

SRI PRESENTATION, 25 MAY 2011- WELCOME BY SIR JOHN PARKER

Good morning ladies and gentlemen. Let me first cover the housekeeping basics...

There is no fire alarm test due today, if the alarm sounds, please leave everything where it is and follow the green fire exit signage to your nearest exit towards the front of the building unless otherwise directed by a PA announcement. The ground floor muster point is on the opposite side of the road, turning right down Carlton House Terrace, up towards the steps down to The Mall where there will be a Fire Marshall holding a sign with the letter "G". Wait there until instructed otherwise.

Restroom facilities are found just outside in the coffee lounge area.

Please keep your security pass on you at all times and, should you need to exit the building for any reason, please ask a member of security or reception staff to open the reception gates for you.

Thank you all for coming here this morning. It is indeed a pleasure to welcome you to Anglo American and to discuss our 2010 safety and sustainable development performance. I'd also like to extend a welcome to those joining us by telephone and watching the webcast.

We hope you will value our presentations, and I am looking forward to a lively Q&A session with you afterwards. Unfortunately, I have to leave you at midday, so I will hand over to Cynthia to chair the question-and-answer session.

As you can see, we've assembled a strong team: Cynthia Carroll will open by providing her Chief Executive's overview of last year's safety and sustainable development performance, along with our broader business performance.

Dorian Emmett, Head of Safety and Sustainable Development is going to talk to you about occupational health, HIV/AIDS and safety.

We recognise the critical role of all our functions in delivering on our SD agenda and ensuring that this is embedded into our decision-making. Dorian will also therefore address HR issues.

Our Head of Government and Social Affairs, Anji Hunter will focus on our social-performance programme.

And then Dorian will address the other part of his portfolio – the environment.

I am also delighted to have with us today, Pippa Howard, Director of Business & Biodiversity Programmes at Fauna & Flora International. Fauna & Flora is one of our NGO partners; the achievements of this partnership for both of us underline the benefits of collaboration, so much so that we are this week renewing the partnership for another three years.

Pippa is going to round up the session with an overview of the relevance of biodiversity to the investment community and, in particular, the role of business in managing the impacts of biodiversity and eco-system services.

I would now just like to take a few moments to talk about my approach to the subjects that we are going to be discussing today.

At the heart of the S&SD agenda, of course, is safety. Throughout my industrial career I have regarded safety as the No. 1 agenda item. I believe a safe company is an efficient company. So I am encouraged by the progress Anglo American has made in the safety field under Cynthia's leadership over the past 4 years. But it's an area where one can never ease up – and it is clear that we are still a way from achieving our goal of zero harm. We have therefore redoubled our efforts and are again reviewing what stands in the way of an incident-free workplace. Cynthia will elaborate on this.

Going beyond safety... When I came on board as Chairman just under two years ago, I was encouraged to learn that this is a regular and important event in the Anglo American calendar.

What heartens me about our Group is that deep in our culture is this sense of being a responsible corporate citizen.

Just to quote two examples: we are concentrating more and more on environmental issues, with a particular focus on new tools and technologies to address the twin challenges of water scarcity and climate change – global priorities which will be the centre of world attention later this year at the COP 17 conference in Durban, South Africa... And, through our internationally recognised community-engagement programme, we not only invest in communities during the life of a mine, but seek to ensure that when the mine gate closes for the last time there is a more sustainable future for them than there would have been without our presence.

But does our sustainable development activity make business sense? I am very clear that it does. For Anglo American, it has never been a 'nice to have' add-on; is simply part and parcel of the way we do business. It is surely self-evident that we recognise the broad range of stakeholders who are affected by what we do.

The reasons go beyond the need to stay ahead of the game in terms of stakeholder expectations; there is also business value in doing so – for example, facilitating access to resources, as well as delivering efficiencies in operations and projects. Having supportive communities helps us to retain and enhance our existing mining assets and to bring new projects on stream in line with demanding project schedules.

Before handing over to Cynthia, I'd like to invite you to watch a short film about our approach to safety and sustainable development. This film will be shown to all new employees to further embed our commitment to this absolutely crucial part of our business.

Video...