



# INTERIM RESULTS

## SIX MONTHS ENDED 30 JUNE 2011

29 July 2011



**Real Mining. Real People. Real Difference.**

# CAUTIONARY STATEMENT

---

**Disclaimer:** This presentation has been prepared by Anglo American plc (“Anglo American”) and comprises the written materials/slides for a presentation concerning Anglo American. By attending this presentation and/or reviewing the slides you agree to be bound by the following conditions.

This presentation is for information purposes only and does not constitute an offer to sell or the solicitation of an offer to buy shares in Anglo American. Further, it does not constitute a recommendation by Anglo American or any other party to sell or buy shares in Anglo American or any other securities. All written or oral forward-looking statements attributable to Anglo American or persons acting on their behalf are qualified in their entirety by these cautionary statements.

## **Forward-Looking Statements**

This presentation includes forward-looking statements. All statements other than statements of historical facts included in this presentation, including, without limitation, those regarding Anglo American’s financial position, business and acquisition strategy, plans and objectives of management for future operations (including development plans and objectives relating to Anglo American’s products, production forecasts and reserve and resource positions), are forward-looking statements. Such forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of Anglo American, or industry results, to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements.

Such forward-looking statements are based on numerous assumptions regarding Anglo American’s present and future business strategies and the environment in which Anglo American will operate in the future. Important factors that could cause Anglo American’s actual results, performance or achievements to differ materially from those in the forward-looking statements include, among others, levels of actual production during any period, levels of global demand and commodity market prices, mineral resource exploration and development capabilities, recovery rates and other operational capabilities, the availability of mining and processing equipment, the ability to produce and transport products profitably, the impact of foreign currency exchange rates on market prices and operating costs, the availability of sufficient credit, the effects of inflation, political uncertainty and economic conditions in relevant areas of the world, the actions of competitors, activities by governmental authorities such as changes in taxation or safety, health, environmental or other types of regulation in the countries where Anglo American operates, conflicts over land and resource ownership rights and such other risk factors identified in Anglo American’s most recent Annual Report. Forward-looking statements should, therefore, be construed in light of such risk factors and undue reliance should not be placed on forward-looking statements. These forward-looking statements speak only as of the date of this presentation. Anglo American expressly disclaims any obligation or undertaking (except as required by applicable law, the City Code on Takeovers and Mergers (the “Takeover Code”), the UK Listing Rules, the Disclosure and Transparency Rules of the Financial Services Authority, the Listings Requirements of the securities exchange of the JSE Limited in South Africa, the SWX Swiss Exchange, the Botswana Stock Exchange and the Namibian Stock Exchange and any other applicable regulations) to release publicly any updates or revisions to any forward-looking statement contained herein to reflect any change in Anglo American’s expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based.

Nothing in this presentation should be interpreted to mean that future earnings per share of Anglo American will necessarily match or exceed its historical published earnings per share.

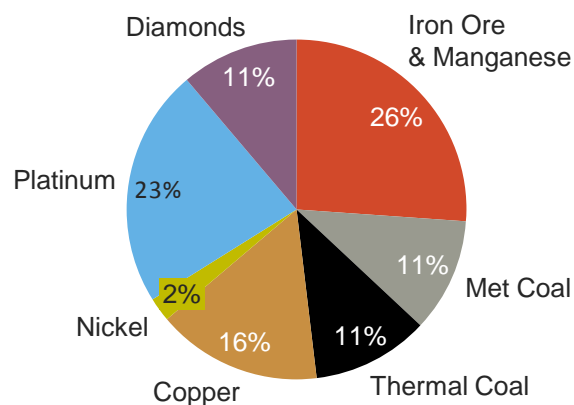
Certain statistical and other information about Anglo American included in this presentation is sourced from publicly available third party sources. As such it presents the views of those third parties, but may not necessarily correspond to the views held by Anglo American.

## **No Investment Advice**

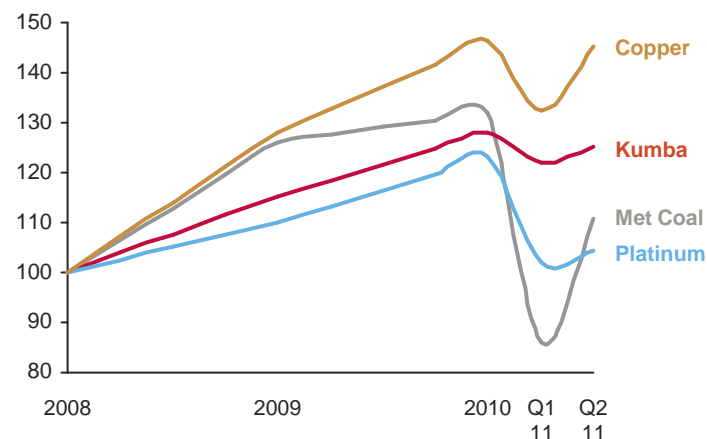
This presentation has been prepared without reference to your particular investment objectives, financial situation, taxation position and particular needs. It is important that you view this presentation in its entirety. If you are in any doubt in relation to these matters, you should consult your stockbroker, bank manager, solicitor, accountant, taxation adviser or other independent financial adviser (where applicable, as authorised under the Financial Services and Markets Act 2000 in the UK, or in South Africa, under the Financial Advisory and Intermediary Services Act 37 of 2002.).

# A CONSISTENT STRATEGY AND SIMPLIFIED ORGANISATION DELIVERING RESULTS

## Well diversified portfolio<sup>(1)</sup>

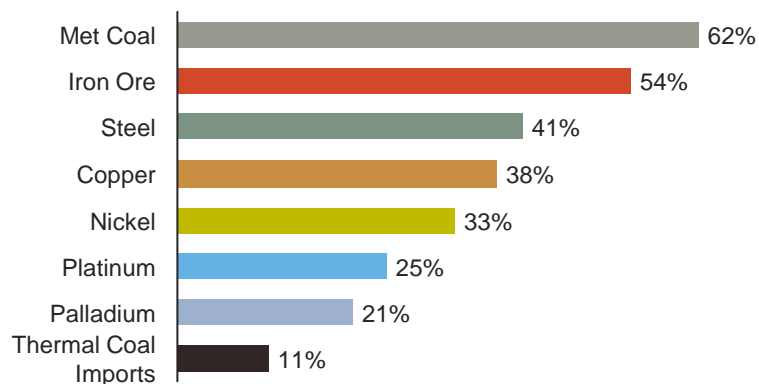


## Improving productivity performance<sup>(3)</sup>

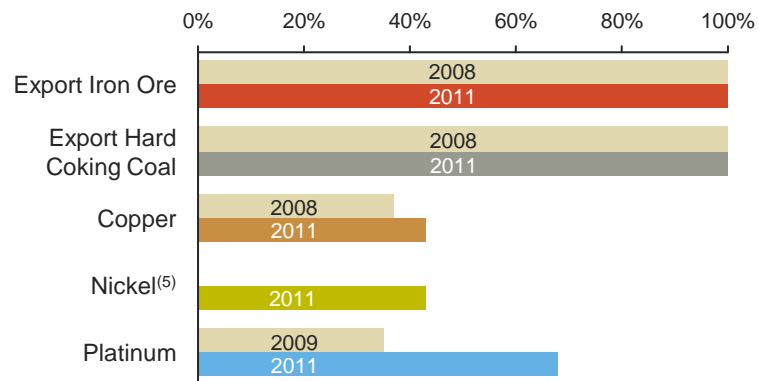


## Structurally attractive commodities<sup>(2)</sup>

China's share of global consumption 2010 (%)



## Delivering commodity positions in lower half of cost curves<sup>(4)</sup>

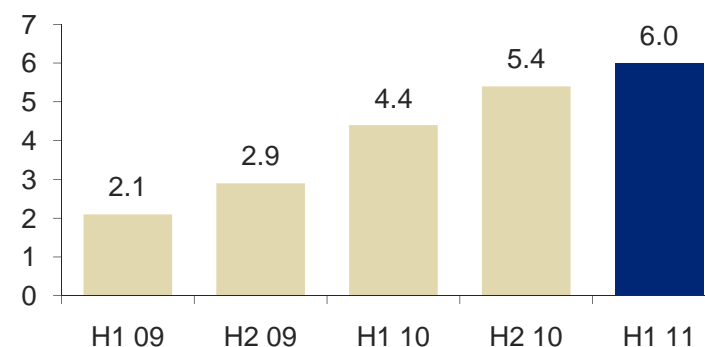


(1) Core revenue split (2) Source: AME, Brook Hunt - a Wood Mackenzie company, Johnson Matthey. Thermal Coal represents share of internationally traded market, nickel and copper represent share of world mined production (3) Productivity based on material moved, mined or processed per operational headcount, excluding projects. Kumba refers to Sishen only (4) Source: AME, Brook Hunt - a Wood Mackenzie company, Anglo American Platinum. Represents % of attributable production in lower half of the cost curve (5) In 2008 all Nickel operations in H2

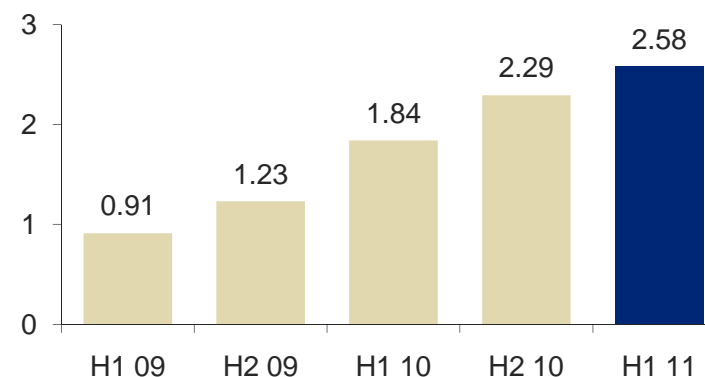
# HIGHLIGHTS

- Group operating profit of \$6.0bn, up 38%
- Operating profit increased across all core business units
- Underlying earnings of \$3.1bn and underlying EPS \$2.58, representing a 40% increase
- Solid foundation built over the last three years captures the maximum benefit of higher commodity prices
- \$1.3 billion of benefit from Asset Optimisation and Supply Chain, having already exceeded \$2 billion target in 2010
- Successful delivery of Barro Alto; the start of near-term growth. All approved projects continue to progress well with \$66bn of unapproved projects providing growth optionality
- 3 projects approved so far in 2011
- Replenishment of resources in tier one deposits will underpin future growth
- Interim dividend of \$0.28 per share, up 12%

Operating Profit (\$bn)

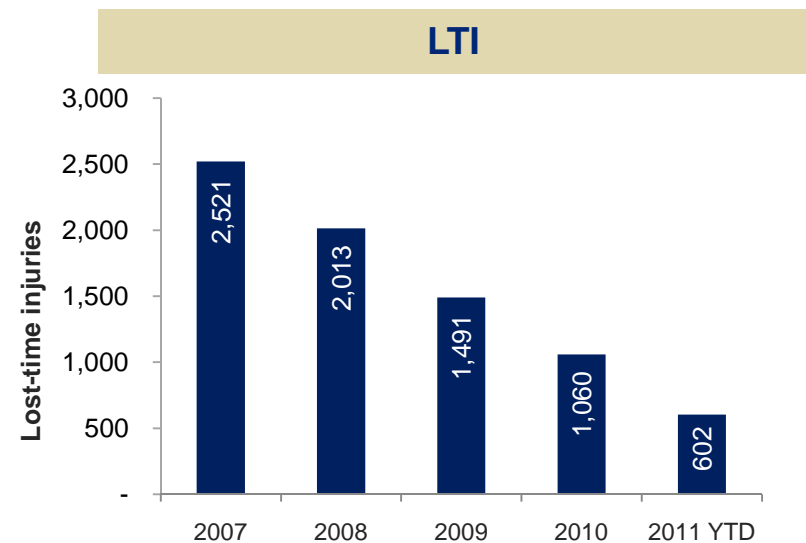
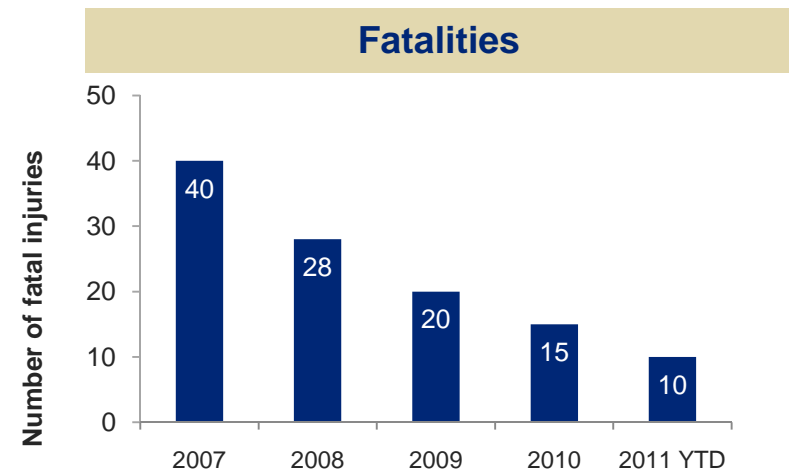


Underlying EPS (\$)

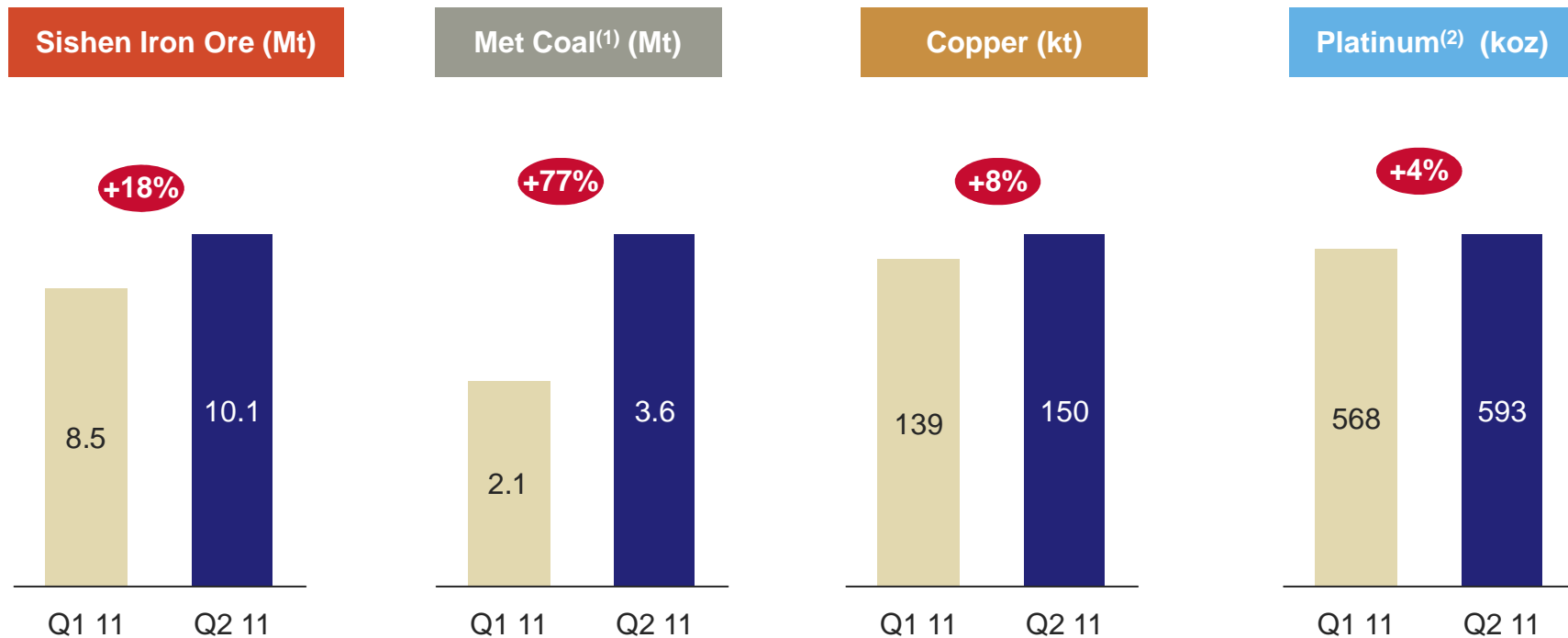


# SAFETY PERFORMANCE

- Ten employees have lost their lives in work-related incidents – 8 fatal accidents in Platinum
- 93% of operations operated without any loss of life
- Individual operations continue to achieve exceptional performance:
  - Kolomela project 14 million LTI free hours
  - Modikwa mine 8 million fatality free shifts, a South African industry record
  - New Vaal Colliery achieved 6,000 fatality free production shifts
- Copper, Nickel, Kumba and Metallurgical Coal were fatality free
- Overall safety performance continues to show improvements in key areas - total recordable case frequency rate has shown an 18% year-on-year fall and severity rate has also declined



# SIGNIFICANT IMPROVEMENT AFTER WEATHER AND UNCONTROLLABLE EVENTS IMPACT Q1 PRODUCTION



- Q2 JIG run-rate above design capacity
- DMS Q2 up 15% on Q1

- Targeted recovery action for hard coking coal
- LW100 benefits starting to be realised

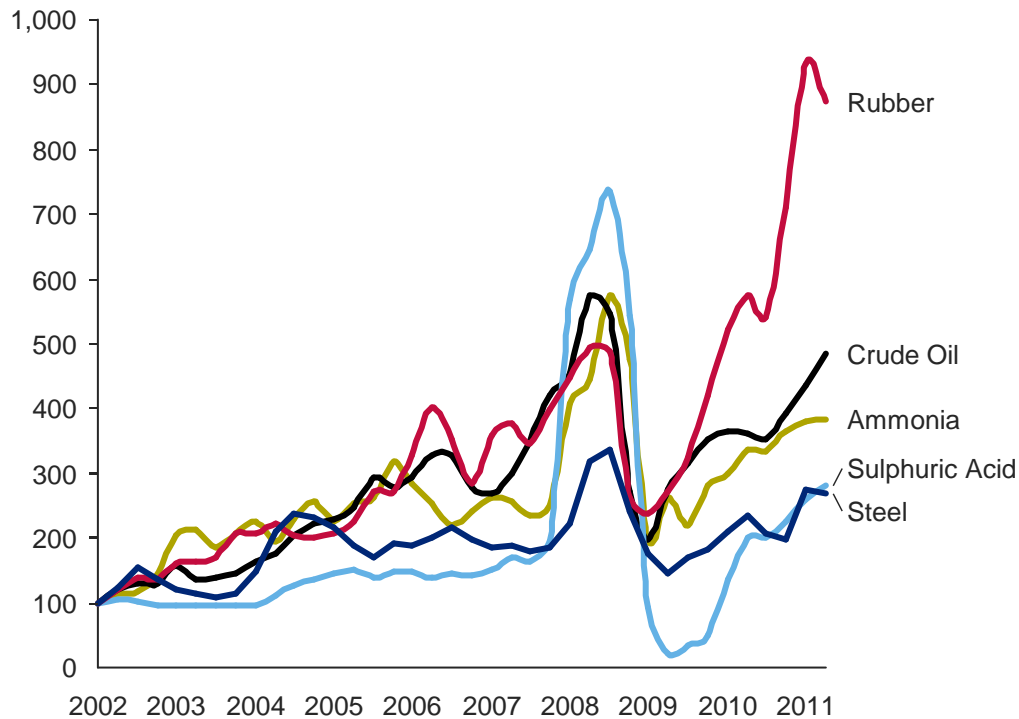
- Recovery of production levels at Collahuasi after heavy rainfall in Q1

- Fewer safety stoppages
- Ramp up of Unki and improved grades at Mogalakwena

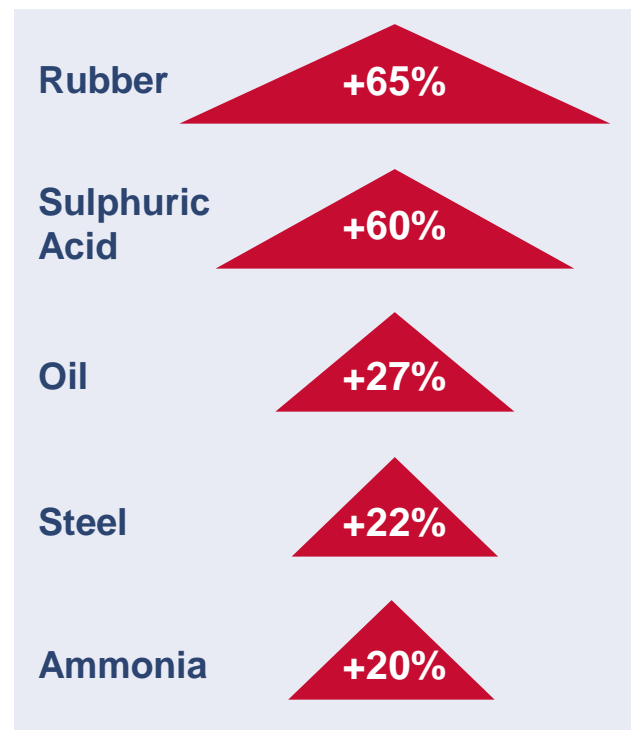
(1) Export metallurgical coal (2) Equivalent refined platinum production

# INPUT COSTS UP MARKEDLY VS H1 2010

Key input commodities indexed to 100 at Q1 2002

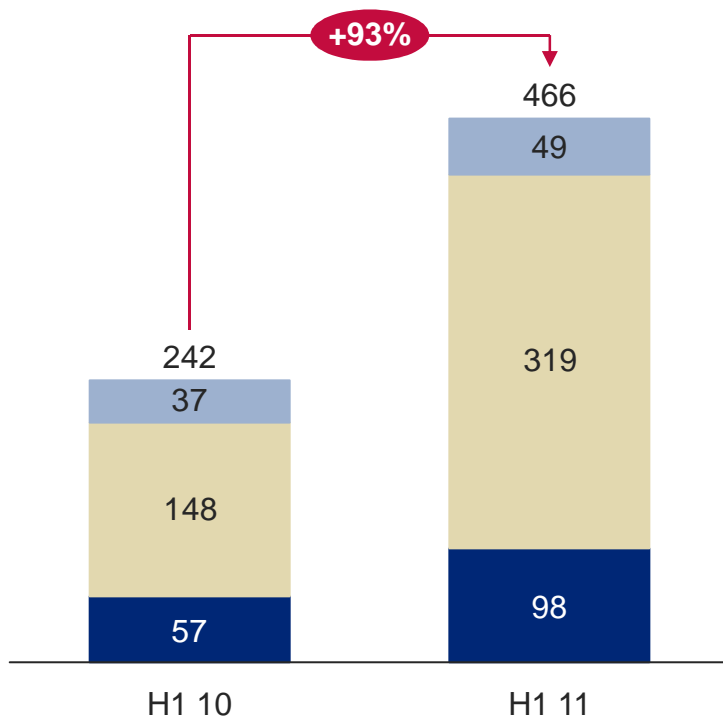


Commodity rises H1 2011 vs. H1 2010



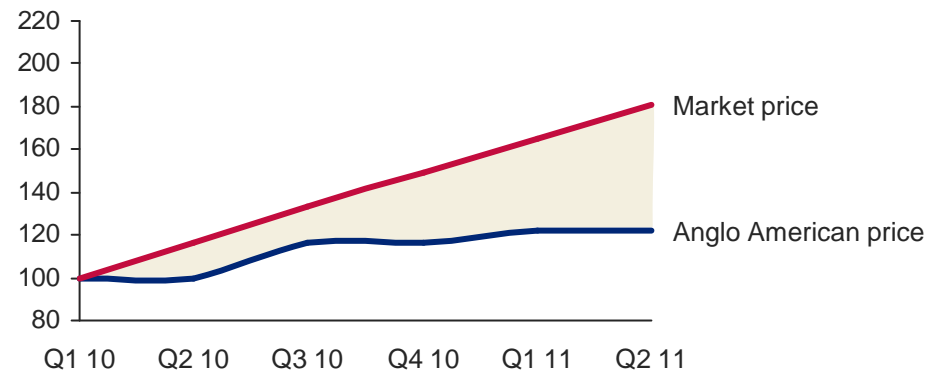
# SUPPLY CHAIN OFFSETTING INFLATIONARY PRESSURES

## Supply Chain Benefits (\$m)

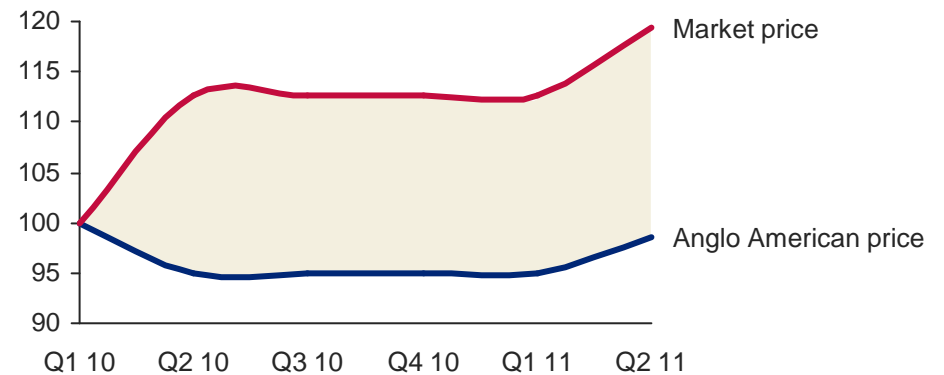


- Other Mining and Industrial benefits
- Core operating profit benefits
- Core capex benefits

## Example: Large 'off road' tyres

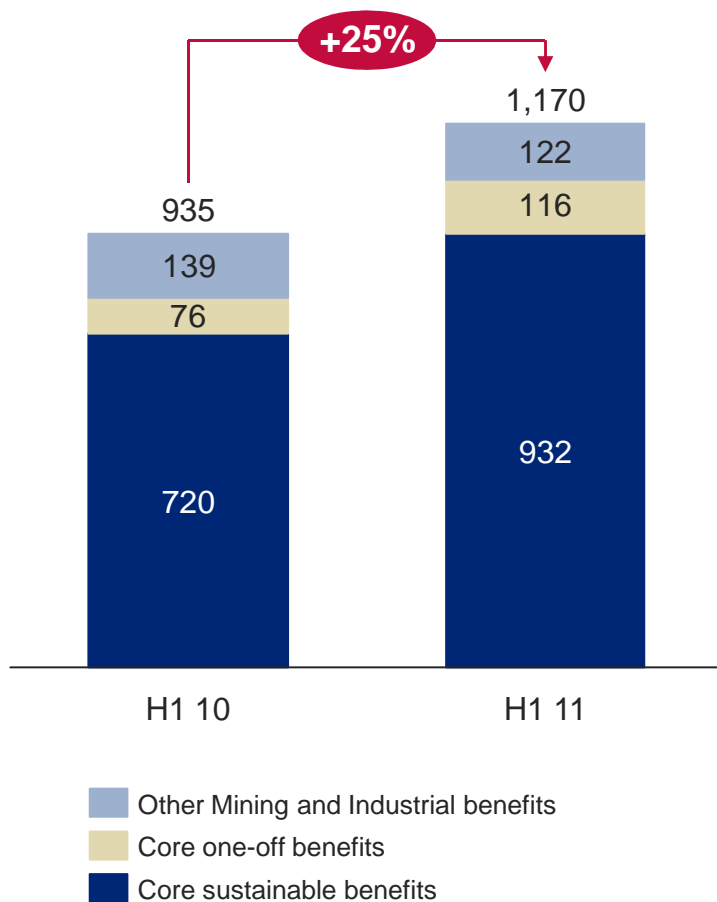


## Example: Dump truck fleet



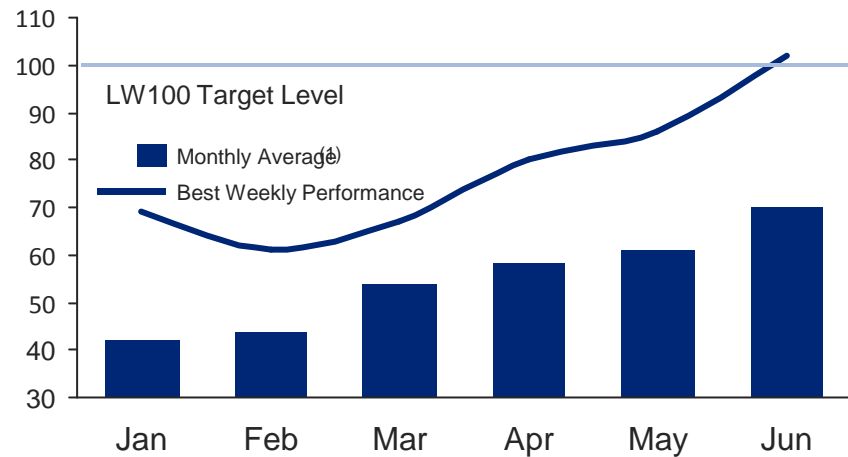
# ASSET OPTIMISATION EXCEEDING EXPECTATIONS

## Asset Optimisation Benefits (\$m)

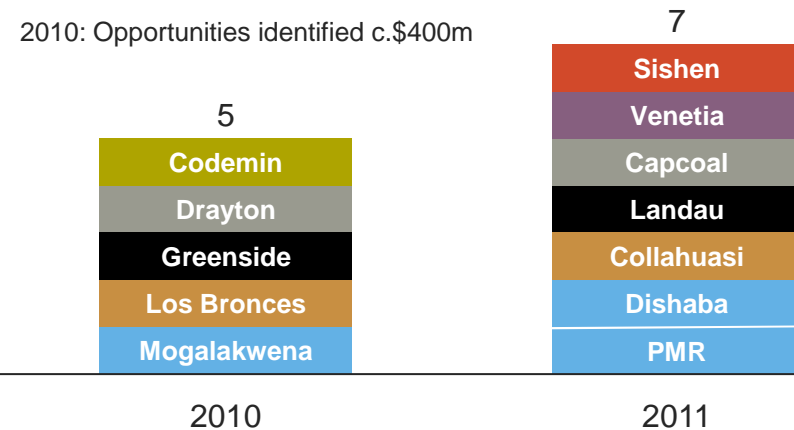


(1) Moranbah North LW started production 14 February 2011

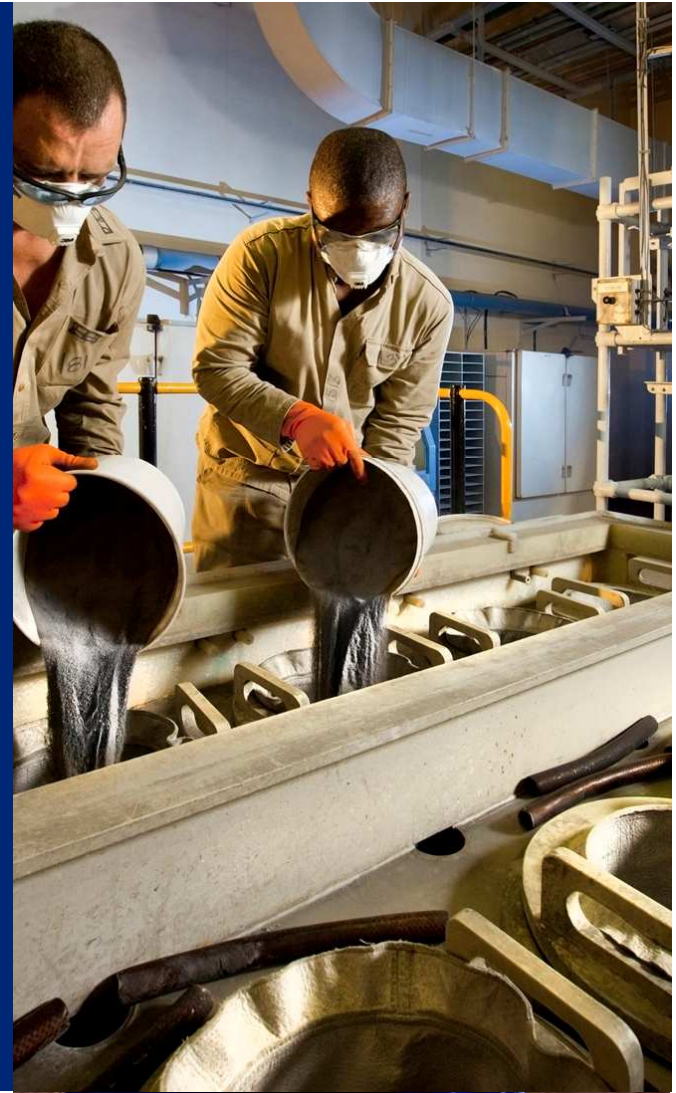
## Example: Longwall Cutting Hours



## Operational Review process embedded across the Group



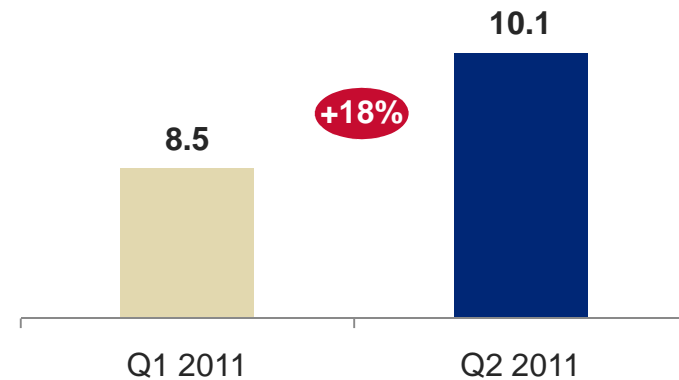
I.  
**OPERATIONAL  
PERFORMANCE  
CYNTHIA CARROLL**



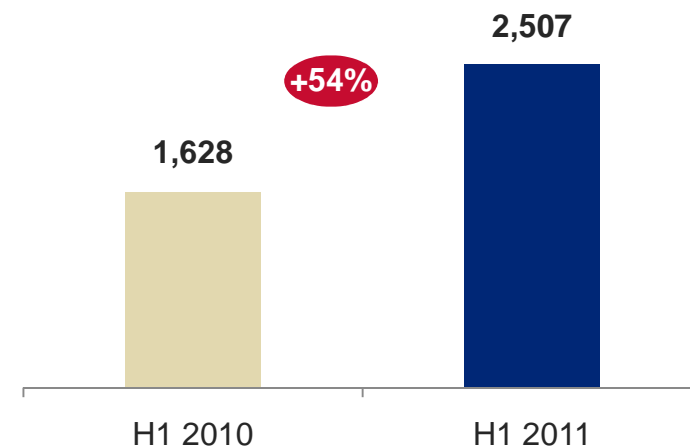
# IRON ORE AND MANGANESE

- Operating profit of \$2,507m, up 54%
- Kumba's profitability up 66%, despite the impact of abnormally high rainfall. Strong supply chain management resulted in solid sales at a time of high prices
- Focused plans in H2 to recover Kumba's production lost due to wet weather
- Amapá production increased by 26% and costs decreased by 4%
- Manganese results impacted by lower prices and safety stoppages
- Substantial progress made on Kolomela, project is 94% complete, cold commissioning of the plant has commenced. Ramp-up during 2012 to produce 4-5 Mt; design capacity 9 Mtpa in 2013
- Minas-Rio project on track for first ore on ship in H2 2013
- Manganese GEMCO Expansion Project 2 approved to increase beneficiated product capacity from 4.2 Mtpa to 4.8 Mtpa

Sishen Iron Ore Production Q1 vs. Q2 (Mt)



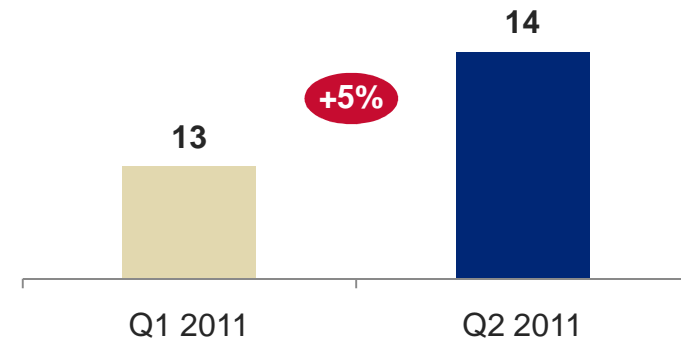
Iron Ore and Manganese Operating Profit (\$m)



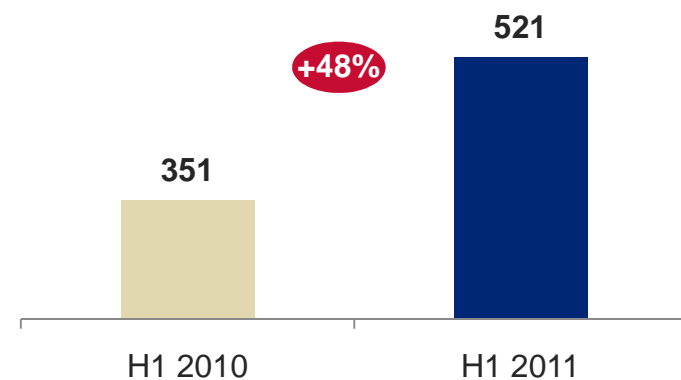
# THERMAL COAL

- Operating profit of \$521m, a 48% increase
- Higher export prices driving profitability, sales volumes impacted by train derailments and 20-day railway line maintenance
- South African production increase due to Zibulo ramping up
- The 6.6 Mtpa Zibulo project is expected to reach full production in Q4 2012
- Cerrejón recovered from extreme rainfall with production only 3% lower than the same period last year despite a 59% increase in rain related stoppages
- Cerrejón expansion project to increase production by 8 Mtpa, set for approval in Q3 2011, and first production expected H2 2013

South African Production Q1 vs. Q2 (Mt)



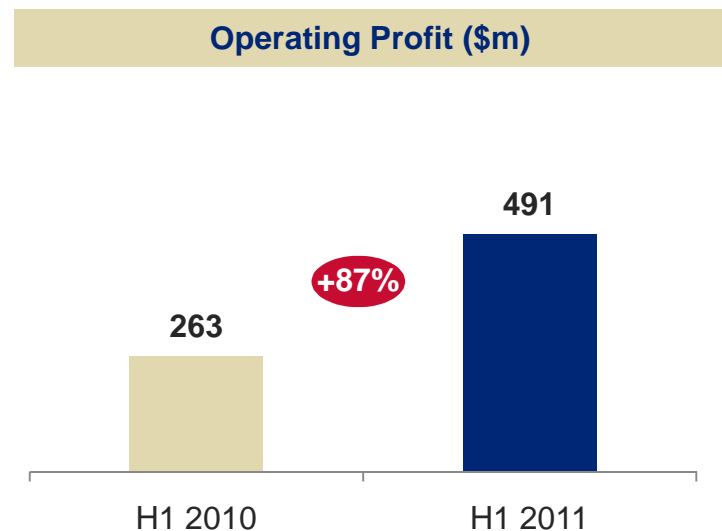
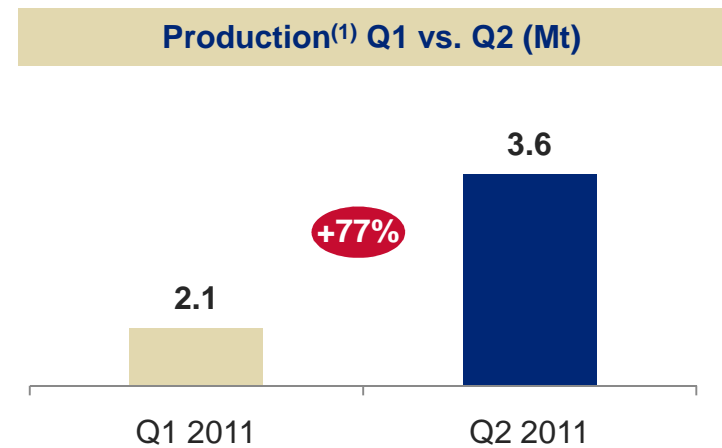
Operating Profit (\$m)



# METALLURGICAL COAL

- Operating profit of \$491m, an 87% increase and a record H1 profit
- Positive working relationships with customers and early engagement allowed the business to effectively manage the flood impact and set the record Q2 price
- Higher realised export prices offset the impact of production losses from heavy rain in Q1 and the strong Australian dollar
- Proactive flood recovery actions delivered strong production and sales in Q2 to capture the benefit of high prices
- Production is expected to increase in the second half as operations return to normalised levels
- Comprehensive programme to minimise future impact of rain has been implemented
- Near term production growth expected from business optimisation and the Grosvenor hard coking coal project

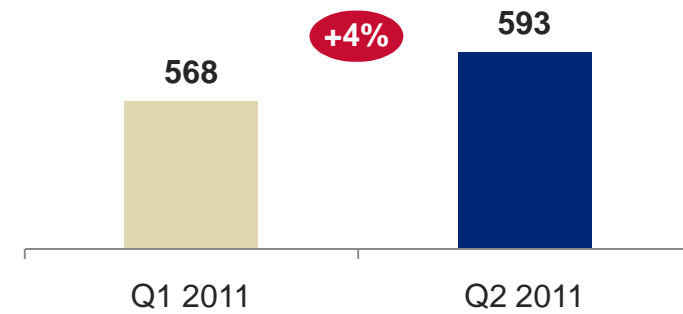
(1) Export metallurgical coal



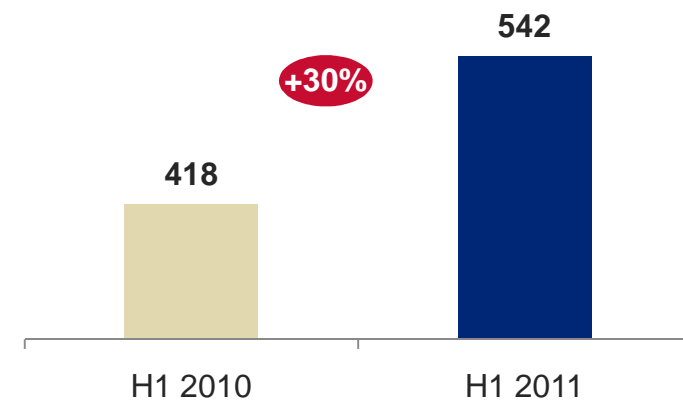
# PLATINUM

- Operating profit of \$542m, a 30% increase
- Higher sales volumes of refined platinum delivered at a time of strong metal prices
- Refined production increased by 17%
- H2 performance expected to improve with higher production and operations continuing to move down the cost curve
- In H2: production target 1.4 Moz; decrease in unit costs to c. R12,000/oz; productivity target 7.3m<sup>2</sup>
- Mogalakwena open pit mine key to the success of cost management initiatives and production target
- Efficiency and cost management initiatives advancing through improvements in utilisation rates and extraction of shallower UG2 reserves

Production<sup>(1)</sup> Q1 vs. Q2 (koz)



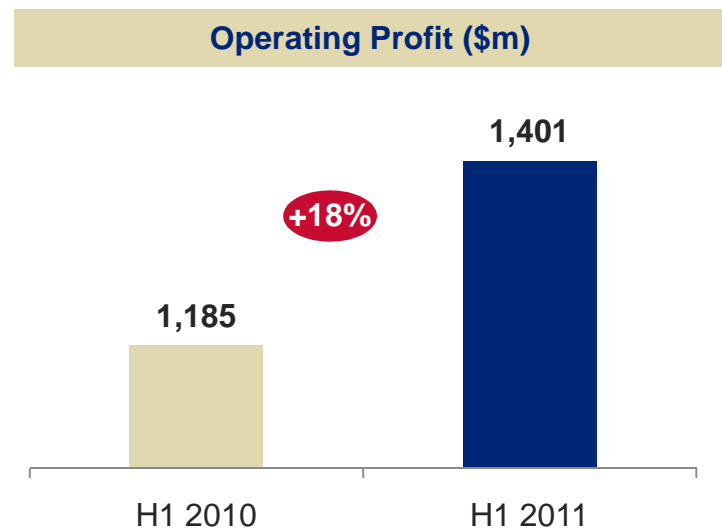
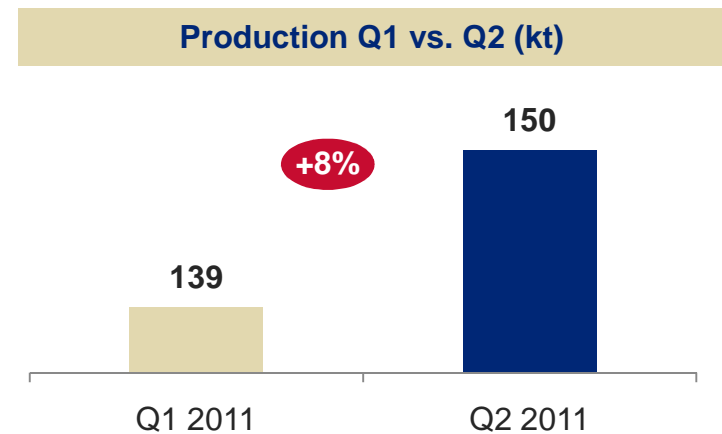
Operating Profit (\$m)



(1) Equivalent refined production

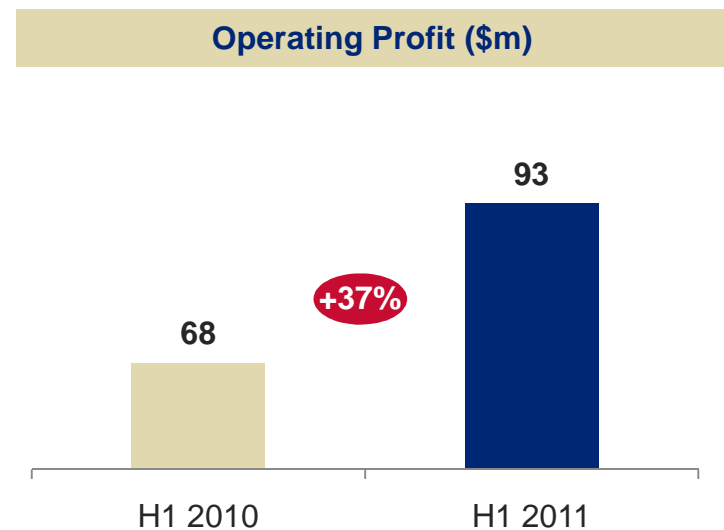
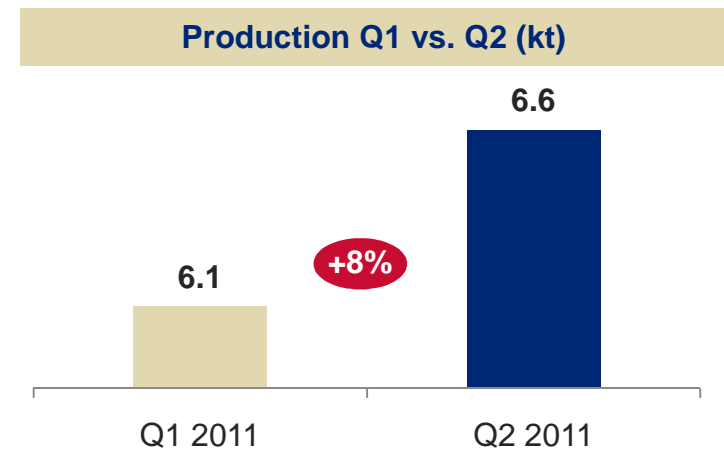
# COPPER

- Operating profit \$1,401m, an increase of 18%
- Production was impacted by rain disruptions and anticipated grade decline
- Broader pressures on costs due to rising input prices and weaker USD
- Inventory accumulated during the Patache port shiploader repair is expected to be sold in H2
- Production in H2 is expected to be stronger
- Continued investment during the downturn will drive substantial incremental cash flows as Los Bronces project is expected to deliver first production in Q4 2011
- Pre-feasibility study commenced to evaluate next phases of expansion at Collahuasi
- Quellaveco targeted approval date moved to 2012



# NICKEL

- Operating profit of \$93m, a 37% increase
- 21% higher sales volumes from Codemin and Loma de Níquel captured the benefit of the higher nickel price
- Production increased by 26% due to Barro Alto start-up, two additional months of production at Loma de Níquel's EF2 and the impact of Venezuelan power rationing in the previous half year
- Successful delivery of the 41 ktpa<sup>(1)</sup> Barro Alto project. Line 1 first production delivered; line 2 in commissioning. Full production expected in H2 2012
- The Venezuelan government announced it will be imposing power rationing in H2 2011. Loma de Níquel has introduced mitigation measures

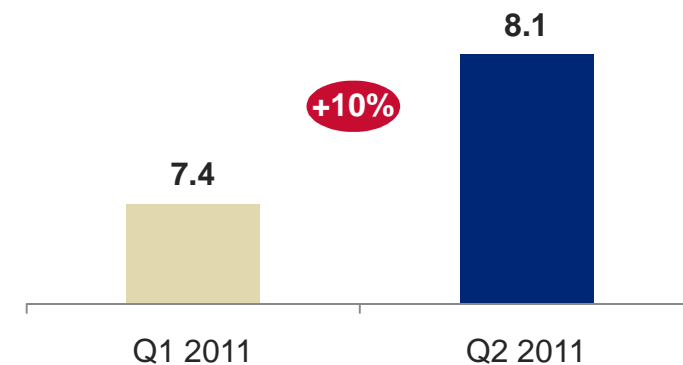


(1) 41 ktpa of nickel for the first five years; 36 ktpa over the life of the mine

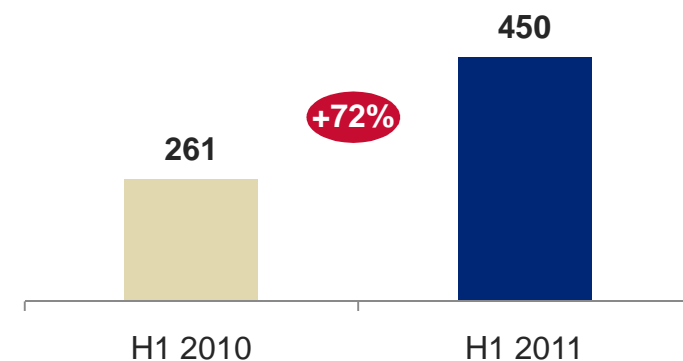
# DIAMONDS

- Operating profit \$450m, a 72% increase
- Record sales driven by unprecedented price growth; DTC rough price index increased by c. 35% in H1 and y-o-y 42%
- Growth driven by China, India and a good recovery in US
- De Beers Diamond Jewellers announced the first opening in mainland China and Kazakhstan
- Forevermark launched in India
- Production marginally higher than H1 2010
- Continued focus on maintaining 2009 cost reduction with \$500m of savings permanently embedded
- Jwaneng Cut-8 Extension, Venetia underground and Gahcho Kué projects on track

Production Q1 vs. Q2 (Mct)

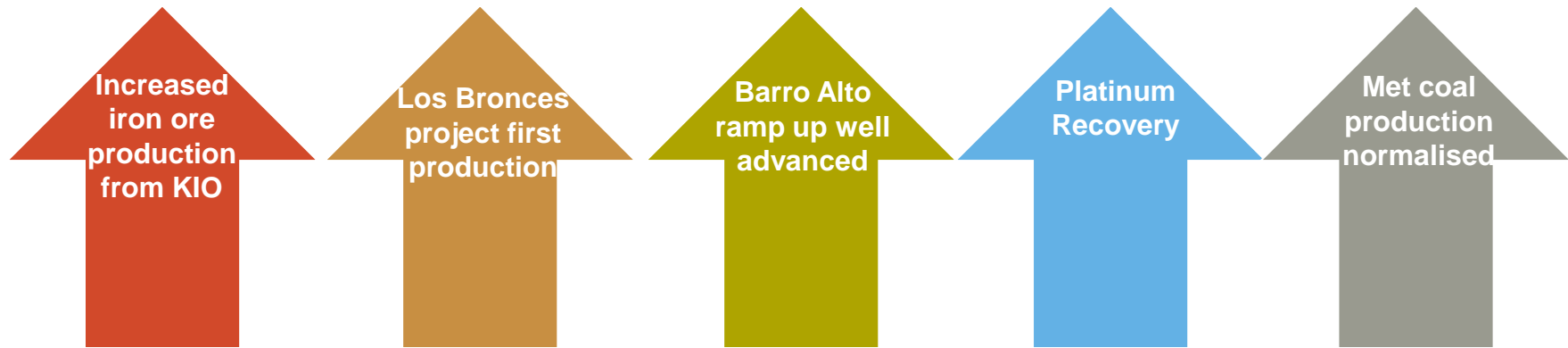


Operating Profit (\$m)



# ON TRACK FOR STRONG H2 2011 PERFORMANCE

---



- Production recovery plan implemented to deliver constant y-o-y export sales and production
- Sustained high quarterly iron ore price of \$170/t into Q3

- Operational improvements and commissioning of Los Bronces expansion in Q4 to increase production
- Production to increase markedly in 2012 as the project ramps up towards full capacity: Los Bronces district to reach 490 ktpa for the first 3 years post expansion

- Barro Alto delivering a significant increase in H2 2011 production - average of 41 ktpa of nickel for the first 5 years

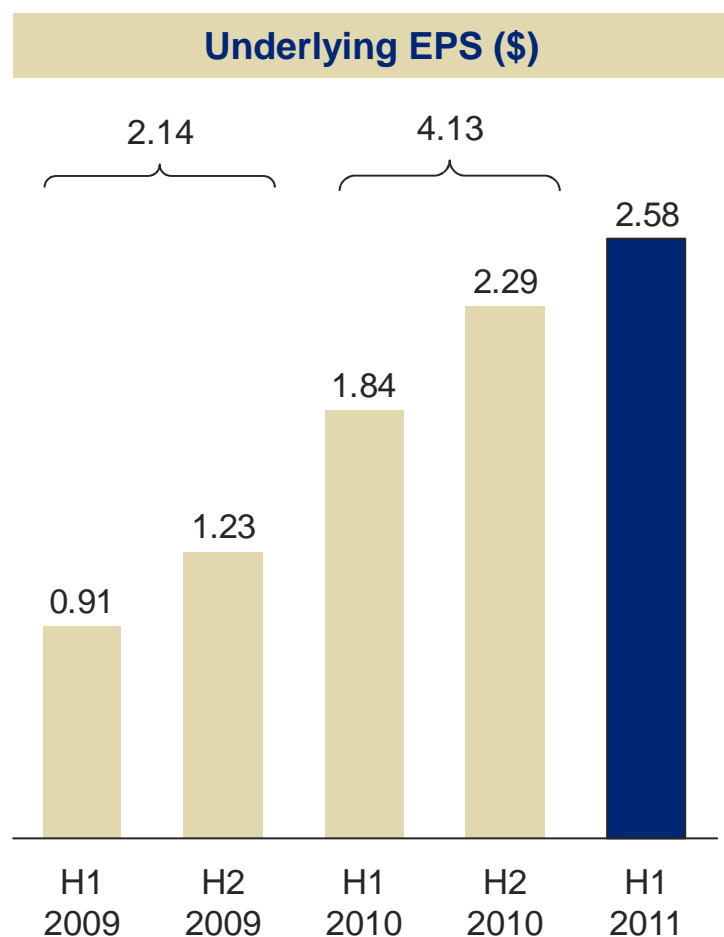
- 2011 refined production and sales targets remain unchanged at 2.6 Moz of platinum
- 2011 H2 unit cost target remains unchanged at c.R12,000 / oz

- Production recovery implemented and 'rain-proofing' underway
- Longwall 100 operational excellence programme delivering increased tonnage
- Strong Q3 benchmark of \$315/t for premium hard coking coal

## II. FINANCIALS RENE MEDORI



# FINANCIAL OVERVIEW



**Key financials**

(\$bn)	H1 2011	H1 2010	change
Core operating profit <sup>(1)</sup>	5.9	4.1	45%
Operating profit	6.0	4.4	38%
Effective tax rate	31.8%	31.9%	
Underlying earnings	3.1	2.2	41%
Capex <sup>(2)</sup>	2.3	2.0	17%
EBITDA	7.1	5.4	31%
Net debt	6.8	7.4 <sup>(3)</sup>	(8%)

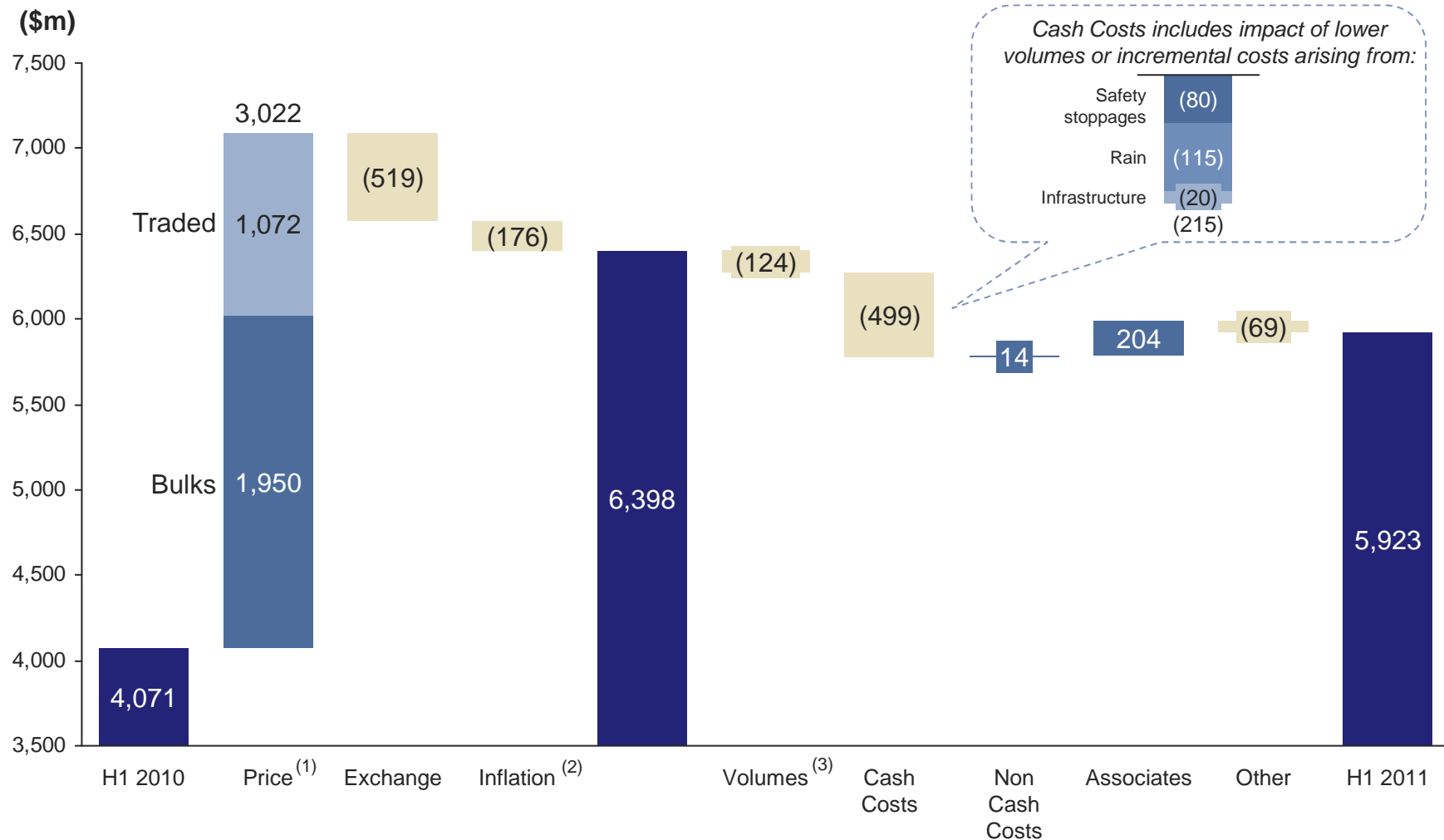
Results shown before special items and remeasurements and include attributable share of associates

(1) Core excludes Other Mining and Industrial (OMI)

(2) Cash capital expenditure includes cash flows on related derivatives

(3) As at 31 December 2010

# CORE OPERATING PROFIT VS PRIOR PERIOD

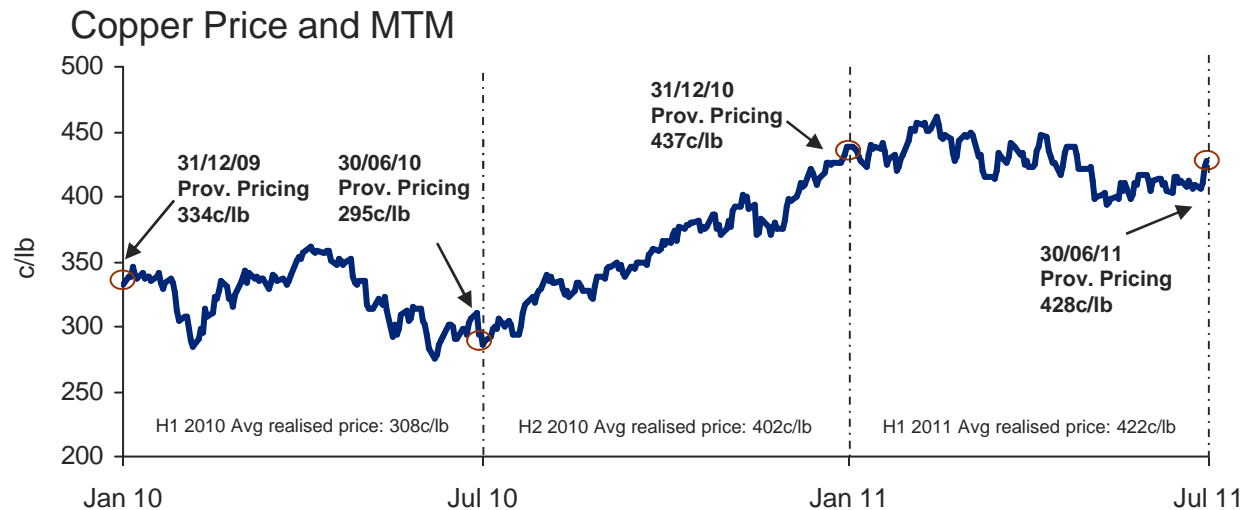
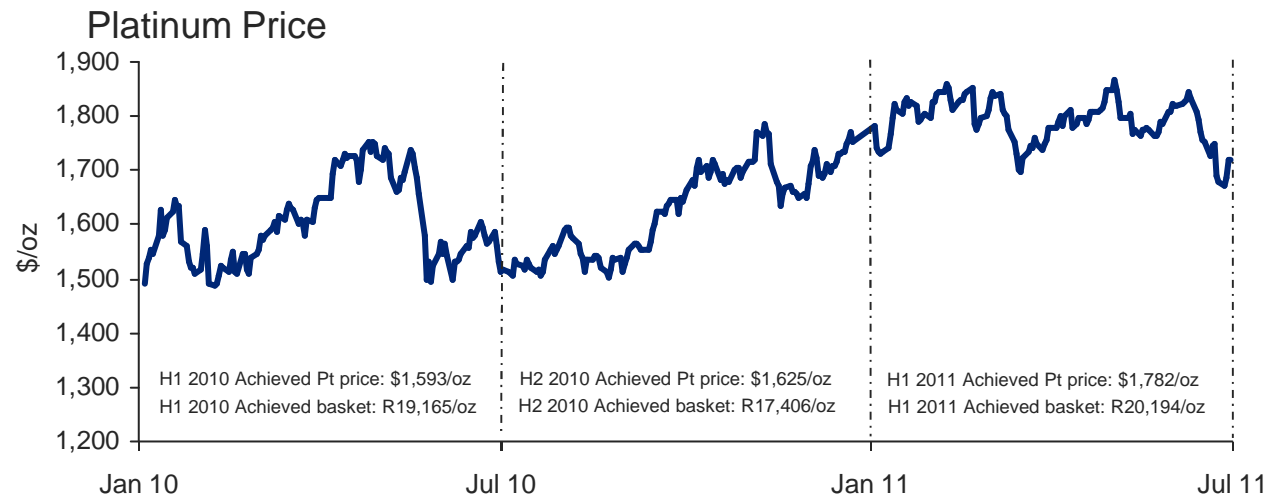
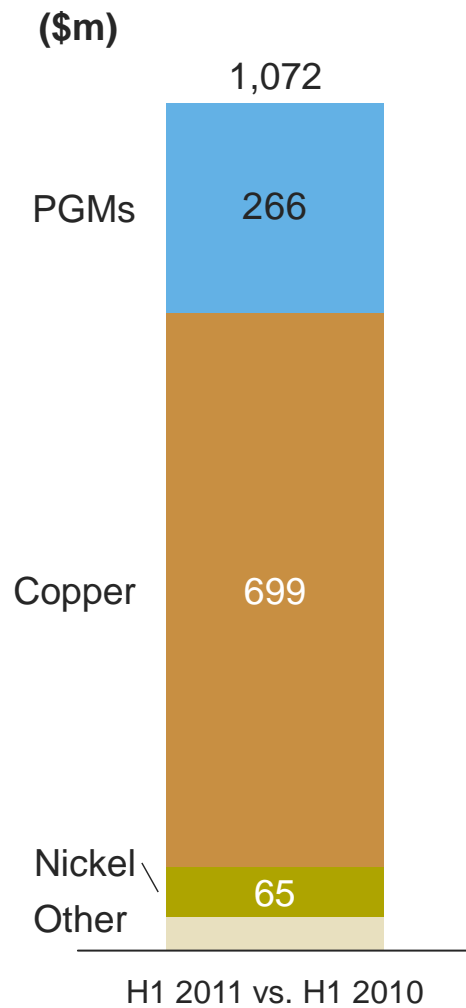


(1) Price variance calculated as increase/decrease in price multiplied by current period sales volume

(2) Inflation variance calculated using CPI on prior period cash operating costs that have been impacted directly by inflation

(3) Volume variance calculated as increase/decrease in sales multiplied by prior period profit margin

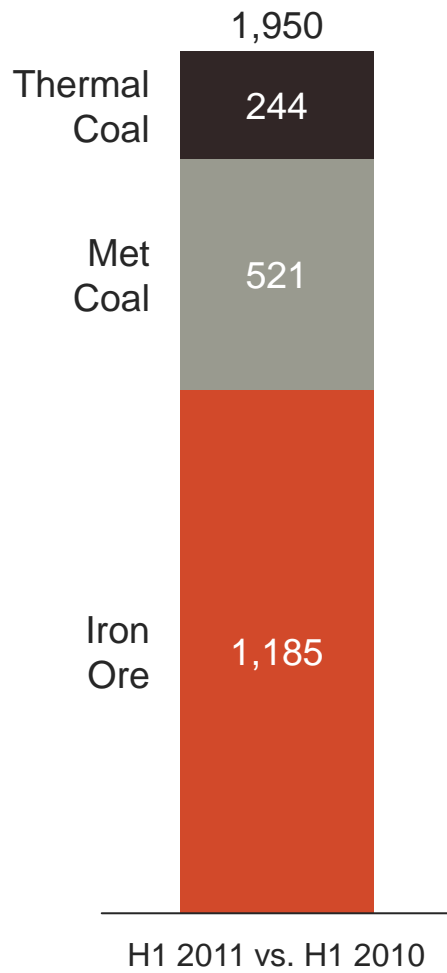
# CORE OPERATING PROFIT VARIANCES: PRICE (TRADED)



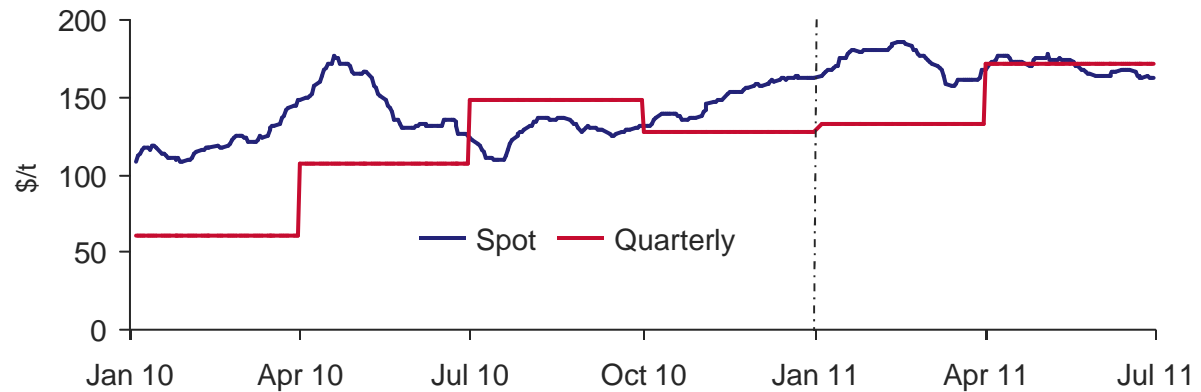
Copper mark to market and final liquidation adjustments:  
H1 2010 -\$117m; Full Year 2010: +\$195m; H1 2011 -\$36m

# CORE OPERATING PROFIT VARIANCES: PRICE (BULKS – IRON ORE)

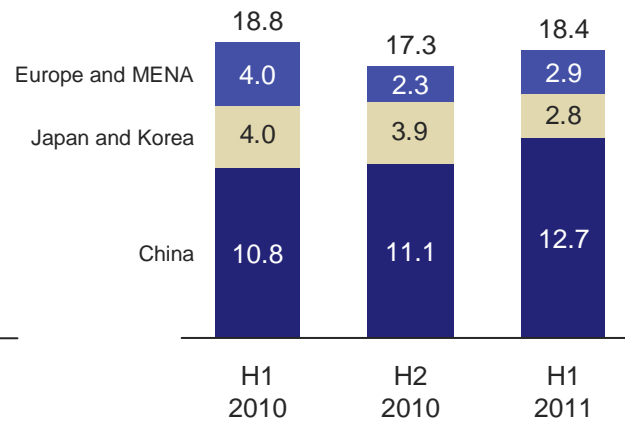
(\$m)



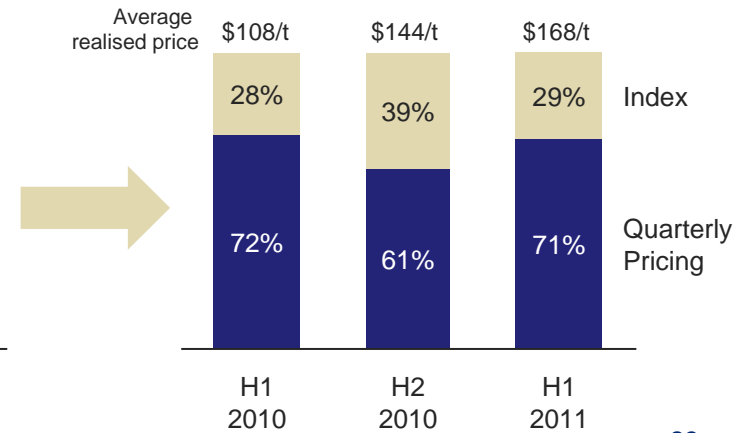
Market Iron Ore Price (FOB Australia)



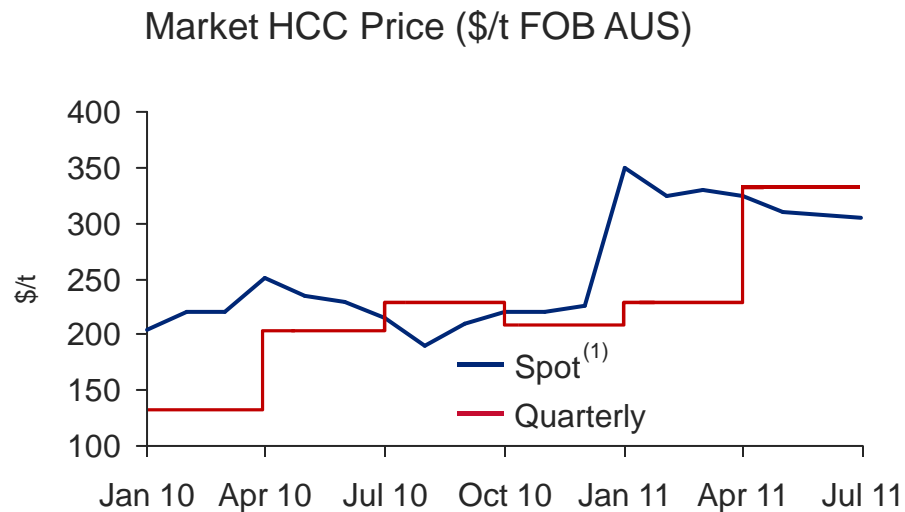
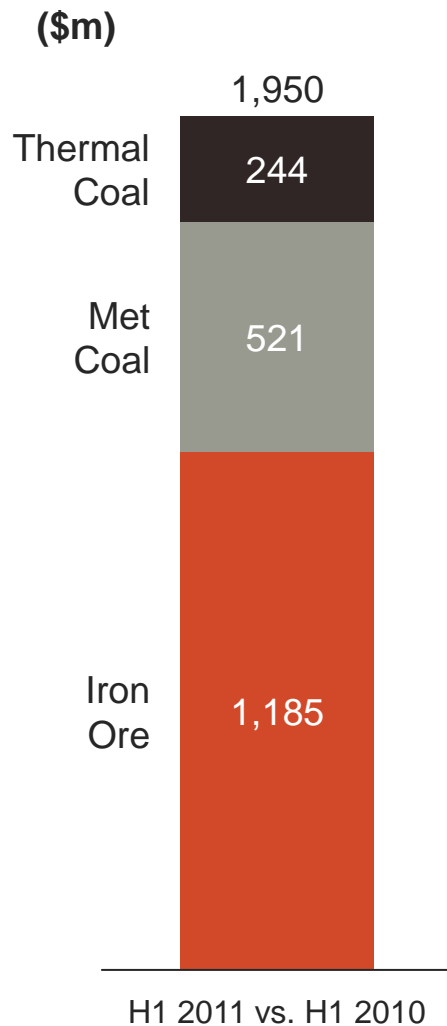
Kumba Customer Mix (Mt)



Kumba Contract Mix and Realised Prices (\$/t)

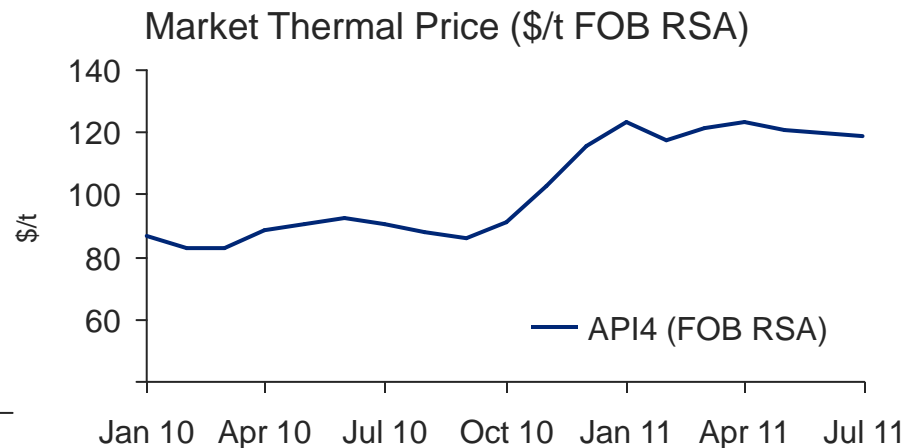
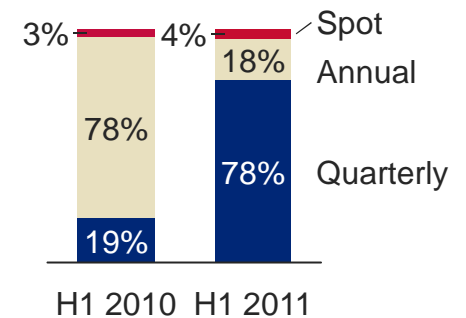


# CORE OPERATING PROFIT VARIANCES: PRICE (BULKS – COAL)



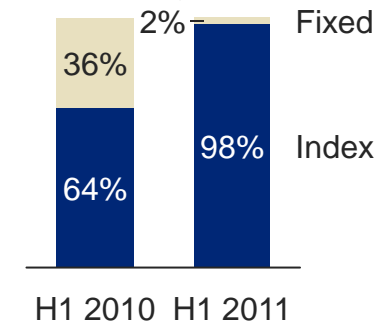
## Attributable Sales Volumes<sup>(2)</sup>

H1 2011: 5.0Mt at \$251/t  
H1 2010: 6.4Mt at \$148/t



## Attributable RSA Exports

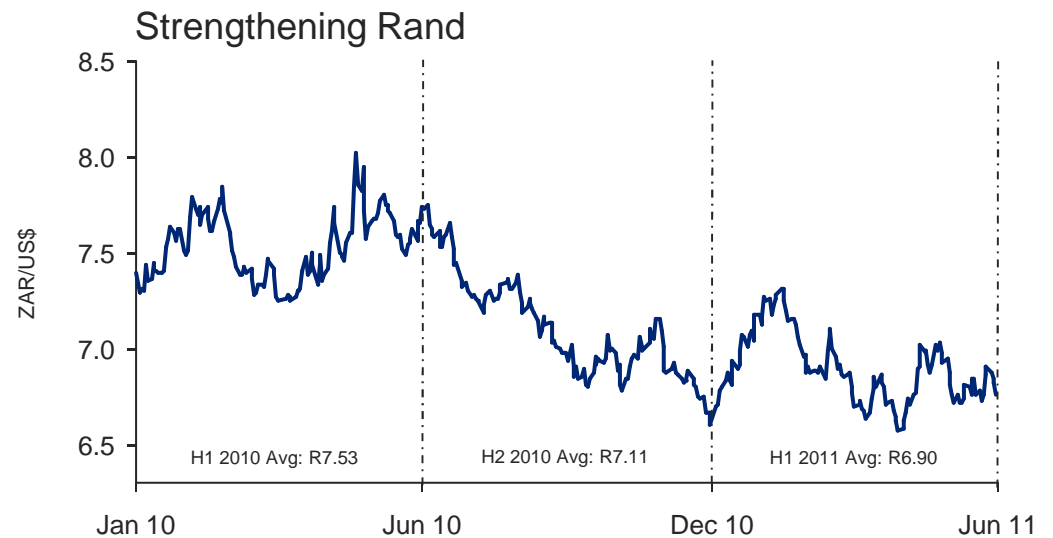
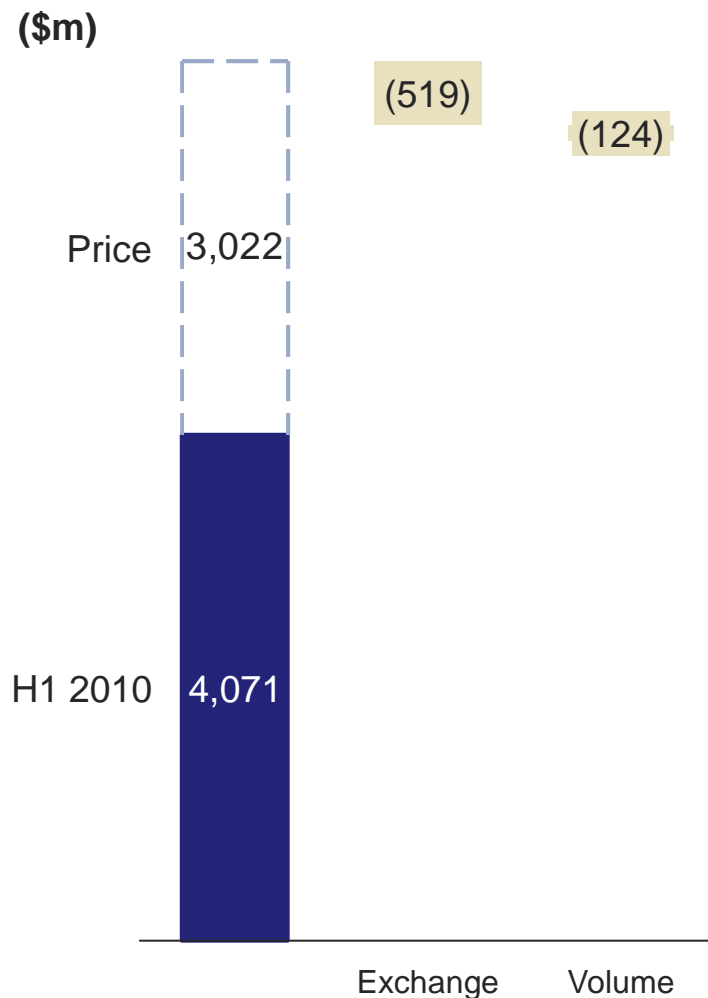
H1 2011: 6.8Mt at \$120/t  
H1 2010: 7.7Mt at \$81/t



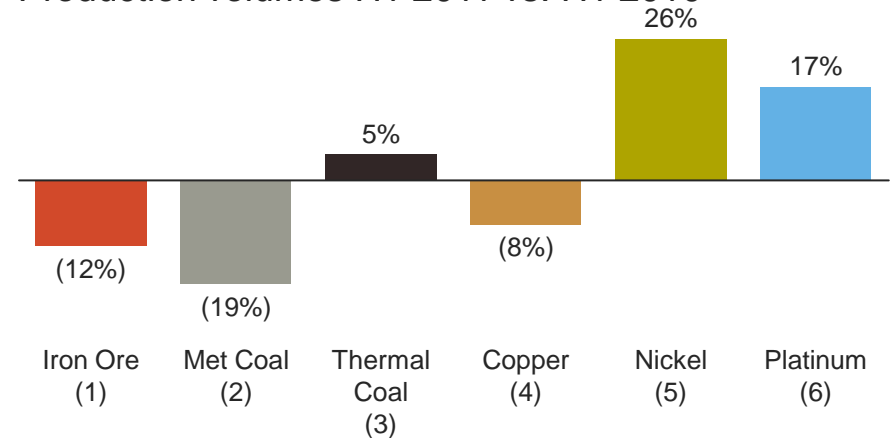
(1) CRU

(2) Refers to all metallurgical coal products excluding Jellinbah associate

# CORE OPERATING PROFIT VARIANCES: EXCHANGE/VOLUME

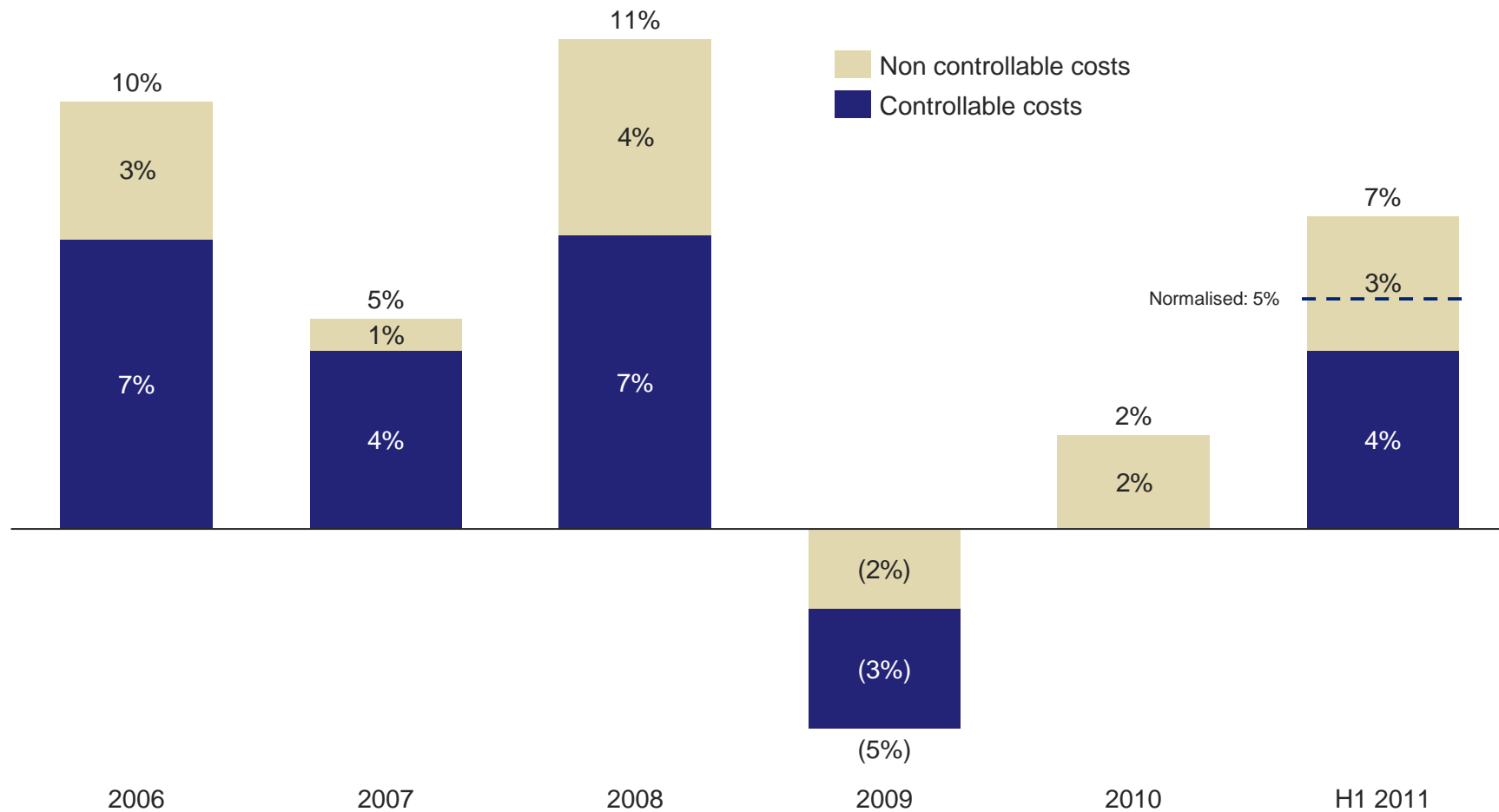


Production volumes H1 2011 vs. H1 2010



- (1) Sishen mine production
- (2) AAMC export metallurgical production
- (3) RSA export thermal production
- (4) Copper Business Unit production
- (5) Nickel Business Unit production
- (6) Refined platinum production

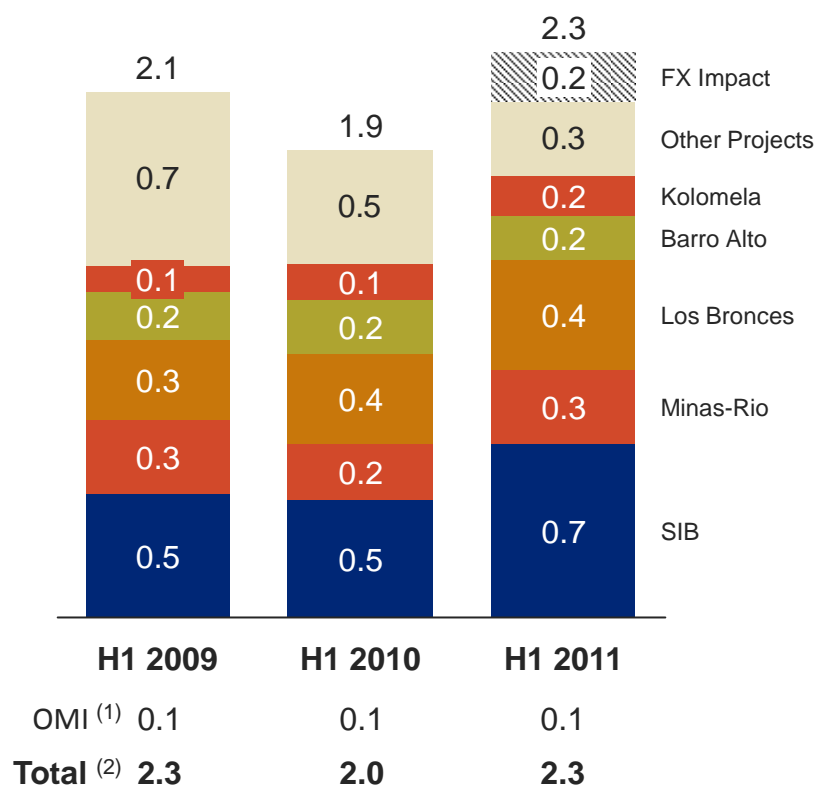
# ABOVE CPI CASH COST MOVEMENTS 2006 – H1 2011<sup>(1)</sup>



(1) 2006 to 2009 shown on a Total Group Basis, excluding AngloGold Ashanti, Mondi, Highveld Steel & Tongaat Hulett/ Hulammin, 2010 onwards figures are for Core operations only

# GROUP CAPEX AND NET DEBT OVERVIEW

## Capital expenditure (\$bn)



## Net debt (\$bn)

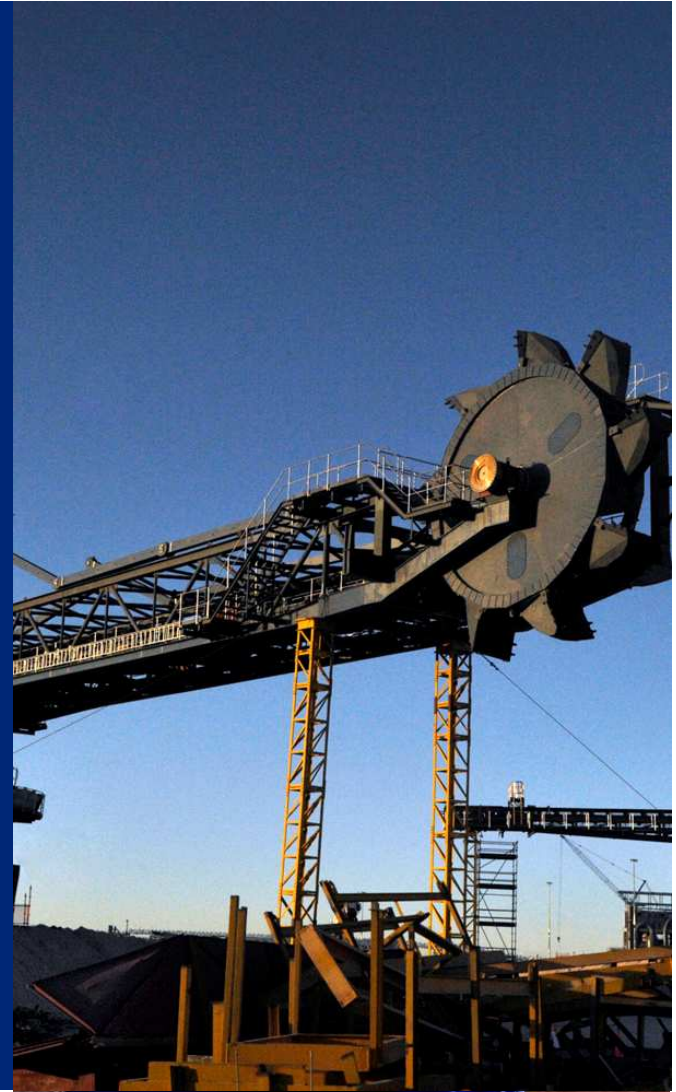
Opening net debt – 1 Jan 2011	7.4
Operating cash flows	(5.2)
Capital expenditure <sup>(2)</sup>	2.3
Cash tax paid	1.4
Net interest paid	0.3
Dividends paid to non-controlling interests	0.7
Dividends paid to AA plc shareholders	0.5
Divestment proceeds <sup>(3)</sup>	(0.5)
Other	(0.1)
<b>Closing net debt – 30 Jun 2011</b>	<b>6.8</b>

(1) OMI figure includes Tarmac, Scaw, Zinc, Copebrás, Catalão and Peace River Coal

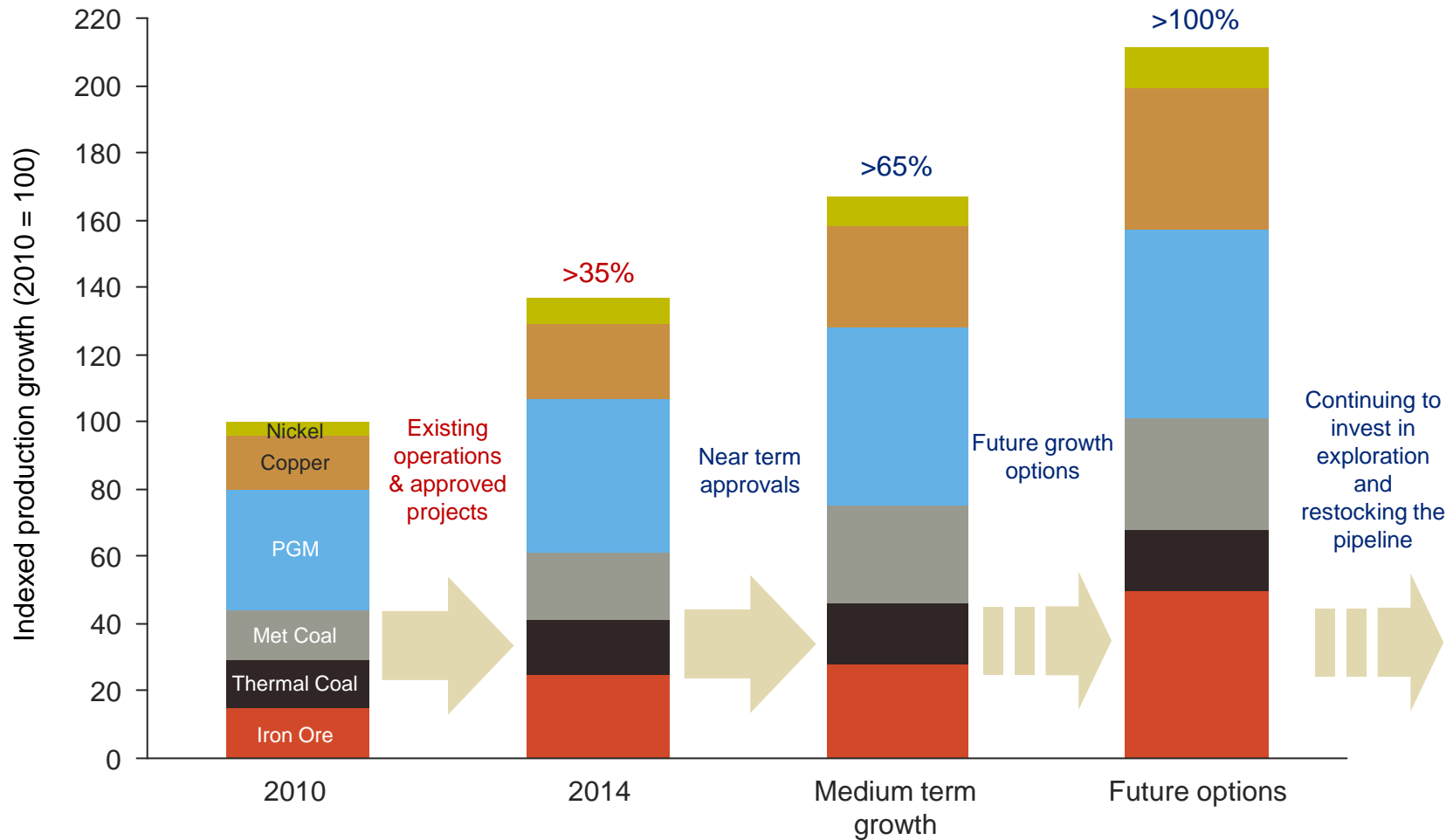
(2) Cash capital expenditure includes cash flows on related derivatives

(3) Net cash inflows from disposals \$0.5bn: Black Mountain \$0.3bn (February 2011) and Lisheen \$0.2bn (February 2011)

# III. GROWTH PROJECTS CYNTHIA CARROLL

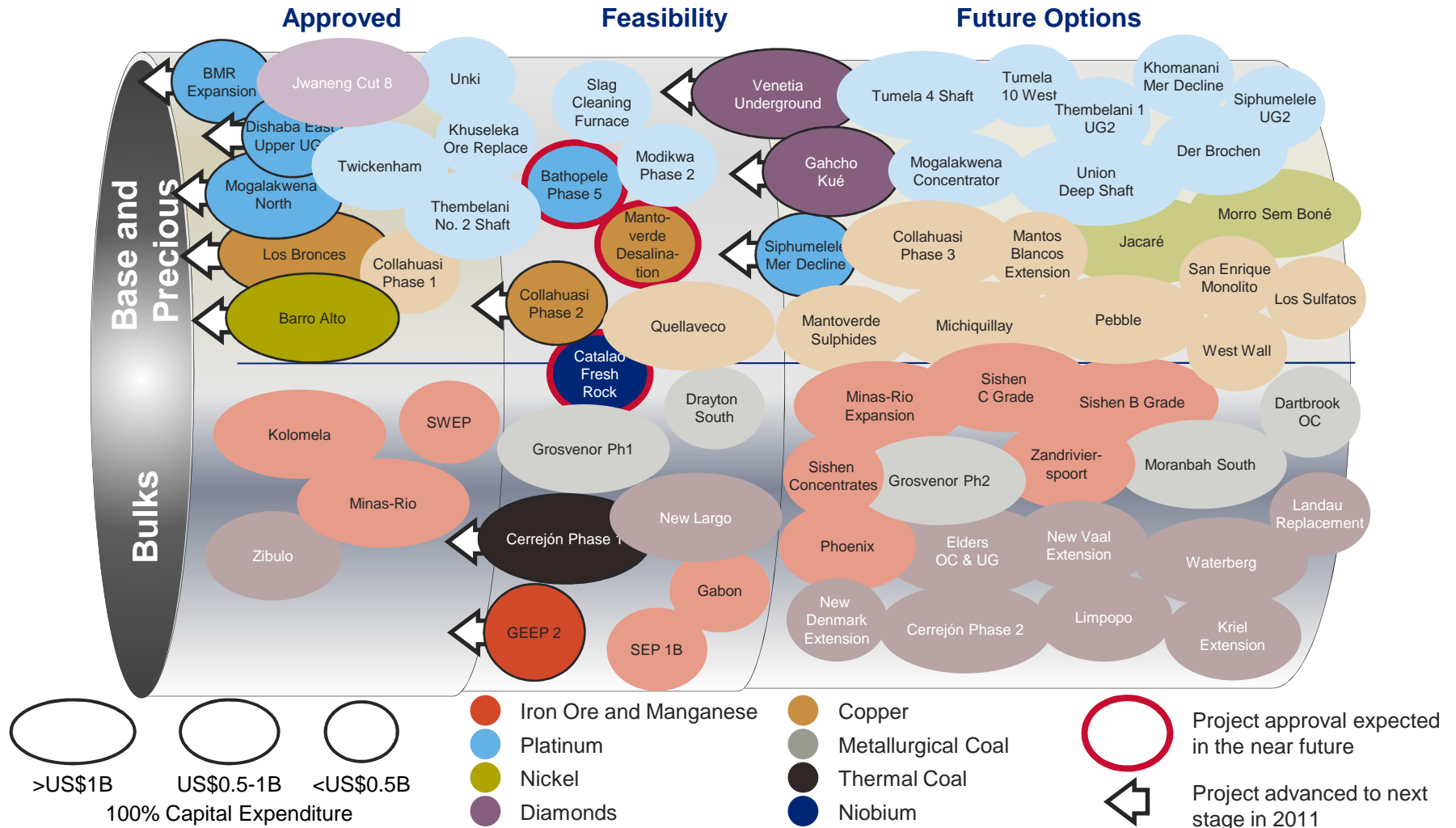


# MATERIAL GROWTH IN THE SHORT AND LONG TERM



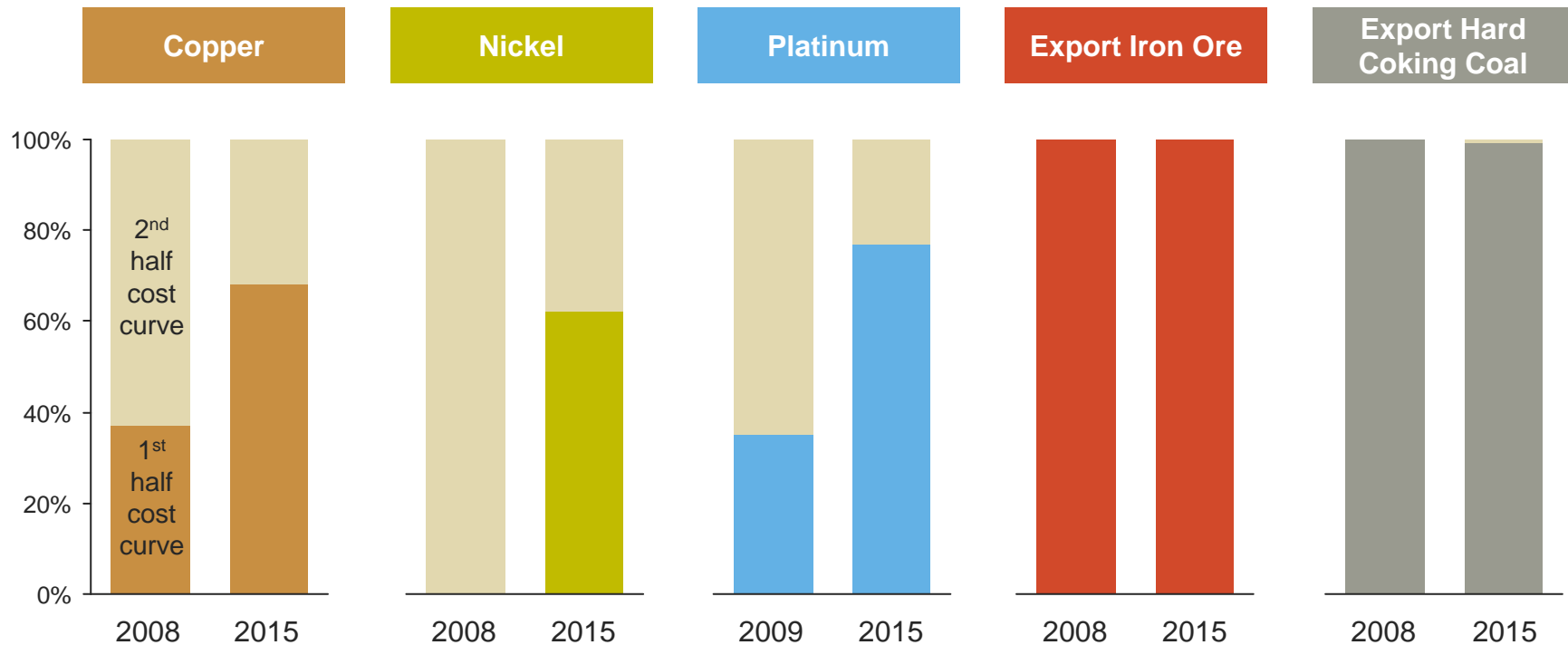
Indexed production growth charts exclude Diamonds, Manganese, niobium and phosphates

# FUTURE OPTIONS: MOVING PROJECTS THROUGH THE PIPELINE



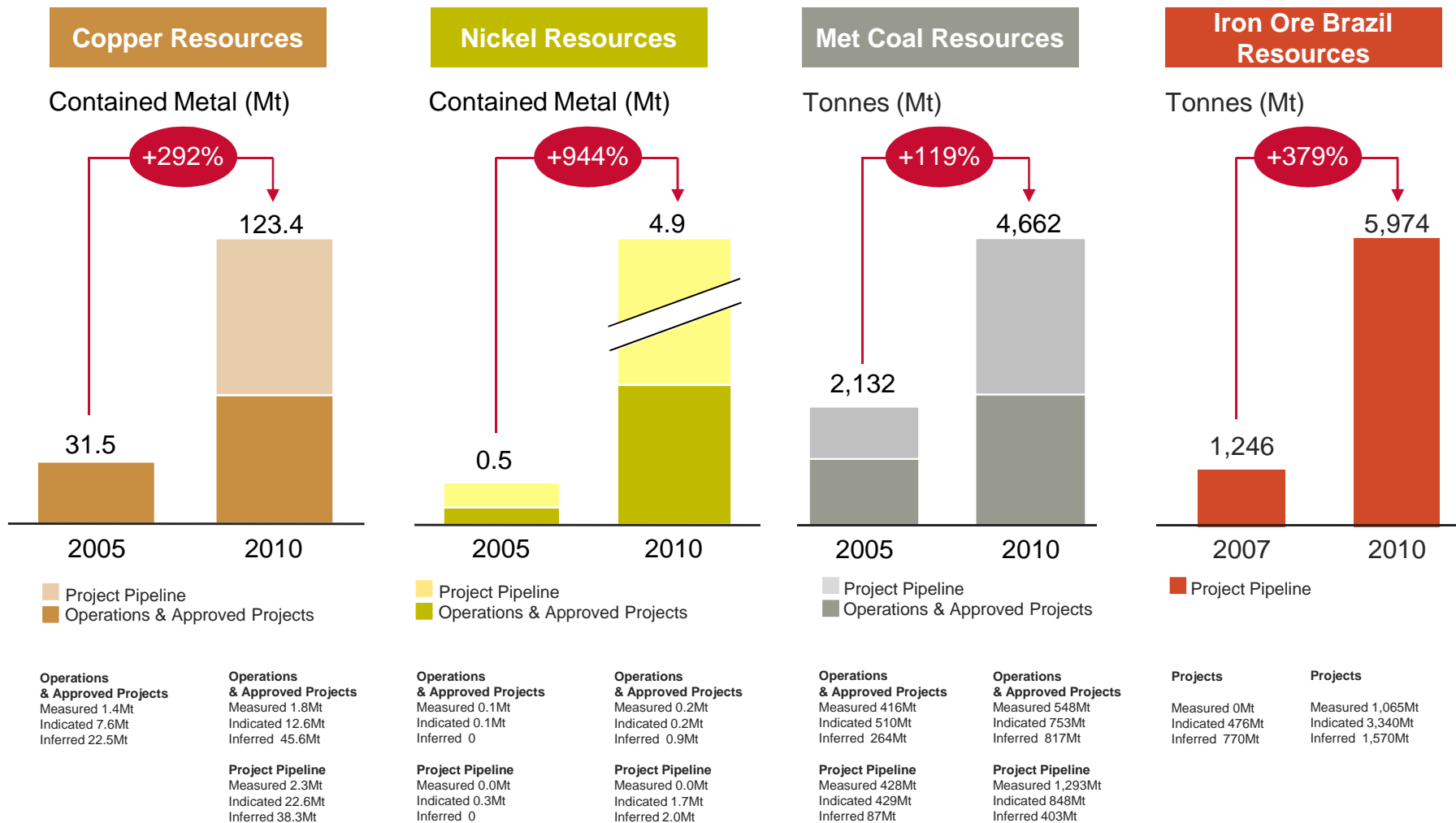
Note: Barro Alto, Mogalakwena North, Dishaba East Upper, BMR expansion and Los Bronces expansion currently expected to reach commercial production in 2011. Project spend shown at 100%. Source: Anglo American

# MOVING TO INDUSTRY LEADING COST POSITIONS



Anglo American Platinum cost curve based on internal estimates; all other data sourced from 3<sup>rd</sup> party data providers. Source: AME, Brook Hunt - a Wood Mackenzie company, Anglo American Platinum

# RESTOCKING THE PIPELINE: SIGNIFICANT RESOURCE GROWTH



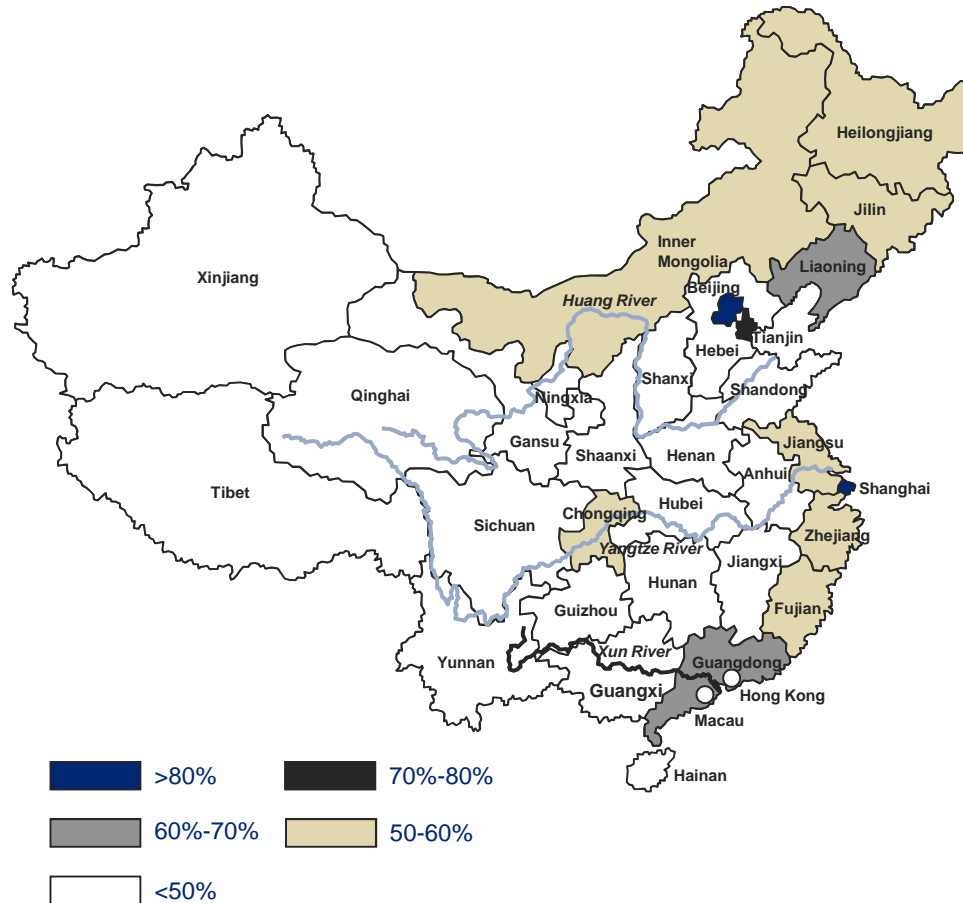
Source: Anglo American Annual Reports and Competent Person Reports. Due to the uncertainty that may be attached to some Inferred Mineral Resources, it cannot be assumed that all or part of an Inferred Mineral Resource will necessarily be upgraded to an Indicated or Measured Resource after continued exploration. Iron Ore Brazil represents Itapanhoacanga, Serra do Sapo, Serro and Amapá. Resources are not split between approved projects and pipeline. Amapá not included in 2007 data.

# IV. OUTLOOK CYNTHIA CARROLL

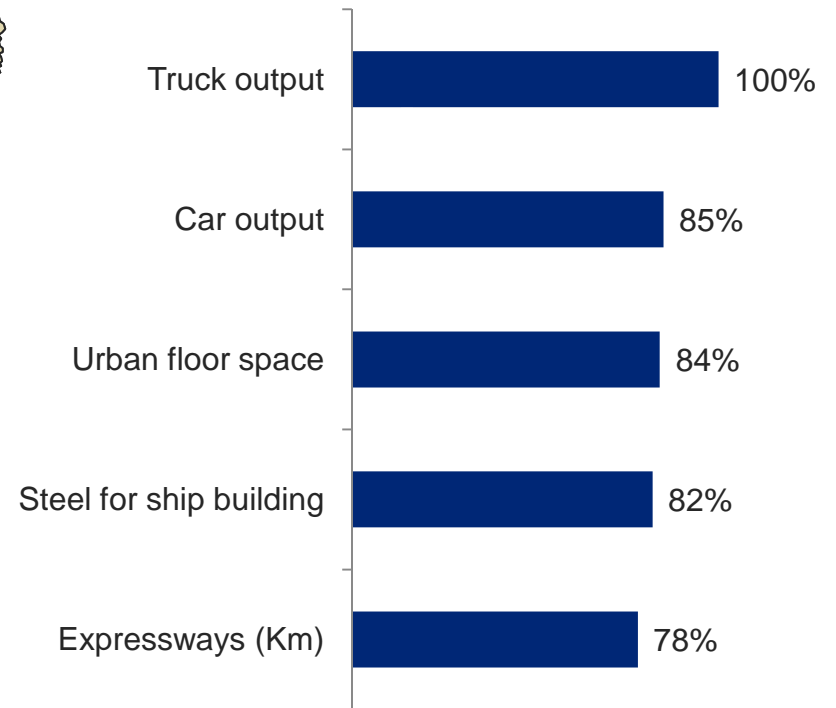


# LONG TERM DEMAND GROWTH REMAINS HEALTHY

Chinese Regional Urbanisation<sup>(1)</sup> 2009



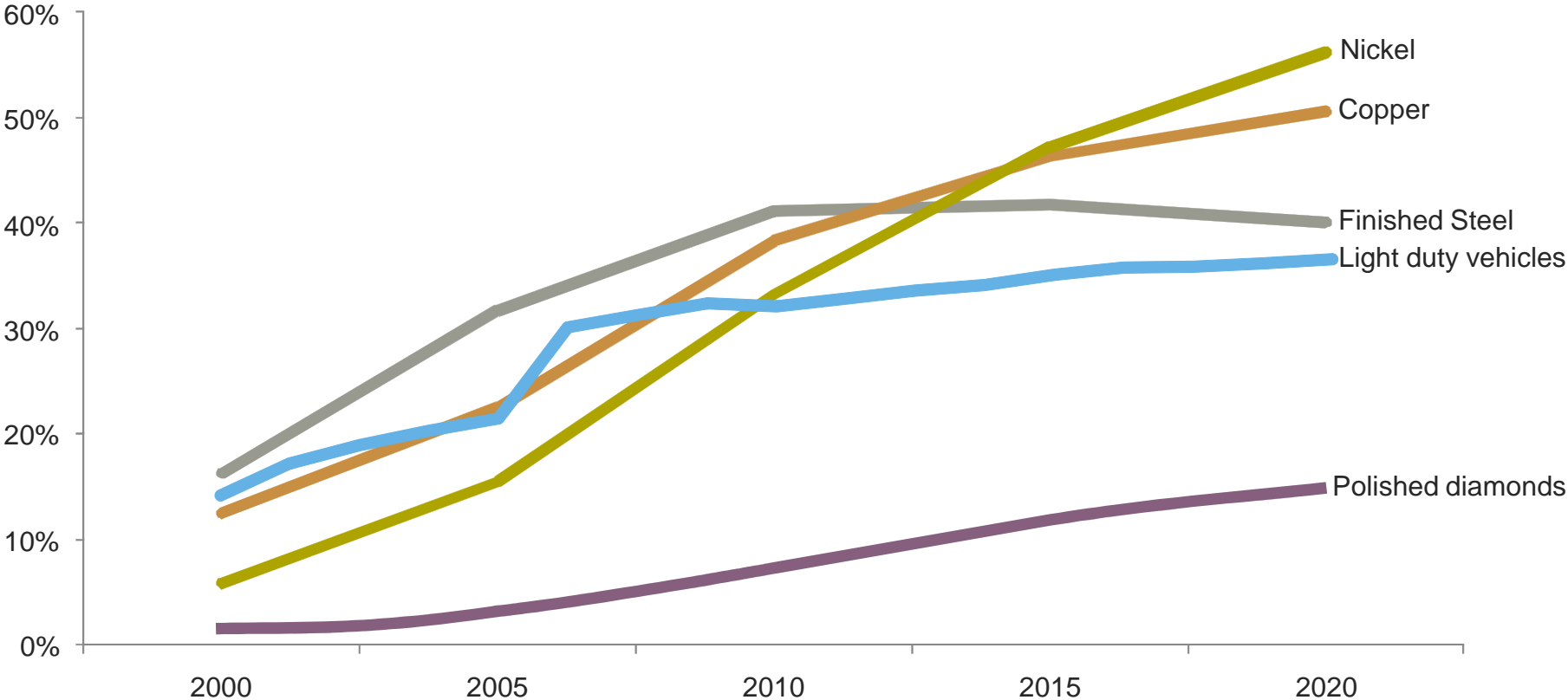
China's expected growth 2010 to 2018



(1) The analysis excludes Taiwan. Source: NBS, CEIC, Anglo American Analysis

# SET TO BENEFIT FROM THE SHIFT IN COMMODITIES DEMAND

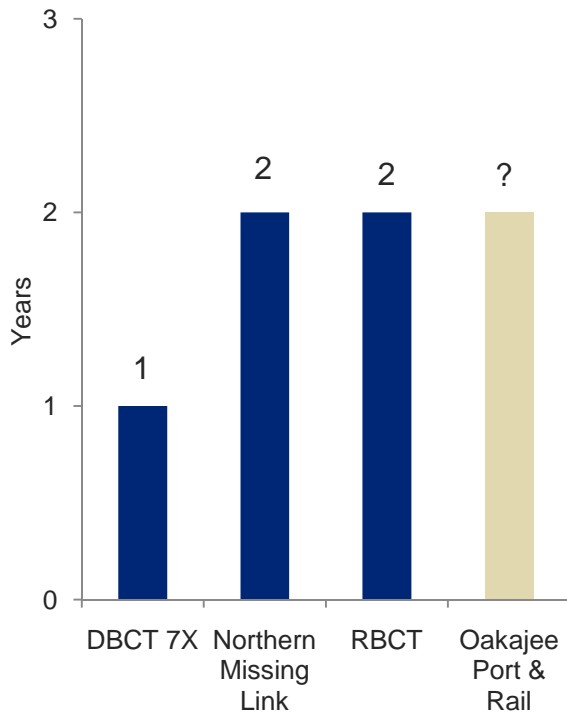
Chinese share of global demand



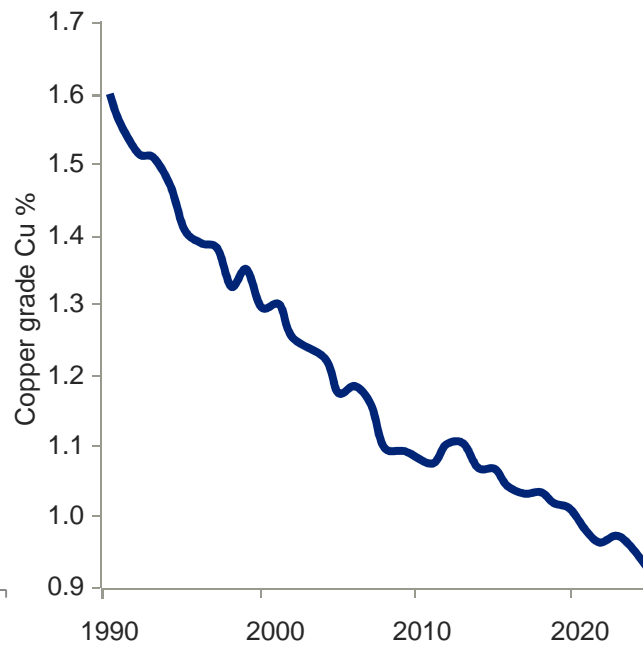
Source: Anglo American Commodity Research

# SUPPLY CONSISTENTLY UNDER DELIVERS

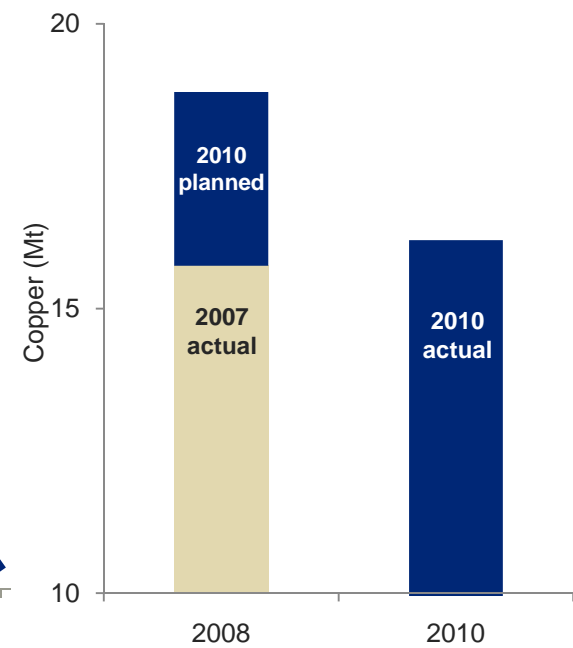
## Infrastructure project delays



## Copper industry grade declines, a long term downward trend



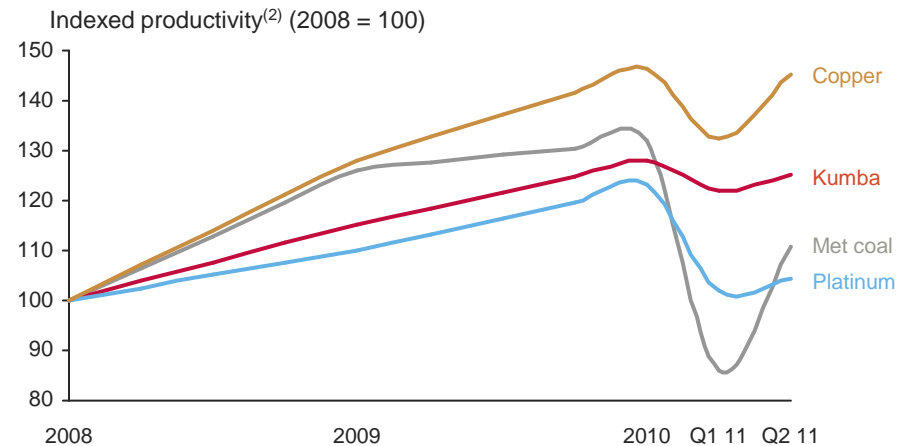
## Copper industry production planned vs. actual



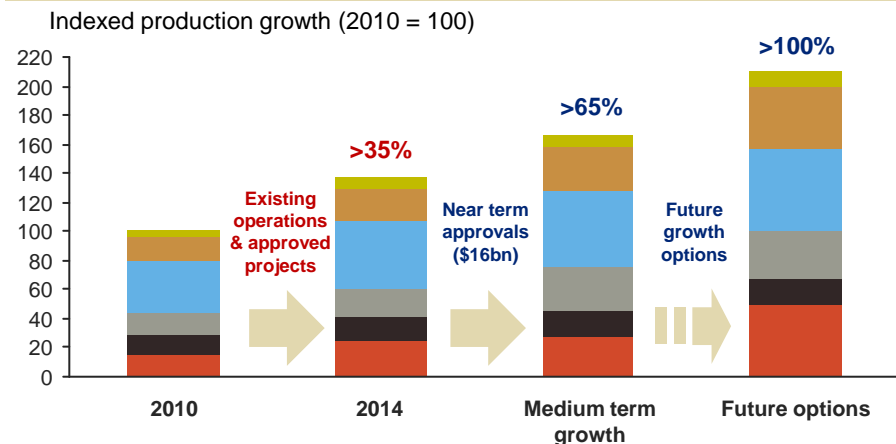
# DELIVERING VALUE FROM A CONSISTENT STRATEGY

- Zero harm remains the number one priority
- Consistent strategy and simple organisational structure delivering results
- Comprehensive improvements undertaken over the last three years
- Operations moving down the cost curve
- AO and Supply Chain embedded across the group with further value to be unlocked
- Delivering on key near-term growth projects, major volume growth is under way
- Progressing next wave of growth projects through the pipeline; \$16bn<sup>(1)</sup> of projects to be approved by 2013
- Developing future options and project optionality in longer term pipeline
- Restocking the pipeline through continued investment in exploration

## Operational improvements realised across businesses



## Material growth in the short and long term



(1) 100% basis (2) Productivity based on material moved, mined or processed per operational headcount, excluding projects. Kumba refers to Sishen only

# Q&A

# APPENDIX

## ANALYSIS OF OPERATING PROFIT

(\$m)	H1 2011		H1 2010
Iron Ore and Manganese	2,507	▲	1,628
Metallurgical Coal	491	▲	263
Thermal Coal	521	▲	351
Copper	1,401	▲	1,185
Nickel	93	▲	68
Platinum	542	▲	418
Diamonds	450	▲	261
Exploration	(46)	▲	(57)
Corporate Activities and Unallocated Costs	(36)	▲	(46)
<b>Core</b>	<b>5,923</b>		<b>4,071</b>
Other Mining and Industrial	101	▼	290
<b>Total Operating Profit</b>	<b>6,024</b>		<b>4,361</b>

## ANALYSIS OF UNDERLYING EARNINGS

(\$m)	H1 2011		H1 2010
Iron Ore and Manganese	902	▲	614
Metallurgical Coal	351	▲	177
Thermal Coal	385	▲	258
Copper	842	▲	706
Nickel	58	▼	64
Platinum	285	▲	222
Diamonds	299	▲	148
Exploration	(45)	▲	(55)
Corporate Activities and Unallocated Costs	(19)	▲	(140)
<b>Core</b>	<b>3,058</b>		<b>1,994</b>
Other Mining and Industrial	62	▼	218
<b>Total Underlying Earnings</b>	<b>3,120</b>		<b>2,212</b>

## AVERAGE MARKET PRICES

	H1 2011		H1 2010
Iron Ore (FOB Australia) - \$/t	171	▲	135
Hard Coking Coal (FOB Australia) - \$/t	278	▲	165
Thermal Coal (FOB South Africa) - \$/t	121	▲	87
Thermal Coal (FOB Australia) - \$/t	124	▲	97
Copper – cents/lb	426	▲	323
Nickel – cents/lb	1,159	▲	962
Platinum - \$/oz	1,792	▲	1,602
Palladium - \$/oz	779	▲	471
Rhodium - \$/oz	2,304	▼	2,631

## UNDERLYING EARNINGS SENSITIVITIES

Commodity/Currency	Change in Price/Exchange	\$m
Iron Ore	± \$10/t	72
Hard Coking Coal	± \$10/t	28
Thermal Coal	± \$10/t	97
Copper	± 10c/lb	37
Nickel	± 10c/lb	3
Platinum	± \$100/oz	56
Rhodium	± \$100/oz	8
Palladium	± \$10/oz	3
ZAR / USD	± every 10 c movement	35
AUD / USD	± every 10 c movement	81
CLP / USD	± every 10 peso movement	3
Oil	± \$10/bbl	14

Reflects change on actual results for the six months ended 30 June 2011

## REGIONAL ANALYSIS – OPERATING PROFIT

(\$m)	H1 2011		H1 2010
South Africa	3,322	▲	2,190
Other Africa	371	▲	265
South America	1,777	▲	1,452
North America	72	▲	47
Australia & Asia	603	▲	429
Europe	(121)	▼	(22)
<b>Total Operating Profit</b>	<b>6,024</b>		<b>4,361</b>

## CAPITAL EXPENDITURE <sup>(1)</sup>

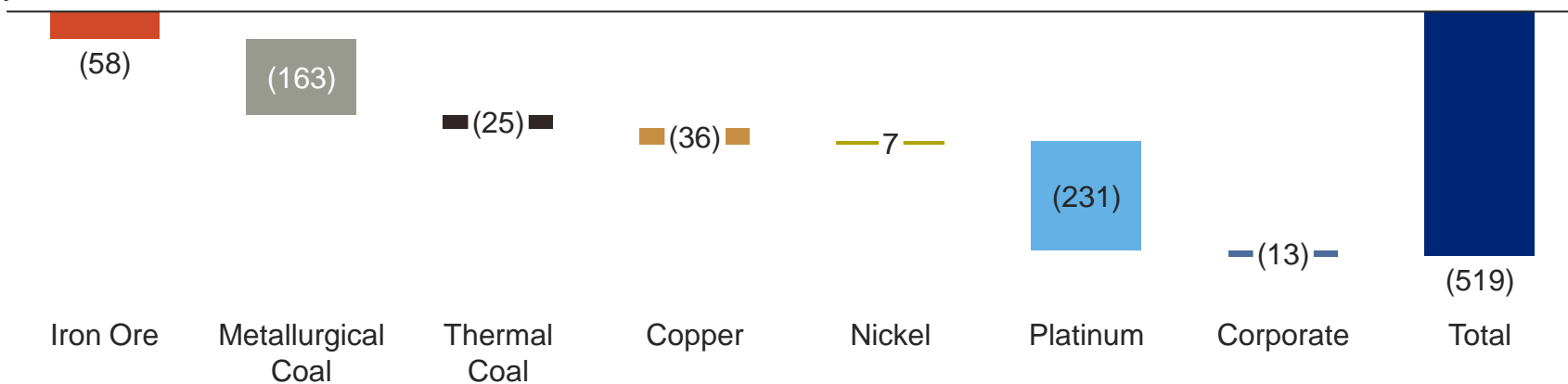
(\$m)	H1 2011	H1 2010
Iron Ore and Manganese	595	467
Metallurgical Coal	206	21
Thermal Coal	31	140
Copper	831	601
Nickel	177	223
Platinum	410	431
Corporate Activities	6	6
<b>Core</b>	<b>2,256</b>	<b>1,889</b>
Other Mining and Industrial	72	104
<b>Total Capital Expenditure</b>	<b>2,328</b>	<b>1,993</b>

(1) Cash capital expenditure includes cash flows on related derivatives

# CORE OPERATING PROFIT VARIANCE: EXCHANGE

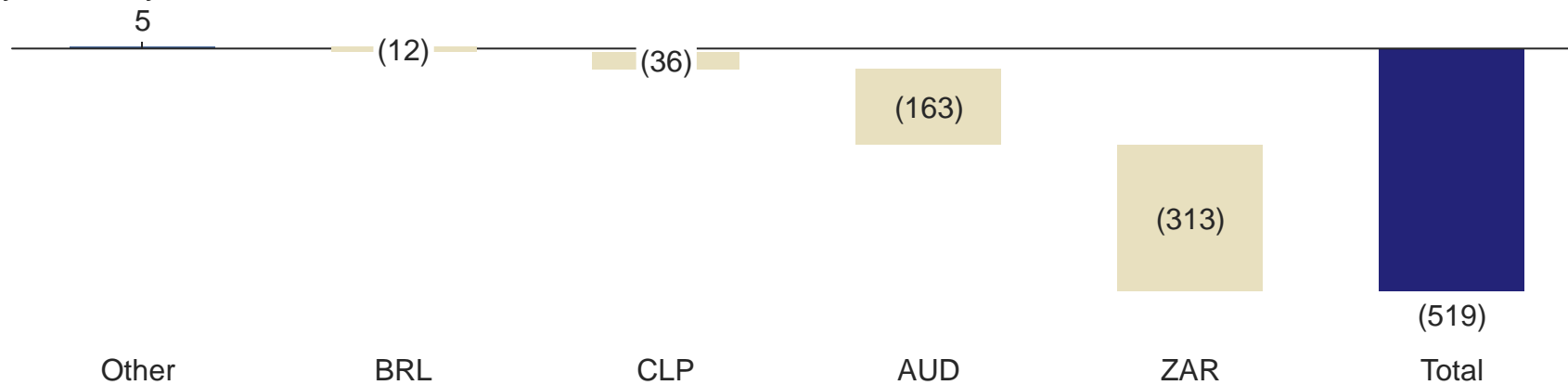
(\$m)

By business unit



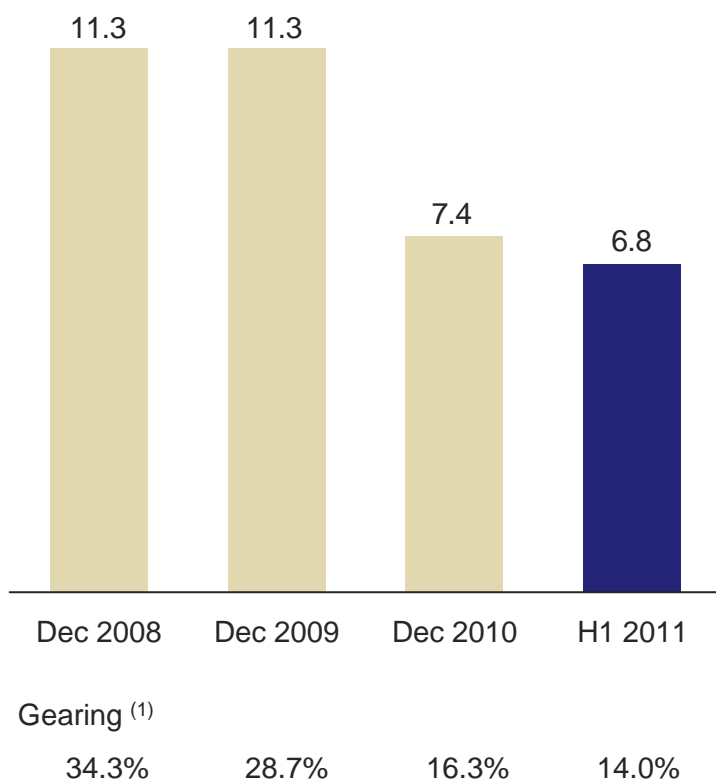
(\$m)

By currency



# DEBT EVOLUTION AND GEARING

## Net Debt (\$bn)



## Undrawn committed facilities and cash

- The Group had over \$15 billion of undrawn committed facilities and cash at 30 June 2011
- In February 2011, the Group retired a \$2.25 billion revolving credit facility maturing in June 2011

## De Beers

(\$bn)	H1 2011	Dec 2010
Shareholder loans	0.7	0.8
Other net interest bearing debt	1.5	1.8
<b>Net debt</b>	<b>2.2</b>	<b>2.6</b>

(1) Gearing is calculated as net debt divided by net assets excluding net debt. Net debt includes related hedges and net debt in disposal groups

# BARRO ALTO DELIVERED IN 2011

Barro Alto, Brazil



- Barro Alto 36 ktpa nickel project delivered first production on schedule in March 2011
- Product within specification from third metal run; first sale April 2011
- Full production H2 2012
- Positioned in lower half of the cost curve
- Delivering an average of 41 ktpa of Nickel for the first five years; 36 ktpa over LOM

# SUBSTANTIAL COPPER GROWTH ON STREAM LATER THIS YEAR

## Los Bronces, Chile



- Los Bronces 278 ktpa copper expansion is 97% complete and on schedule for first production in Q4 2011
- Production at Los Bronces is scheduled to increase to 490 ktpa over the first three years, average 400 ktpa over the first 10 years
- Pre-commissioning testing 50% complete and first ball mill 8 hour test successfully completed - major milestone for the project
- Areas of focus are slurry pipeline system stations and conveyors
- First production Q4 2011 and full production Q4 2012
- Expected to operate firmly in the lower half of the cost curve
- Project capex \$2.8bn, spend to date \$2.4bn

# IRON ORE GROWTH ON STREAM NEXT YEAR

## Kolomela, South Africa



- Kolomela 9 Mtpa iron ore project in South Africa
- 94% complete, on schedule with construction substantially complete and hot commissioning to commence in H2
- First production on schedule with 4-5 Mt to be produced in 2012 and ramp up to name plate capacity in 2013
- LOM extended by 8 years to 28 years as reserves are increased
- Expected to operate in the lower half of the cost curve
- Capex \$1.1bn, spend to date \$0.8bn

# FURTHER IRON ORE GROWTH FROM 2013

## Minas-Rio, Brazil



- Minas-Rio 26.5 Mtpa iron ore project in Brazil
- Mineral easement in Q2 allowing expropriation of remaining land and tailings dam and along pipeline
- Beneficiation plant earthworks 73% complete; civil works started on schedule in March
- Pipeline earthworks in state of Rio de Janeiro are 99% complete
- At the port, access bridge, tug boat and iron ore pier completed
- First ore on ship expected H2 2013
- Attributable capex \$5bn, attributable spend to date \$1.9bn