



GLOBAL IRON ORE & STEEL FORECAST

QUALITY IRON ORE – A BRAZILIAN & SOUTH AFRICAN PERSPECTIVE

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Anglo American

- World class mining company
- Strong financial position
- Diversified across the most attractive commodities

Our view of the Global economy

- Global economy
- Steel outlook

Anglo American's Quality Iron Ore Business

- Major growth being developed
- South Africa – a unique position
- Brazil – 5 billion tonne + resource
- Anglo American's quality advantage
- Australia

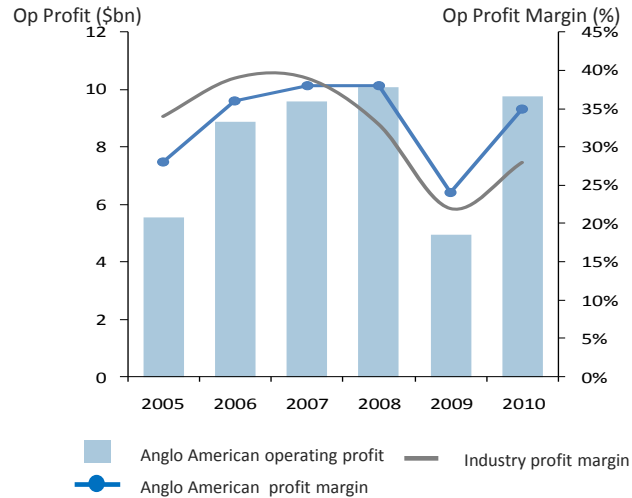
ANGLO AMERICAN

OUR AMBITION IS TO BE THE LEADING GLOBAL MINING COMPANY

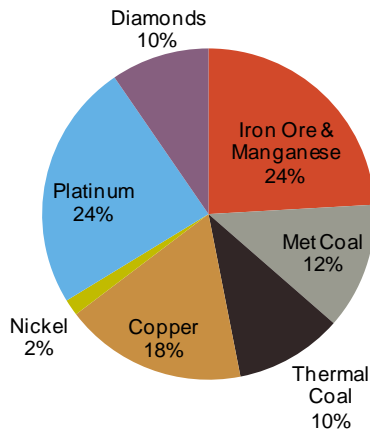


WORLD CLASS MINING COMPANY

Outperforming the industry¹

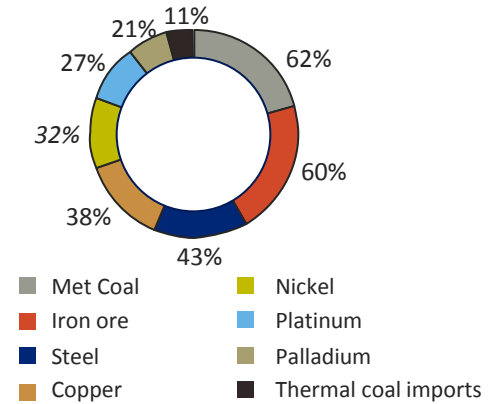


Well diversified portfolio²

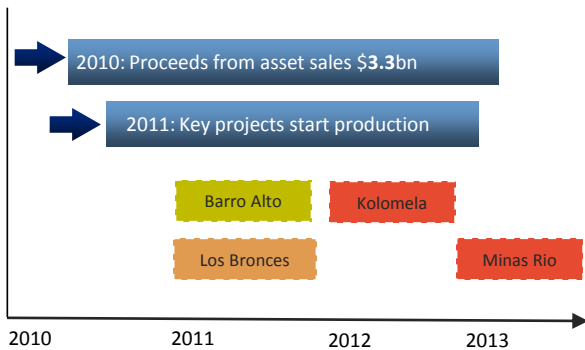


Structurally attractive commodities³

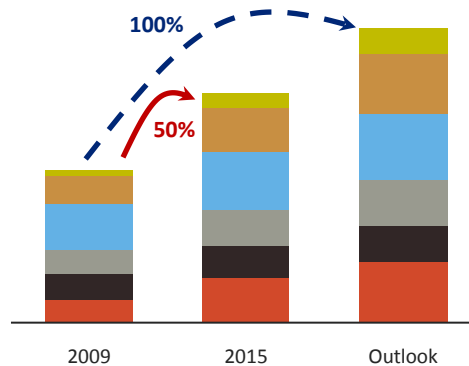
China's share of global consumption (%)



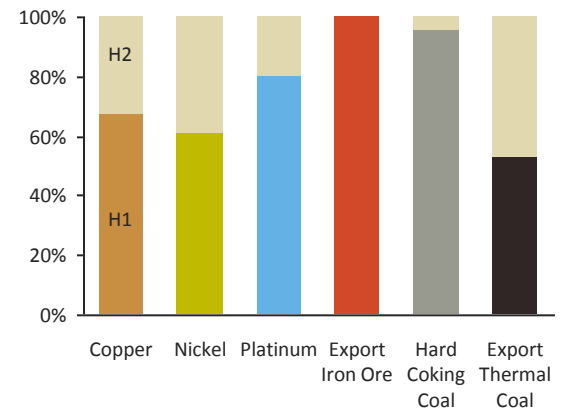
Strengthening balance sheet



World class project pipeline



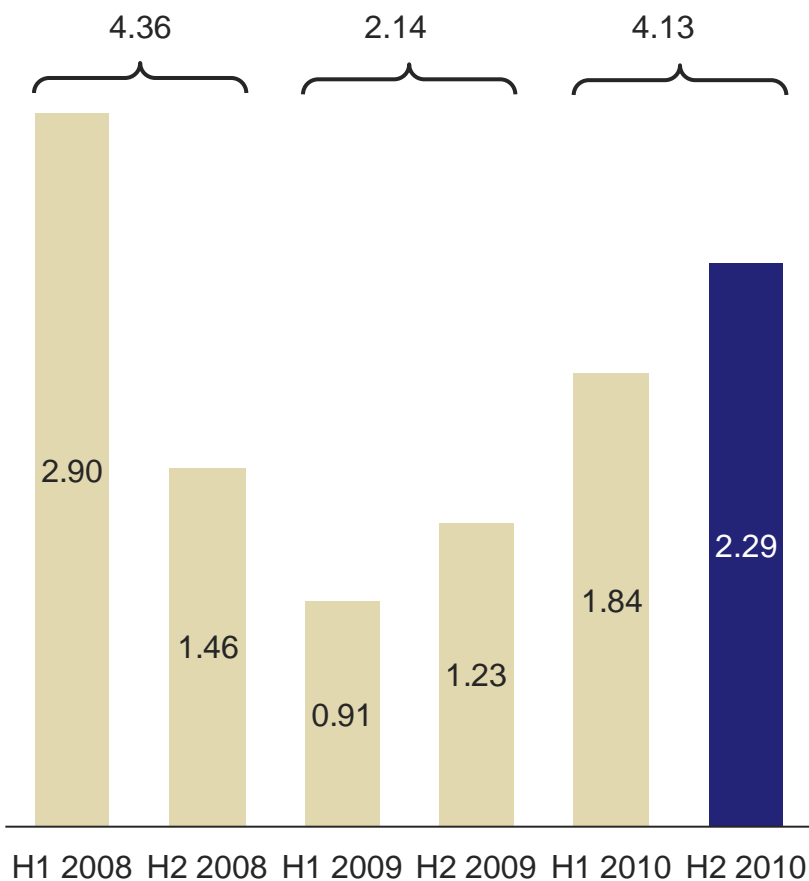
Delivering commodity positions in lower half of cost curves⁴



1. Source: Anglo American; 2. Core revenue split; 3. Source: AME, Brook Hunt, a Wood Mackenzie company, Johnson Matthey. Thermal Coal represents share of internationally traded market, nickel and copper represent share of world mined production, 4. Source: AME, Brook Hunt, a Wood Mackenzie company, Anglo Platinum. Estimated % of attributable production in each half of the cost curve after delivery of near term pipeline by 2015

STRONG FINANCIAL POSITION

Underlying EPS – \$



Key financials

(\$bn)	2010	2009	change
Core operating profit⁽¹⁾	9.1	4.5	+104%
Operating profit	9.8	5.0	+97%
Effective tax rate	31.9%	33.1%	
Underlying earnings	5.0	2.6	+94%
Capex ⁽²⁾	5.0	4.8	
EBITDA	12.0	6.9	+73%
Net debt	7.4	11.3	(35%)

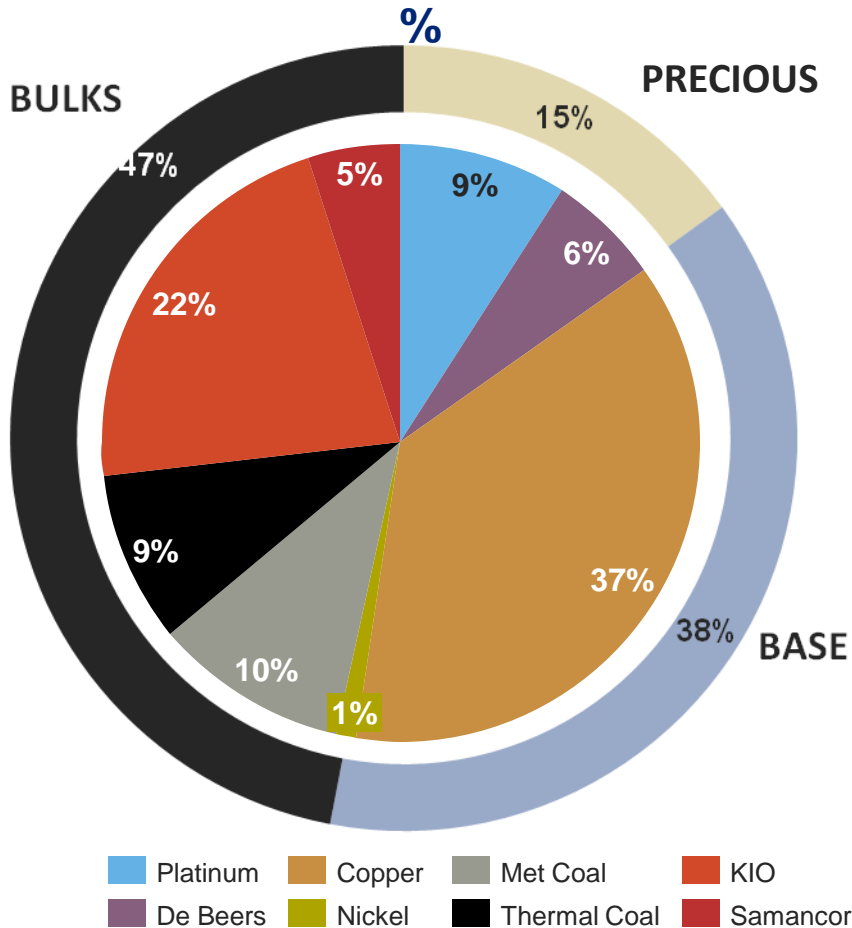
Results shown before special items and remeasurements and including share of associates

1) Core operations exclude Tarmac, Scaw, Zinc, Copebrás, Catalão, Coal Canada and Tongaat Hulett/Hulamin

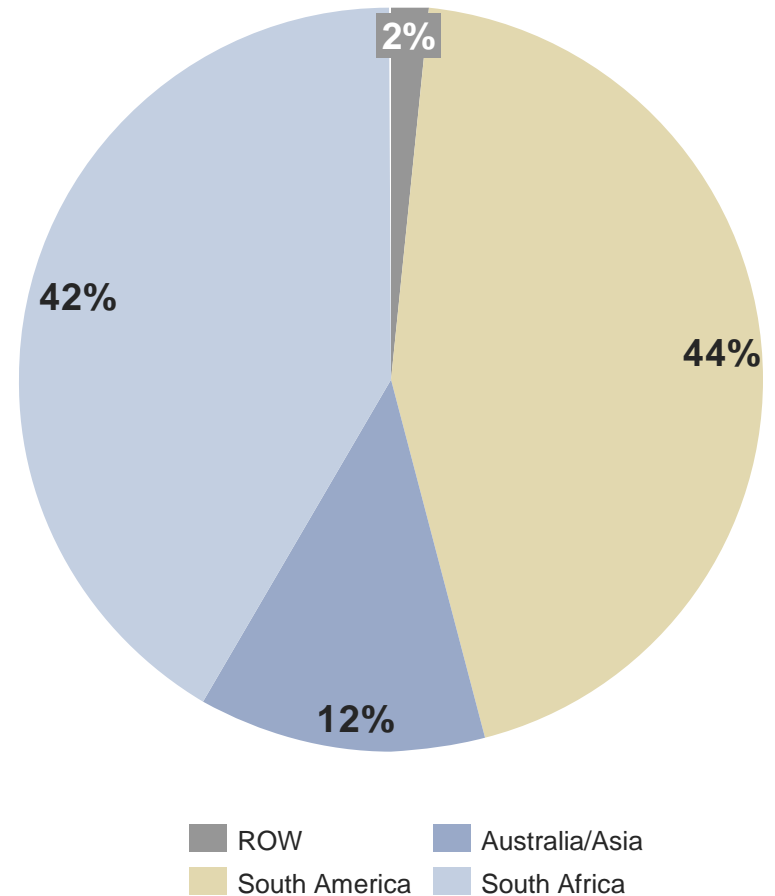
2) Capital expenditure is presented net of cash flows on related derivatives

UNIQUE AND WELL DIVERSIFIED PORTFOLIO

Attributable earnings by Business Unit¹



Attributable earnings by geography %



¹ Core businesses

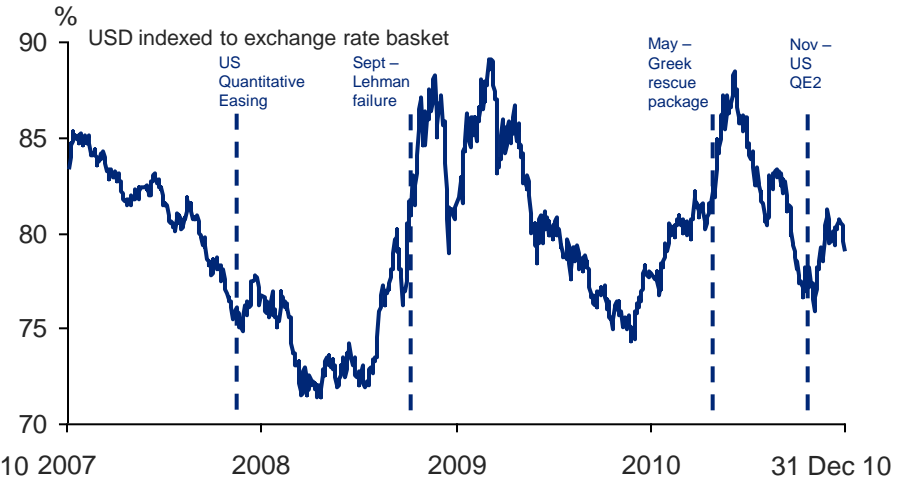
OUR VIEW OF THE GLOBAL ECONOMY

OVERALL MACRO ECONOMIC AND MARKET CONTEXT

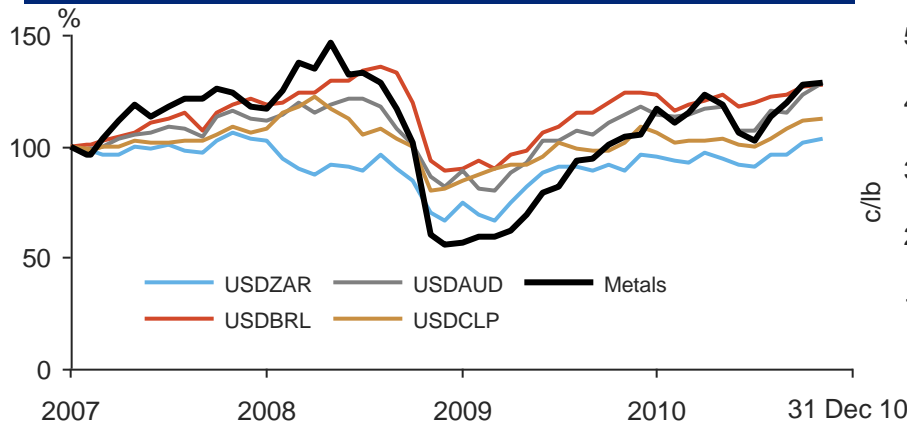
1. Industrial Recovery



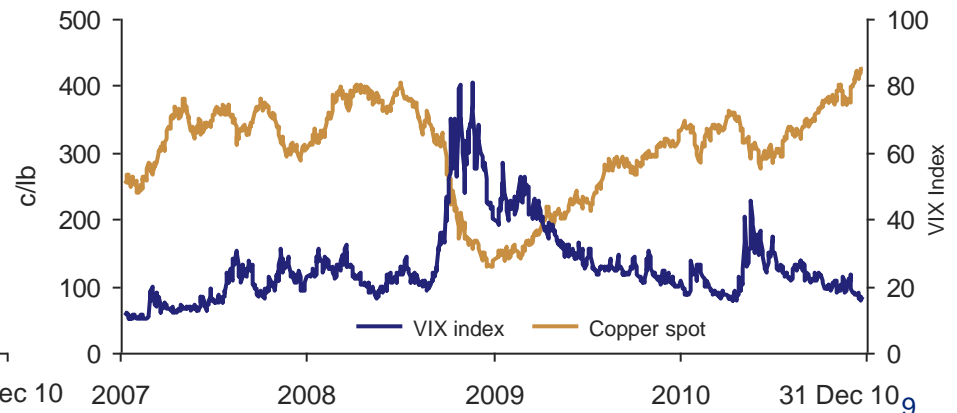
2. Weak USD



3. Strong commodity currencies help drive high commodity prices



4. Markets remain volatile, but more optimistic about the global economic outlook



STRONG EMERGING MARKET GROWTH WILL CONTINUE

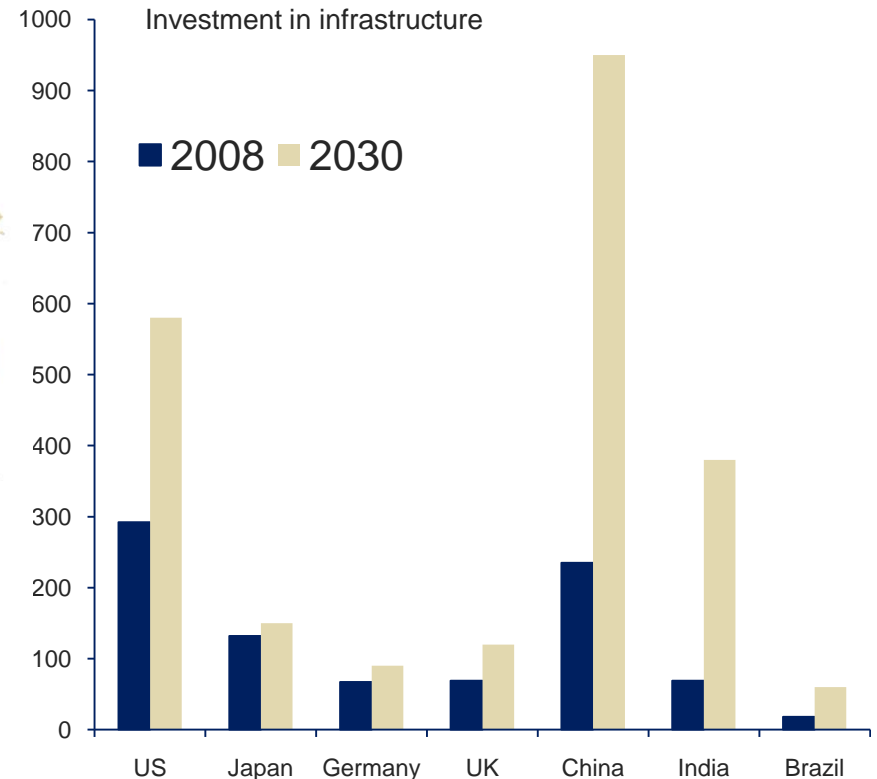
GROWING MIDDLE CLASS IN EMERGING ECONOMIES WILL CONTINUE TO DRIVE DEMAND

CHINA AND US WILL CONTINUE TO DRIVE INFRASTRUCTURE GROWTH

Middle Classes by region, million

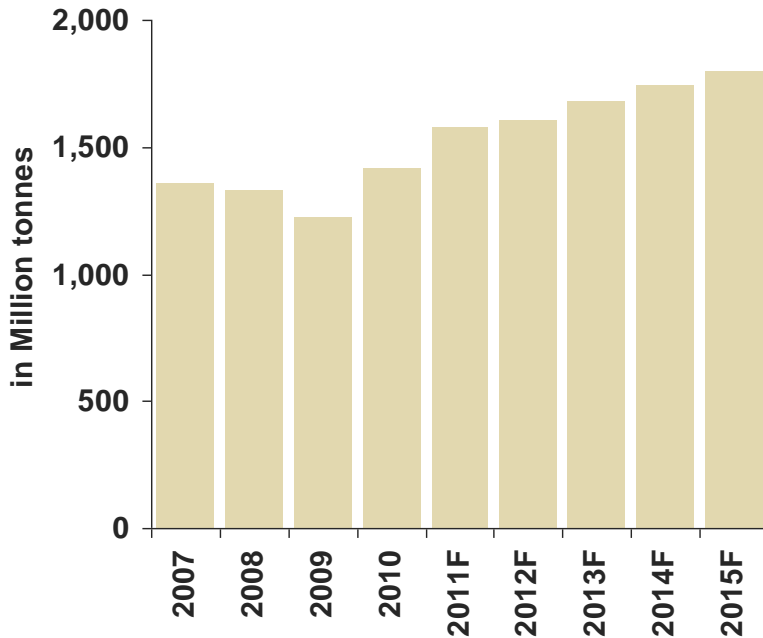


US\$ billion, constant 2005 prices and exchange rates

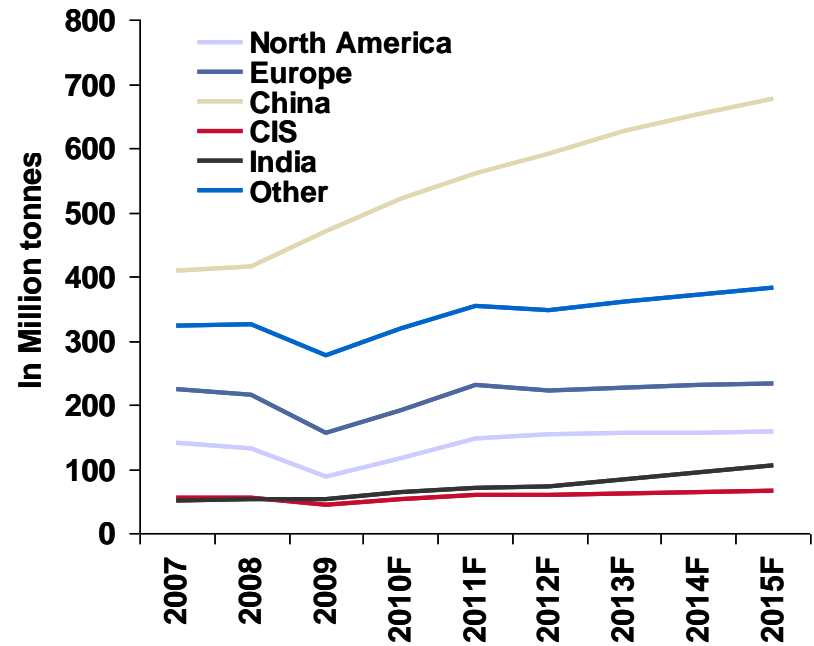


WORLD STEEL PRODUCTION WILL CONTINUE TO GROW

Crude Steel Output Forecast



Steel Consumption Forecast

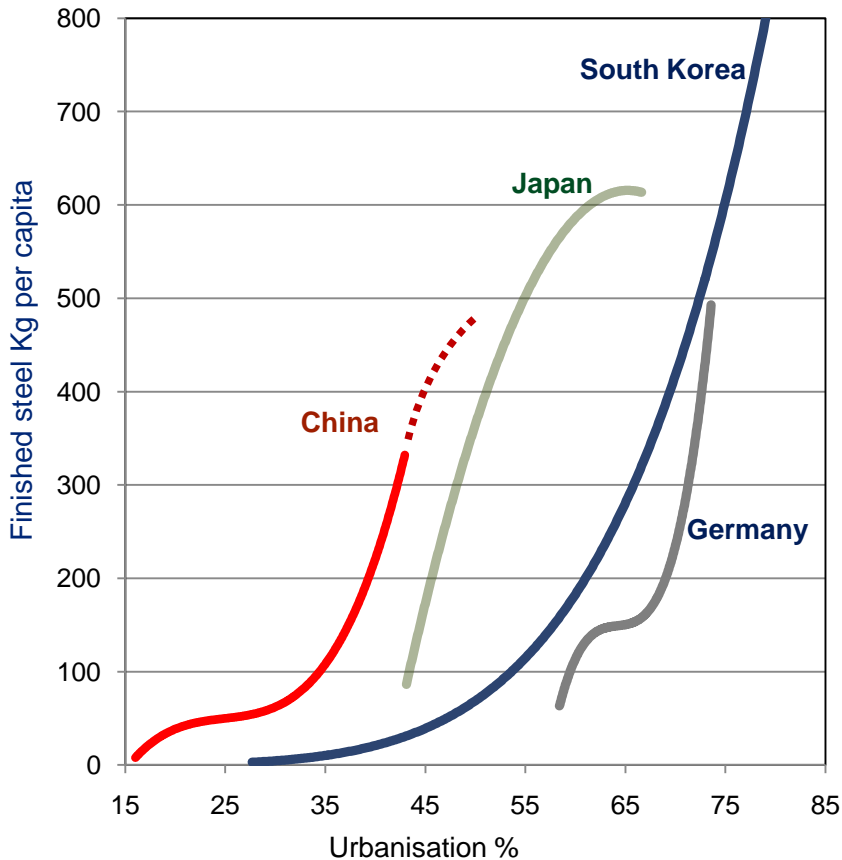


CHINA DRIVING DEMAND AND USE OF HIGHER QUALITY MATERIALS

URBANISATION IN CHINA WILL DRIVE DEMAND FOR OUR KEY METALS AND MINERALS

Continued urbanisation in China, in context of GDP growth, drives finished steel demand

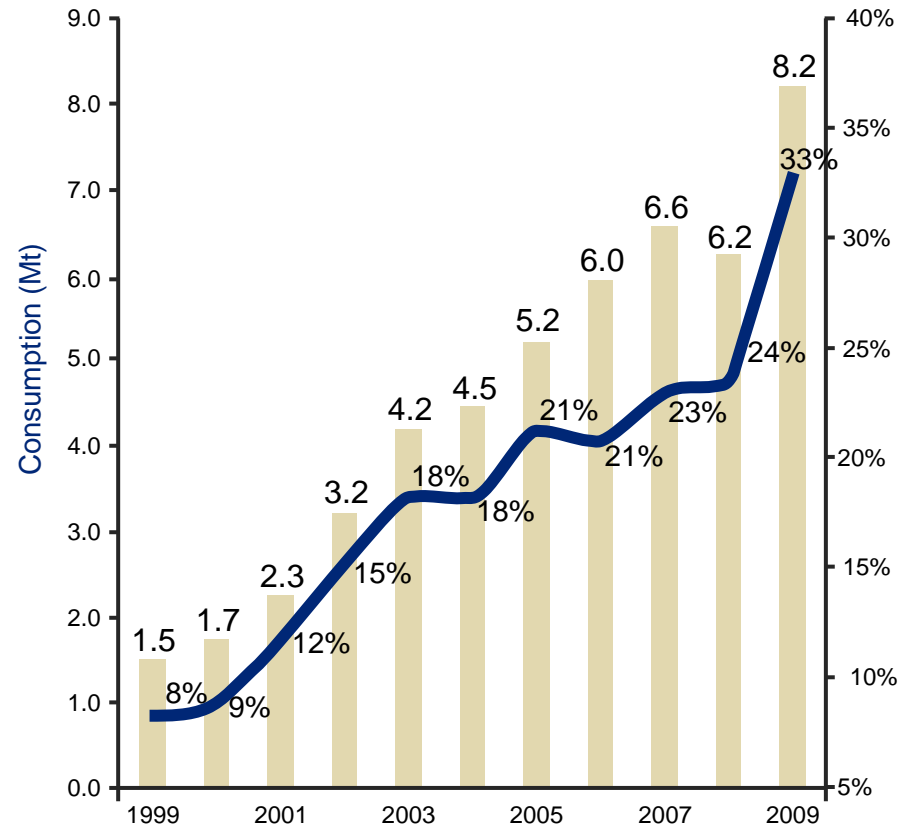
Finished Steel Consumption kg per capita, vs. urbanisation



...WITH A GREATER FOCUS ON HIGH QUALITY MATERIALS

Chinese share of global stainless steel consumption increasing

Stainless steel consumption in China

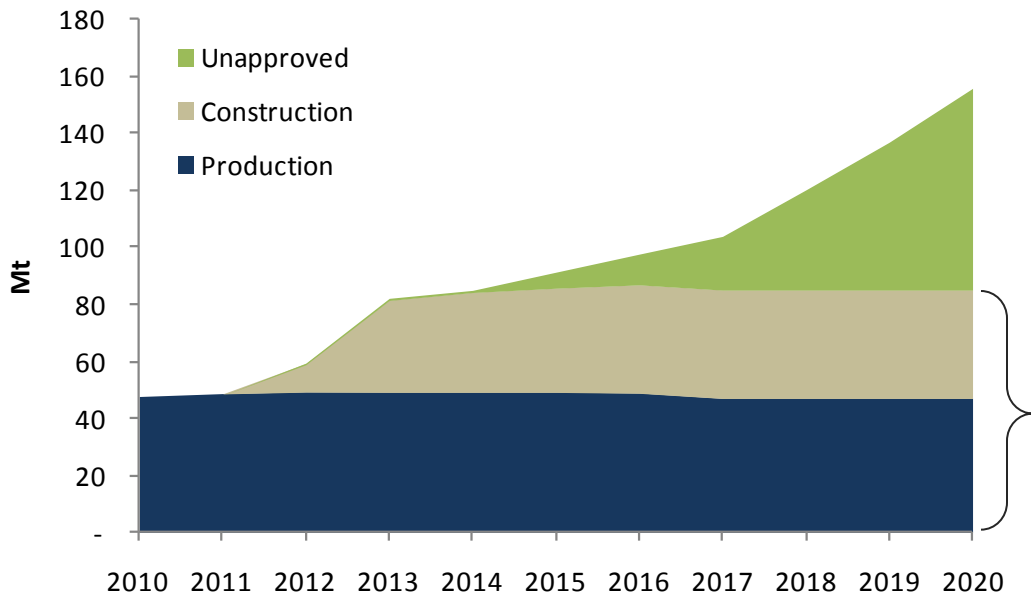


ANGLO AMERICAN'S QUALITY IRON ORE BUSINESS

ANGLO AMERICAN'S IRON ORE GROWTH STORY

Anglo American's iron ore assets have the potential to produce in excess of 150 Mtpa by 2020

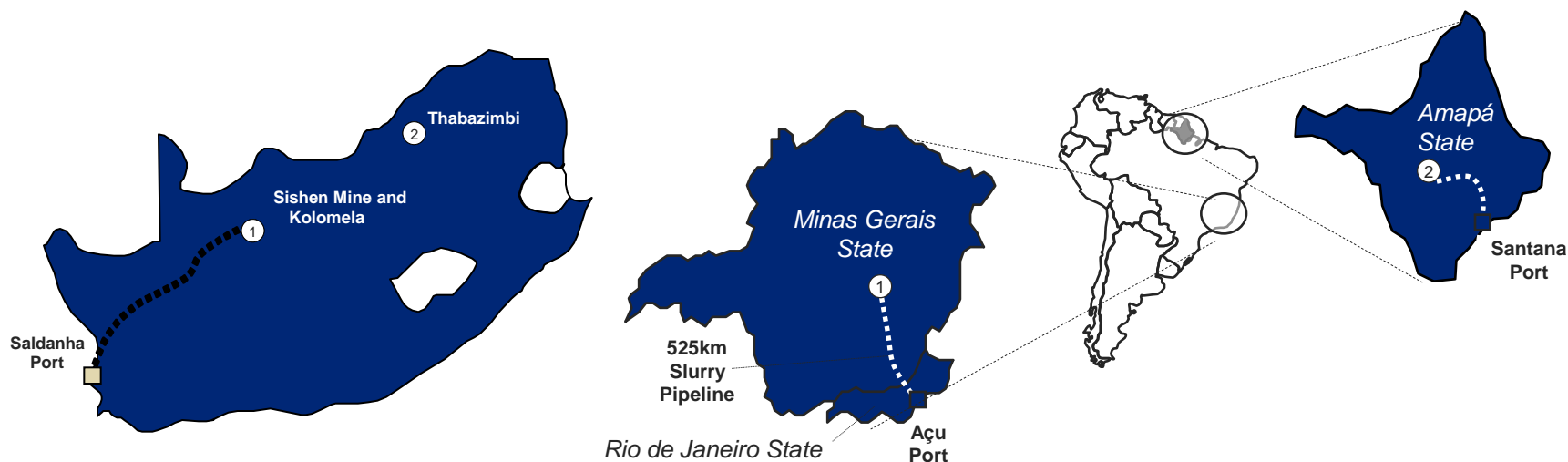
Current and Potential Iron Ore Production – 100%



- Projects currently in implementation or approved will result in ~80 Mtpa production
- Ramp-up and Conceptual projects could raise capacity to beyond ~155 Mtpa by 2020

- ✓ Minas-Rio Phase 1
- ✓ Amapá
- ✓ Kolomela
- ✓ Sishen Expansion
- ✓ Sishen
- ✓ Thabazimbi

ANGLO AMERICAN HAS A UNIQUE IRON ORE FOOTPRINT



Kumba Iron Ore		Minas-Rio		Amapá	
2009 Production	41.1 Mt	Target Prod. (Phase 1)	26.5 Mtpa	2010 Production	4.0 Mt
2010 Production	43.1 Mt	Potential Capacity	> 80.0 Mtpa	Potential	6.5 Mtpa
2010 Domestic Sales	7.0 Mt	Resources	5.7 Bt	Reserves + Resources	238 Mt
2010 Export Sales	36.1 Mt	Product Fe Content	> 68%	Products	Pellet Feed, Fines
Product Fe Content	64-66%	Products	Pellet Feed, Fines	Logistics	Rail & Port
Products	Fines, Lump	Slurry Pipeline	100% owned	Product Fe Content	62 / 68%
		Açu Port	49% owned		

SOUTH AFRICA: CURRENT OPERATIONS – SISHEN



- **Kumba Iron Ore (KIO) (65.3% owned by Anglo American)**
- **Northern Cape province of South Africa**
- **One of the largest open-pit mines in the world**
- **Produced 43.1 Mt in 2010**
- **Very high quality lump ore with outstanding physical properties**

SOUTH AFRICA: PROJECT DEVELOPMENTS – KOLOMELA



- Kolomela 9 Mtpa iron ore project on schedule for first production Q2 2012
- At full capacity the mine will deliver 9 Mtpa of high quality seaborne iron ore
- Expected to operate in the lower half of the cost curve

BRAZIL: CURRENT OPERATIONS – AMAPÁ

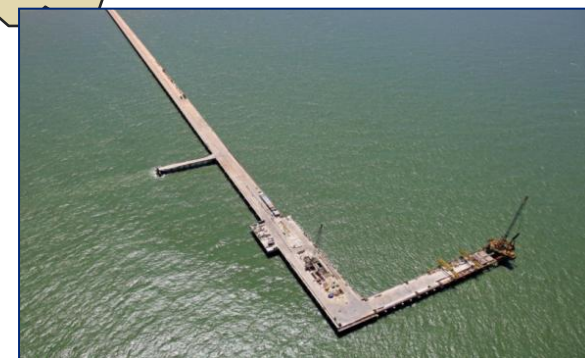


- Located in Amapá state, in North-East Brazil
- Fully integrated operation utilising shovel and truck, beneficiation and rail to the Amazon port of Santana
- Produced 4.0 Mt of iron ore in 2010



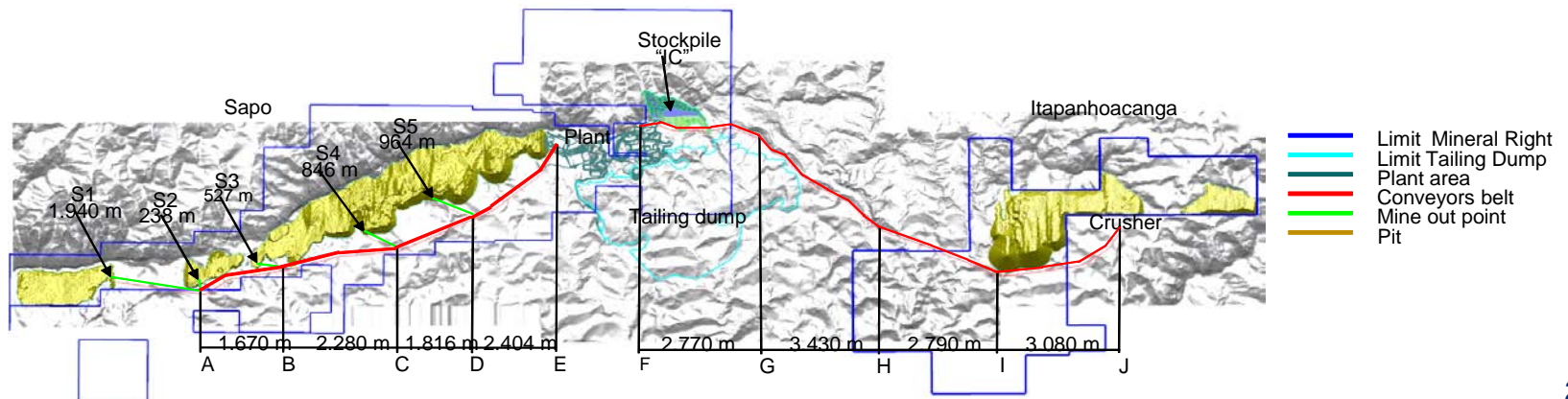
BRAZIL: CURRENT PROJECT DEVELOPMENT – MINAS-RIO

- One of the world's largest mining projects, acquired by Anglo American in 2007-2008
- Tier 1 asset
- Situated in an established iron ore mining area of Brazil
- Integrated mine, pipeline and port operations
- 5.7 Bt resource
- 26.5 Mtpa Phase 1 production
- >80 Mtpa potential production
- Extremely high quality pellet feed
- Leading cost position, in the first quartile of the cost curve
- Project implementation well advanced
- FOOS planned for Q3 2013



BRAZIL: CURRENT PROJECT DEVELOPMENT – MINAS-RIO

- Anglo has significantly increased Minas Rio's iron ore resource since the acquisition to 5.7 Bt
- Resources consist of two closely located assets: Itapa and Serra do Sapo
- Phase 1 plan mines the Serra do Sapo friable resources.
- Minas-Rio will be mined with conventional truck and shovel open-pit operation with an average strip ratio of 1.1 over the LOM



BRAZIL: CURRENT PROJECT DEVELOPMENT – INFRASTRUCTURE



PIPELINE

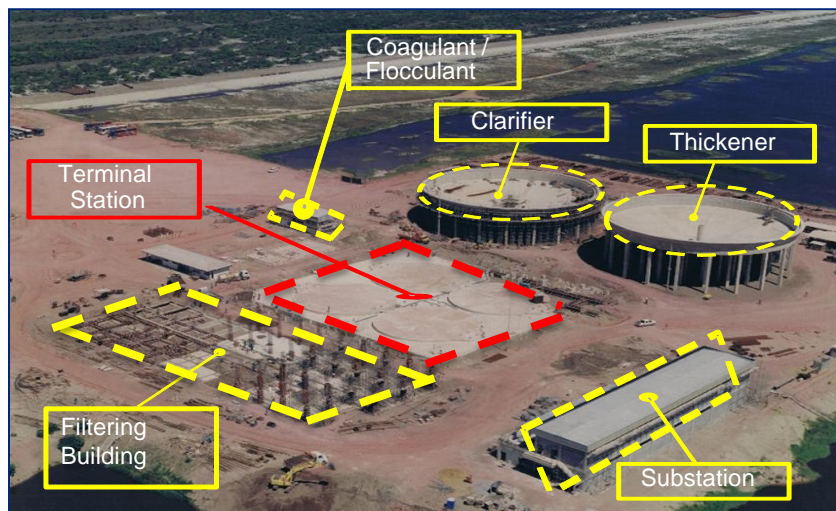
- Initial underground 26 inch diameter slurry pipeline with 26.5Mtpa capacity
- Well-tested logistics method in Brazil built by highly experienced local contractors
- Slurry propelled by gravity with two pump stations and one valve station, developed in three spreads
- Sole use 525km pipeline corridor with room for at least two pipelines



PORT

- 100% owned by LLX Minas-Rio – 49% Anglo American; 51% LLX SA
- Anglo American managing port construction
- 3,000m port access bridge completed
- 10,000 tph loading capacity
- Capesize vessels
- Land available to expand the port and/or downstream operations
- Long term low tariff agreed

BRAZIL: CURRENT PROJECT DEVELOPMENT – PROGRESS

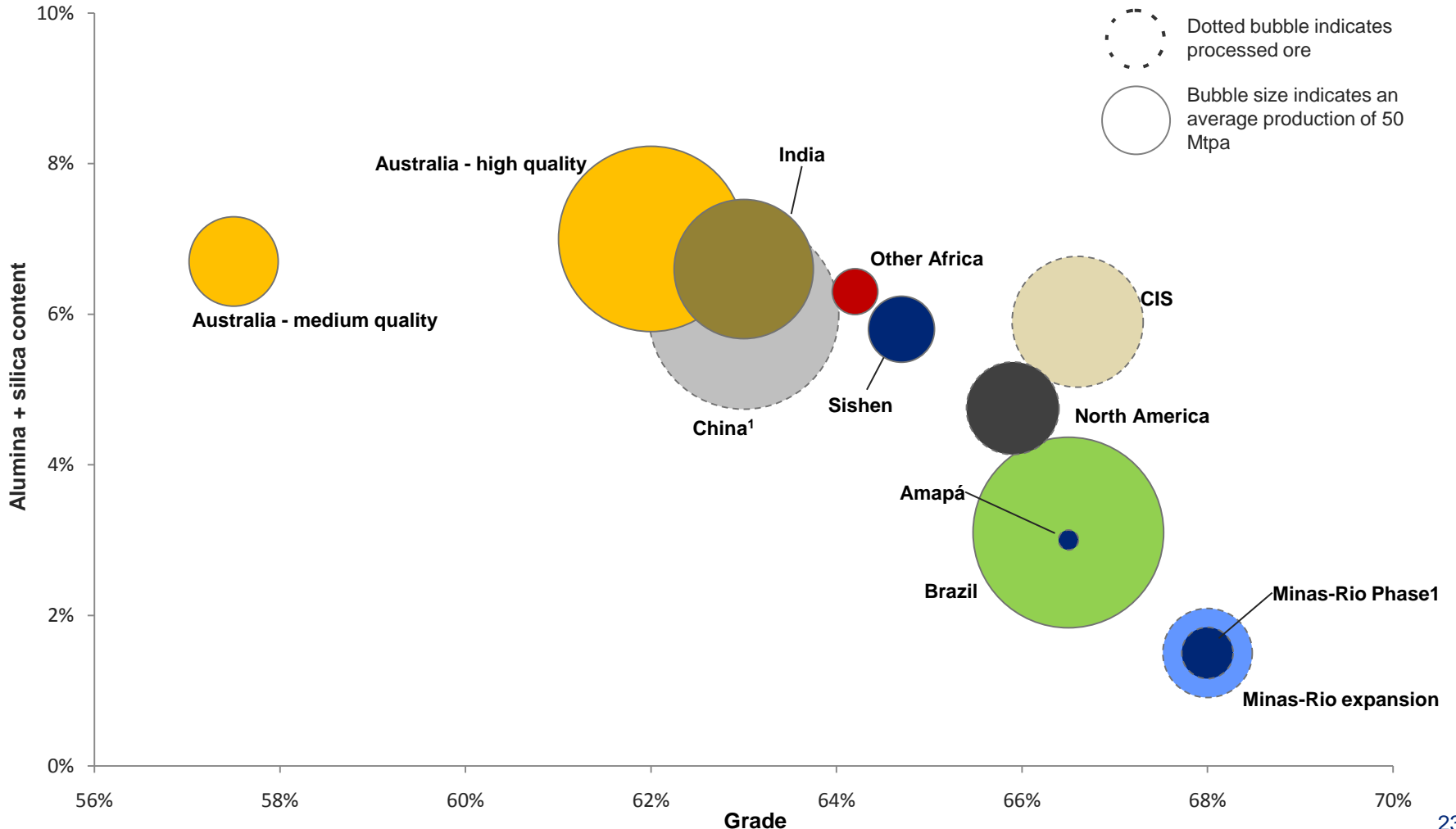


- Key components advancing in accordance with schedule for FOOS Q3 2013
- Significant progress with licenses and permits
- Engineering and major equipment purchases substantially completed
- Beneficiation plant – earthworks well advanced; civil works commenced March 2011
- Pipeline – ahead of schedule
- Filtration plant – ahead of schedule
- Port – offshore bridge, iron ore pier completed



ANGLO AMERICAN IRON ORE - A QUALITY POSITION

Minas-Rio is a high grade, low contaminant expandable resource



Notes: 1. Chinese production (rich ore equivalent) inferred from a small sample of mines.
Source: CRU, AME, Anglo American Analysis

ANGLO AMERICAN IRON ORE TRADE FLOWS

Unique iron ore geographic footprint in Brazil and South Africa.

Iron ore in Australia would complement existing production and provide blending opportunities to service clients in Asia.



CONCLUSION

- **Ambition to become the leading global mining company**
- **Global footprint**
- **Diversified portfolio across the most attractive commodities**
- **Strong financial position**
- **Significant existing high quality iron ore production**
- **Strong project pipeline towards 150mtpa**
- **Looking to grow our position in iron ore – Australia?**



THE LEADING GLOBAL MINING COMPANY

**EMPLOYER OF CHOICE
PARTNER OF CHOICE
INVESTMENT OF CHOICE**