



BMO CAPITAL MARKETS 2011 GLOBAL METALS & MINING CONFERENCE

**Cynthia Carroll
Chief Executive
28 February 2011**

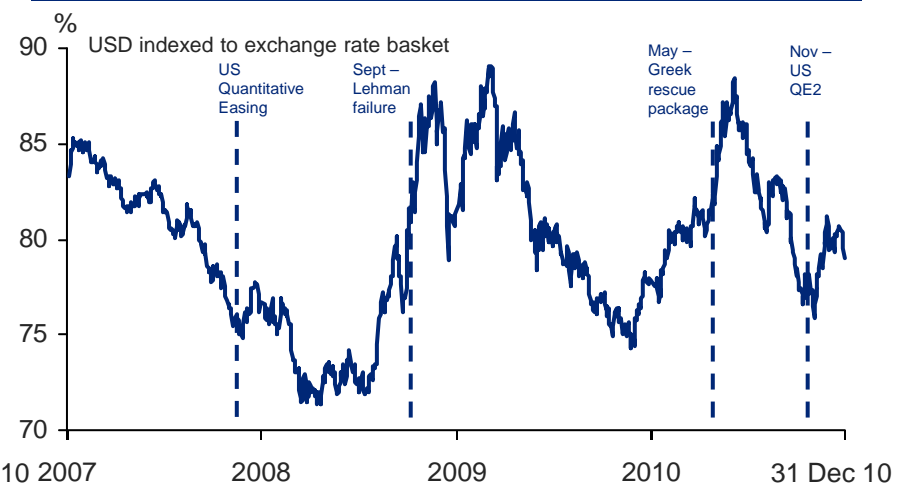
Real Mining. Real People. Real Difference.

OVERALL MACRO ECONOMIC AND MARKET CONTEXT

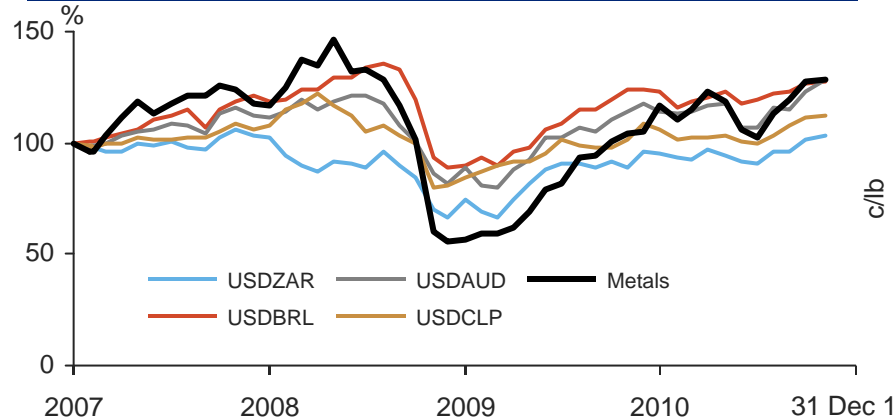
1. Industrial Recovery



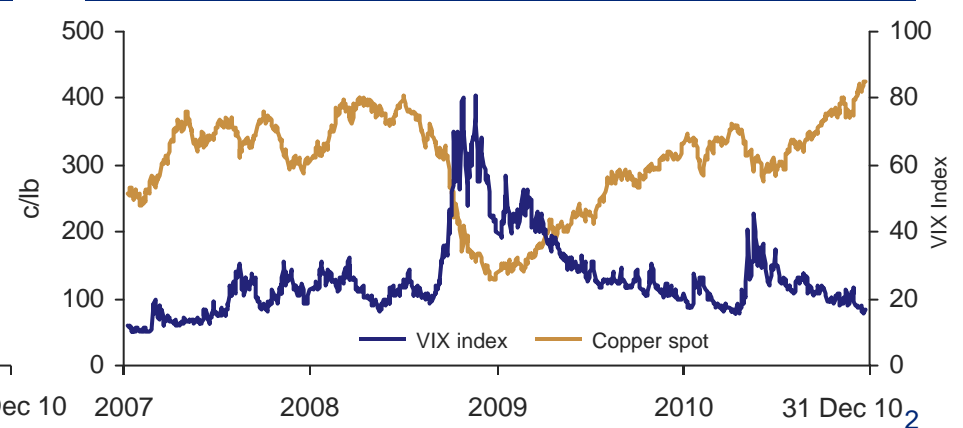
2. Weak USD



3. Strong commodity currencies help drive high commodity prices



4. Markets remain volatile, but more optimistic about the global economic outlook



Source: Anglo Commodity Research

STRONG EMERGING MARKET GROWTH WILL CONTINUE

GROWING MIDDLE CLASS IN EMERGING ECONOMIES WILL CONTINUE TO DRIVE DEMAND

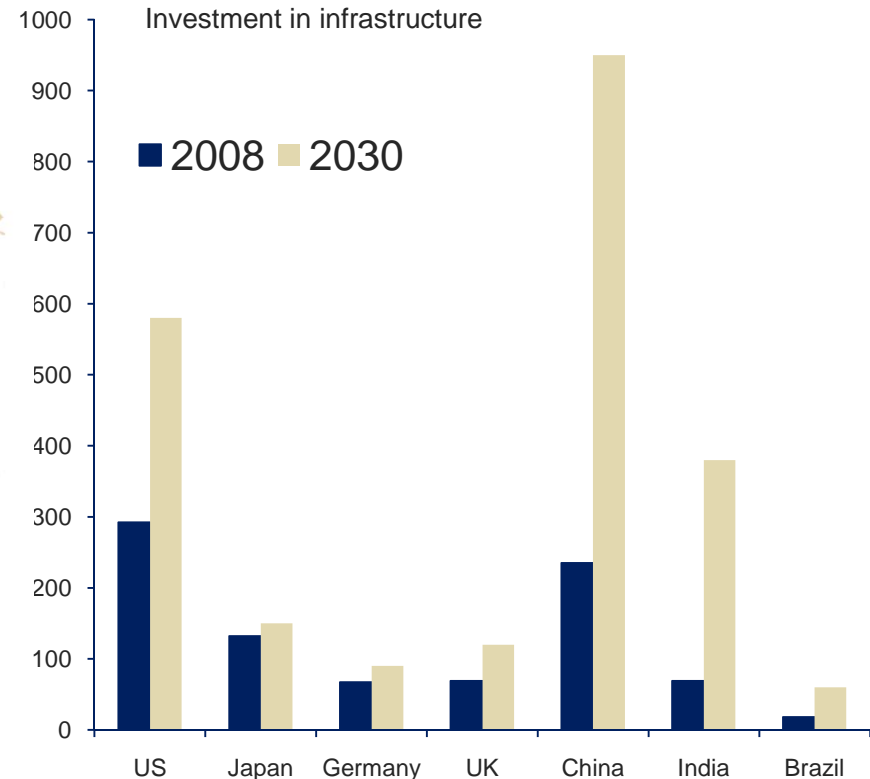
CHINA AND US WILL CONTINUE TO DRIVE INFRASTRUCTURE GROWTH

Middle Classes by region, mn



Source: OECD, Standard Chartered Research

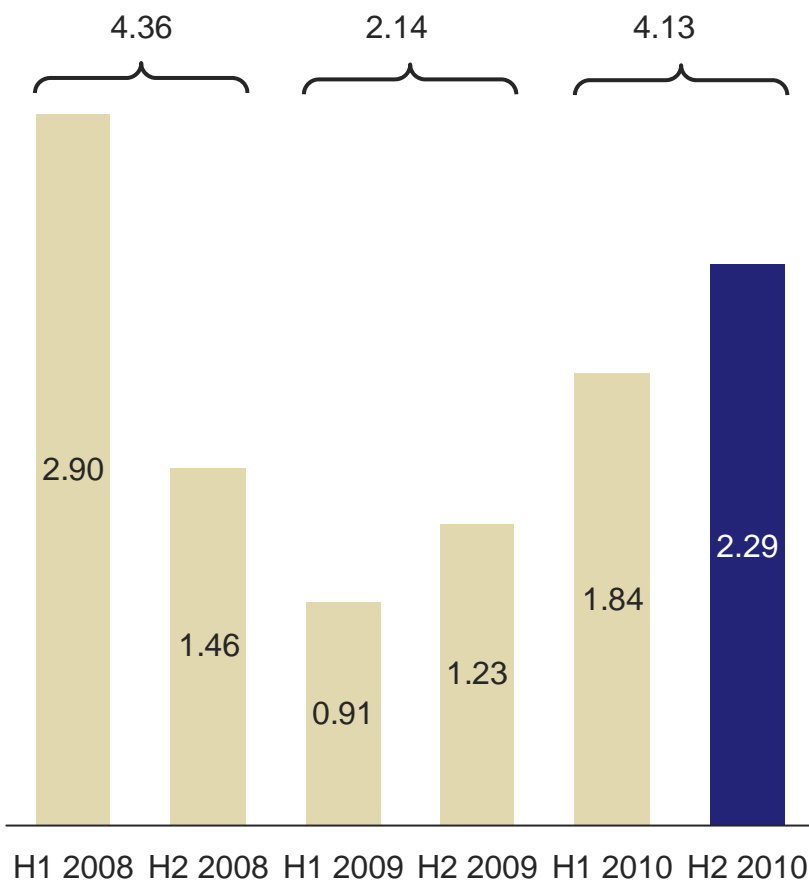
US\$ billion, constant 2005 prices and exchange rates



Source: McKinsey Global Institute

2010 FINANCIAL OVERVIEW

Underlying EPS – \$



Key financials

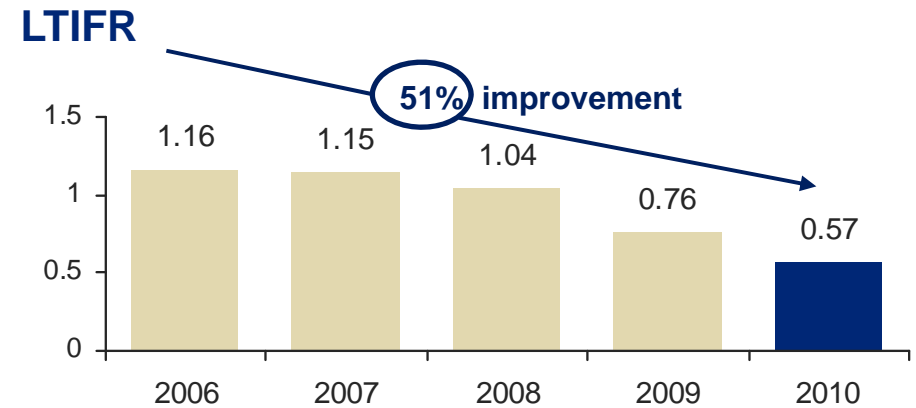
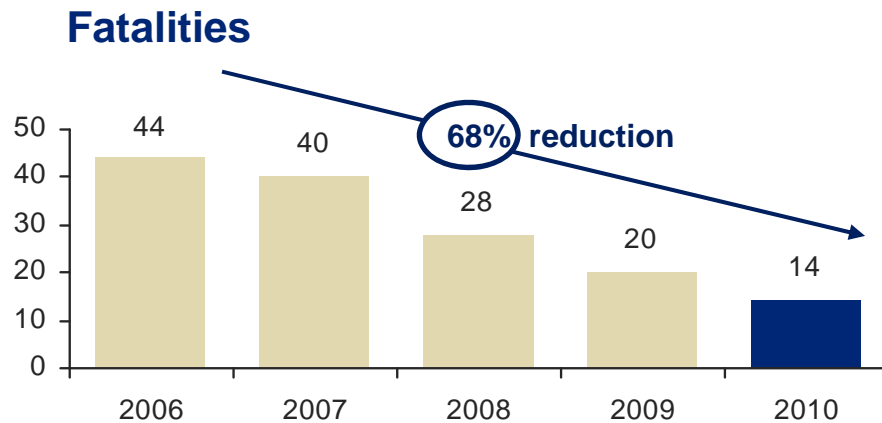
(\$bn)	2010	2009	change
Core operating profit⁽¹⁾	9.1	4.5	+104%
Operating profit	9.8	5.0	+97%
Effective tax rate	31.9%	33.1%	
Underlying earnings	5.0	2.6	+94%
Capex ⁽²⁾	5.0	4.8	
EBITDA	12.0	6.9	+73%
Net debt	7.4	11.3	(35%)

Results shown before special items and remeasurements and including share of associates

1) Core operations exclude Tarmac, Scaw, Zinc, Copebrás, Catalão, Coal Canada and Tongaat Hulett/Hulamin

2) Capital expenditure is presented net of cash flows on related derivatives

MAJOR IMPROVEMENT IN SAFETY PERFORMANCE



- Safety practices embedded and delivering further improved results, particularly at SA underground operations and at Projects
- 90% of our operations were without fatalities, including 100% of
 - Nickel, Copper, Iron Ore Brazil, Thermal Coal, and Exploration
- Continued improvement at Platinum reflecting a 43% decline in fatal injuries and 15% improvement in LTIFR, a record low for the business
- Number of LTI's more than halved since early 2007
- Increased focus on risk management capability, systems and processes with particular focus on high potential risks
- Improved learning from incidents, fatalities and industry best practice

2010 OPERATIONAL HIGHLIGHTS

Copper: Operating profit of \$2.8bn, up 40%. Production 623k, down 7% in line with expectations due to lower grades with exception of strike action at Collahuasi. Los Bronces expansion on track for 1st production Q4 2011

Nickel: Operating profit \$96m. Production up 2% year on year. Barro Alto on track for Q1 2011 first production

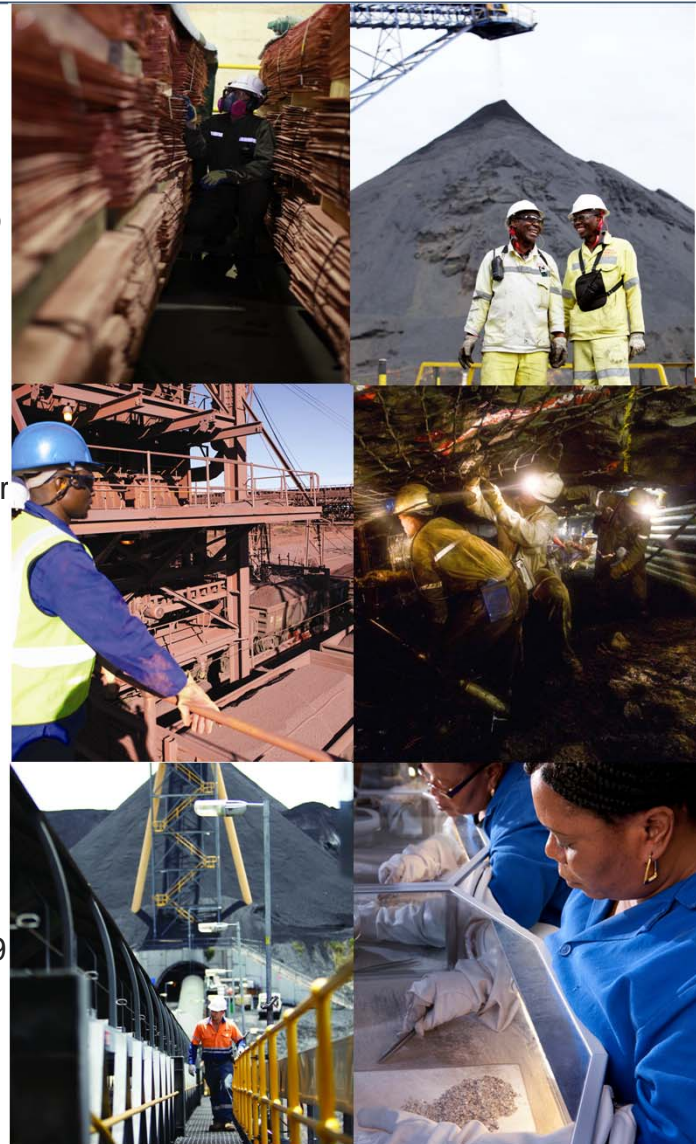
Platinum: Operating profit \$837m. Production up 5% on prior year at 2.57 Moz; productivity up 23% since 2008 at 7.06m²; cash costs maintained at R11,730/oz, despite significant cost inflation

Kumba: Operating profit \$3.4bn. Increased mining productivity, higher production, meeting external unit cost target (R115/t) and higher achieved prices have resulted in operating profit more than doubling. Kolomela on track for 1st production Q2 2012

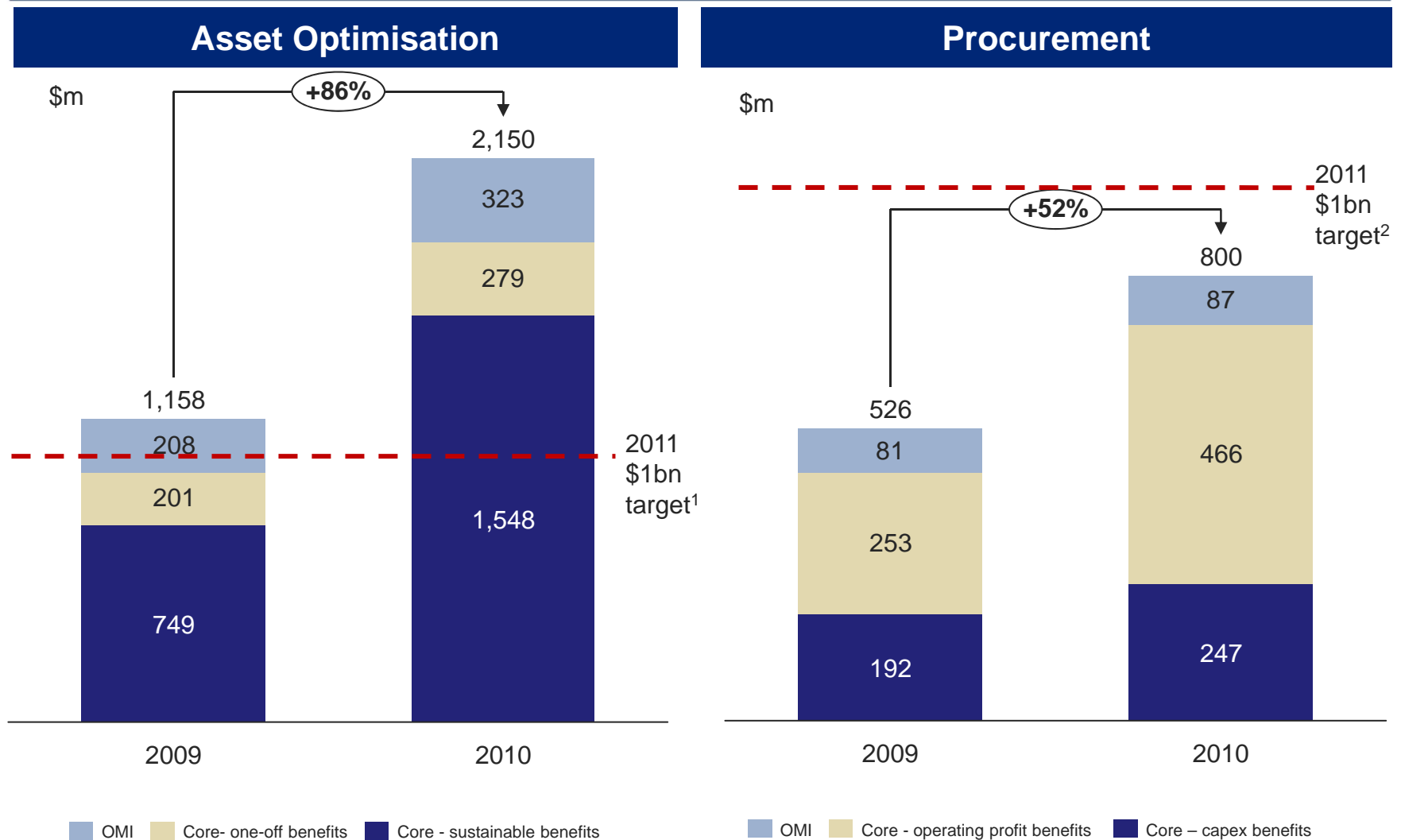
Met Coal: Export metallurgical coal production increased by 16%; local currency unit costs at the export mines decreased by 1%

Thermal Coal: Export thermal coal production down due to difficult geological conditions. Achieved first ever fatality free calendar year with reduction in LTIFR by 27%

Diamonds: De Beers increased production from the low base in 2009 to 33m carats to meet improved demand. \$500m lower cost base maintained, contributing to improved margins



SIGNIFICANT OUTPERFORMANCE OF ASSET OPTIMISATION AND PROCUREMENT TARGETS

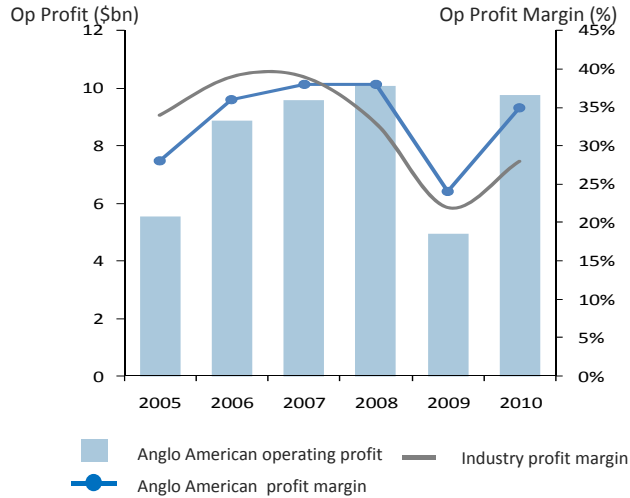


¹ Core sustainable. ² Core businesses

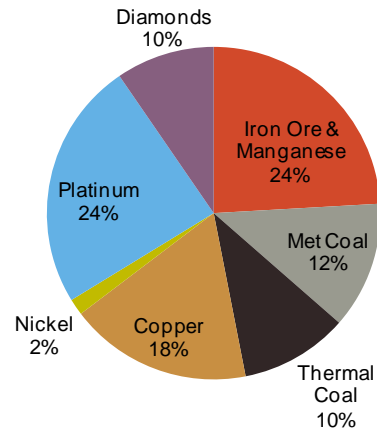
Note: Benefits enhanced by higher market prices in 2010, partially offset by regional currency strengths. Year on year operating profit benefit for core businesses at constant 2009 commodity prices and exchange rates equates to \$170m uplift in volumes and cash cost savings of \$159m.

A WORLD CLASS MINING COMPANY

Outperforming the industry¹

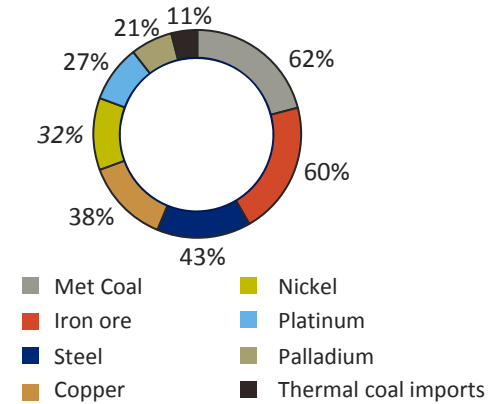


Well diversified portfolio²

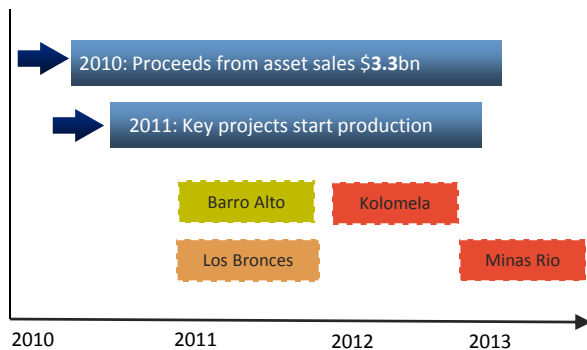


Structurally attractive commodities³

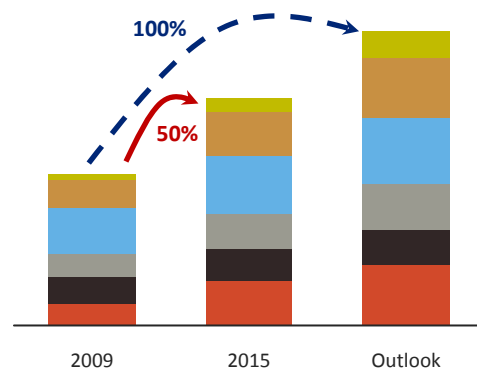
China's share of global consumption (%)



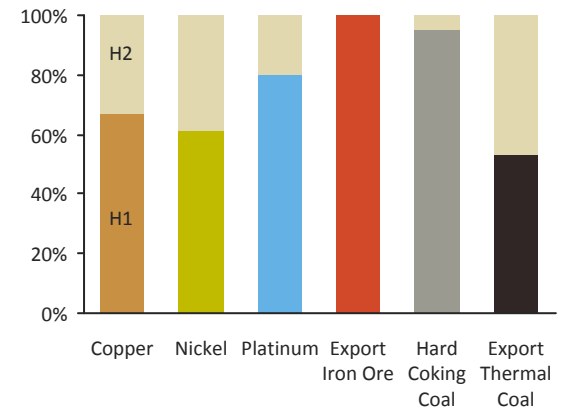
Strengthening balance sheet



World class project pipeline



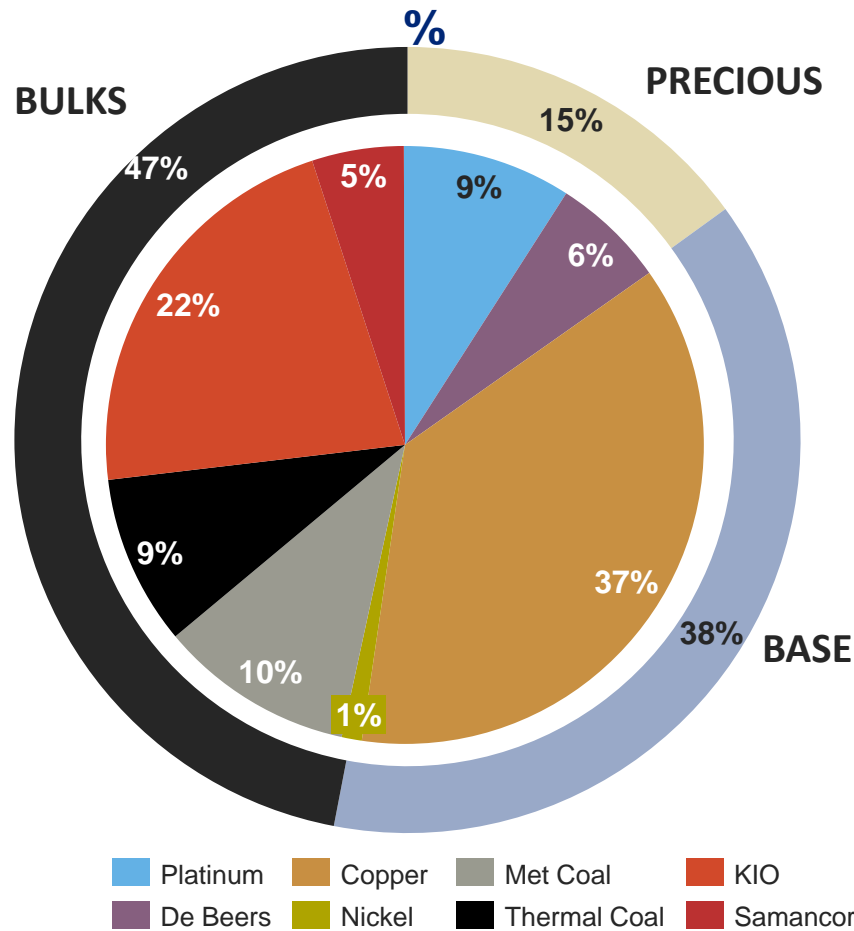
Delivering commodity positions in lower half of cost curves⁴



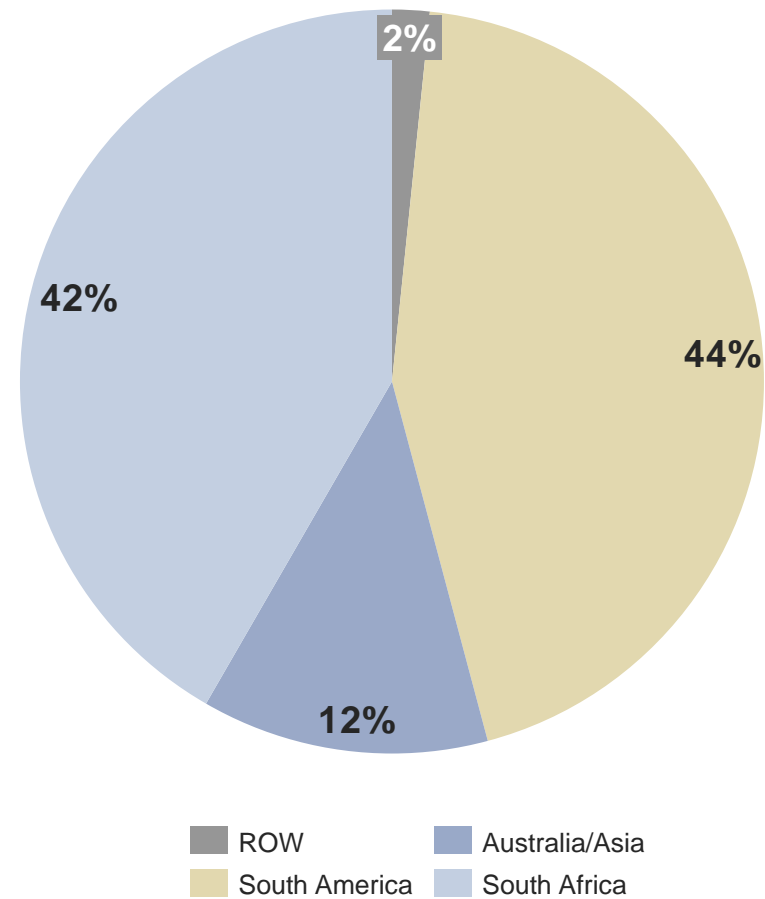
1. Source: Anglo American; 2. Core revenue split; 3. Source: AME, Brook Hunt, a Wood Mackenzie company, Johnson Matthey. Thermal Coal represents share of internationally traded market, nickel and copper represent share of world mined production, 4. Source: AME, Brook Hunt, a Wood Mackenzie company, Anglo Platinum. Estimated % of attributable production in each half of the cost curve after delivery of near term pipeline by 2015

A UNIQUE AND WELL DIVERSIFIED PORTFOLIO

Attributable earnings by Business Unit¹



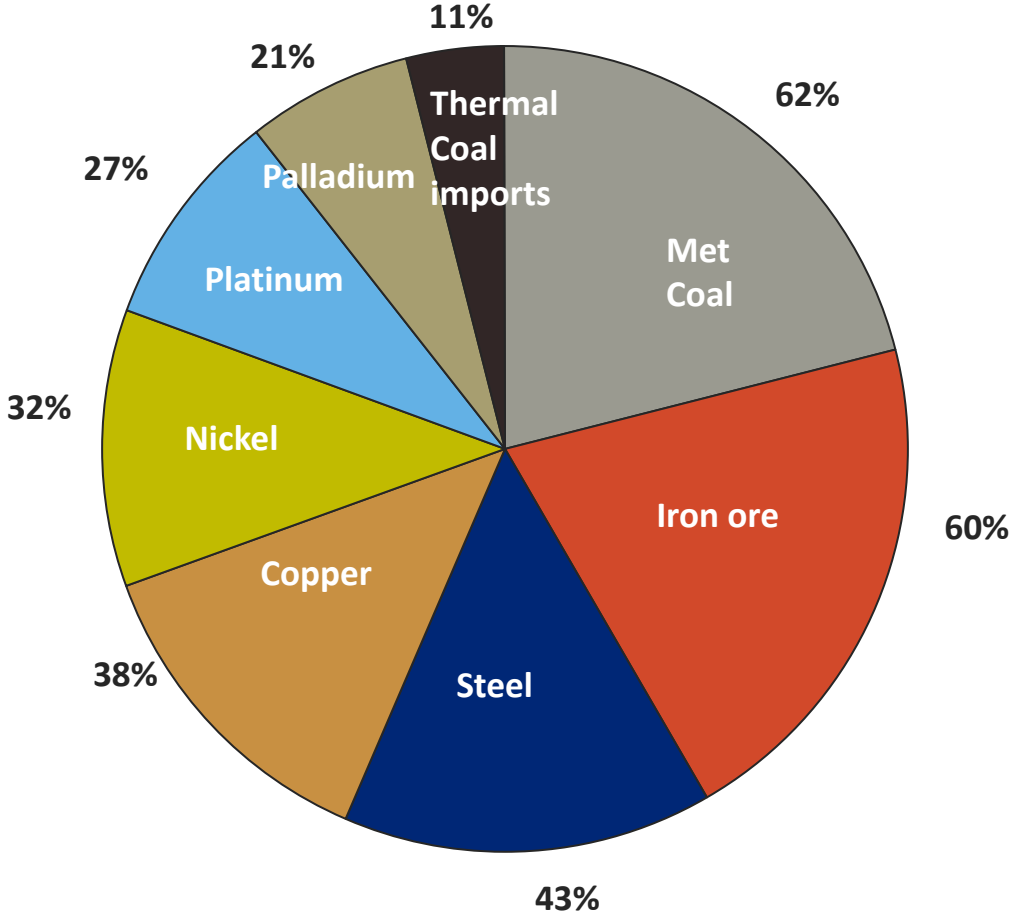
Attributable earnings by geography %



¹ Core businesses

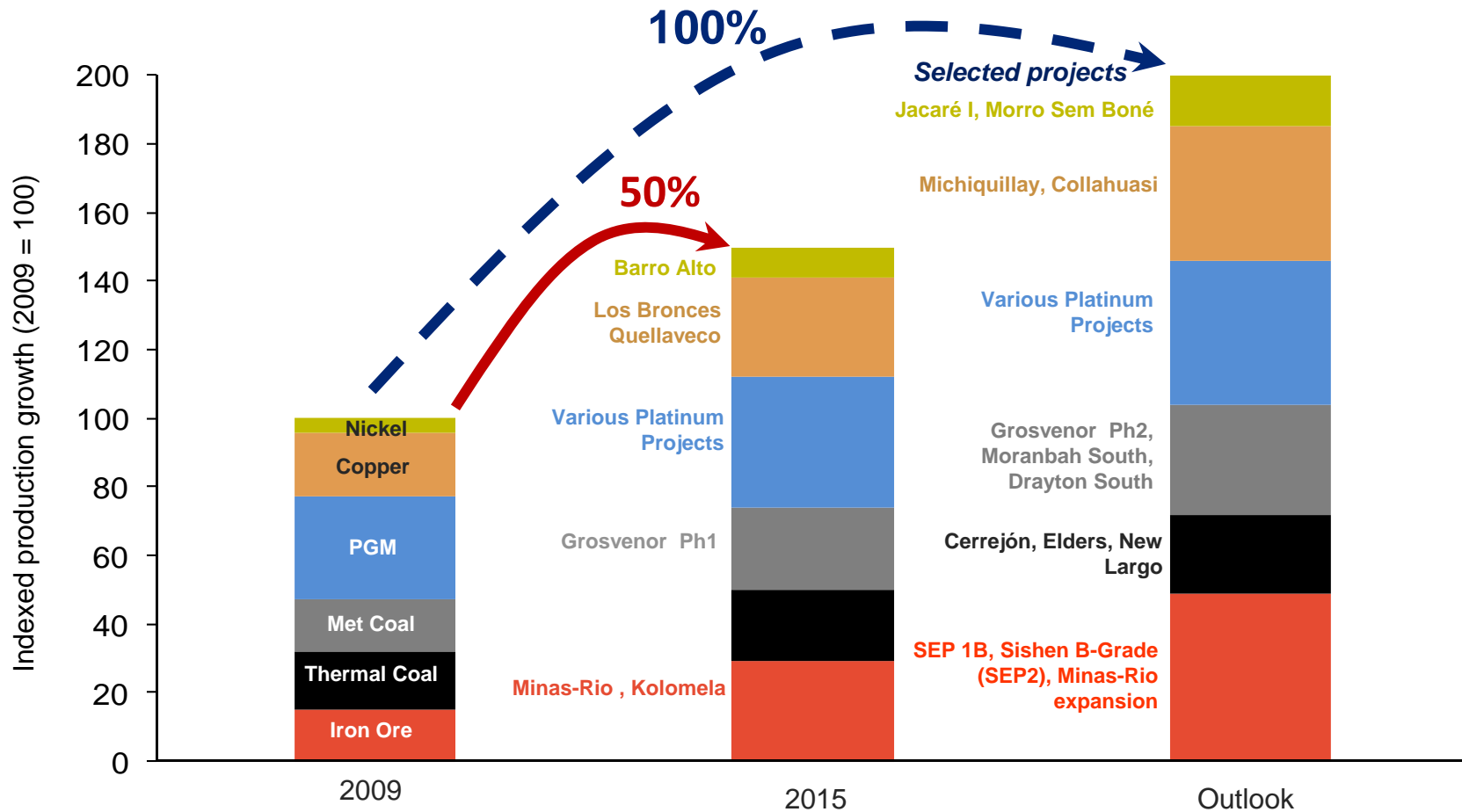
....IN STRUCTURALLY ATTRACTIVE COMMODITIES

China's share of global consumption (%)

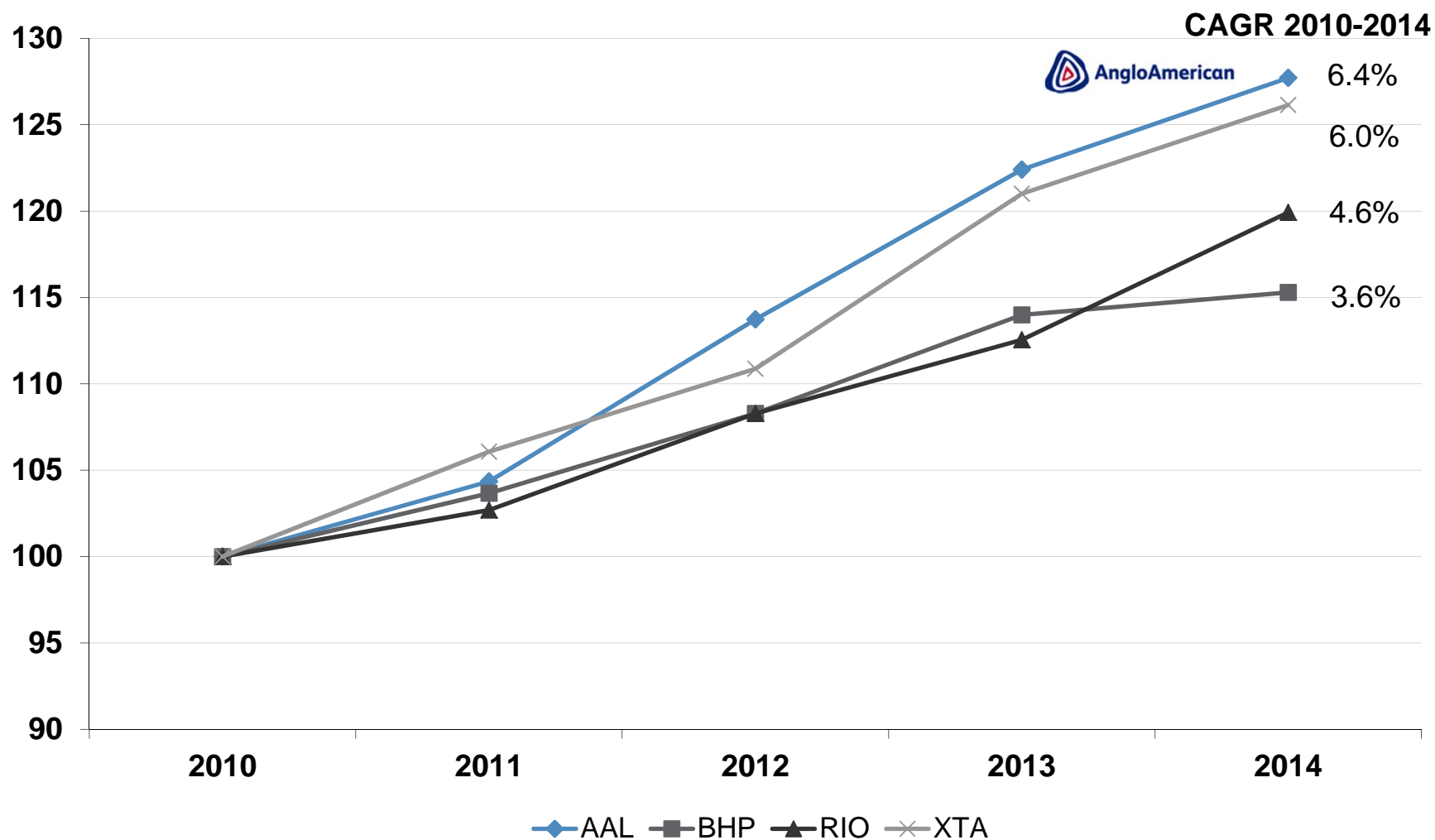


Source: AME, Brook Hunt, a Wood Mackenzie company, Johnson Matthey. Thermal Coal represents share of internationally traded market, nickel and copper represent share of world mined production.

THE NEAR TERM PIPELINE WILL INCREASE PRODUCTION BY 50% TO 2015, WITH FURTHER VOLUME GROWTH BEYOND THAT

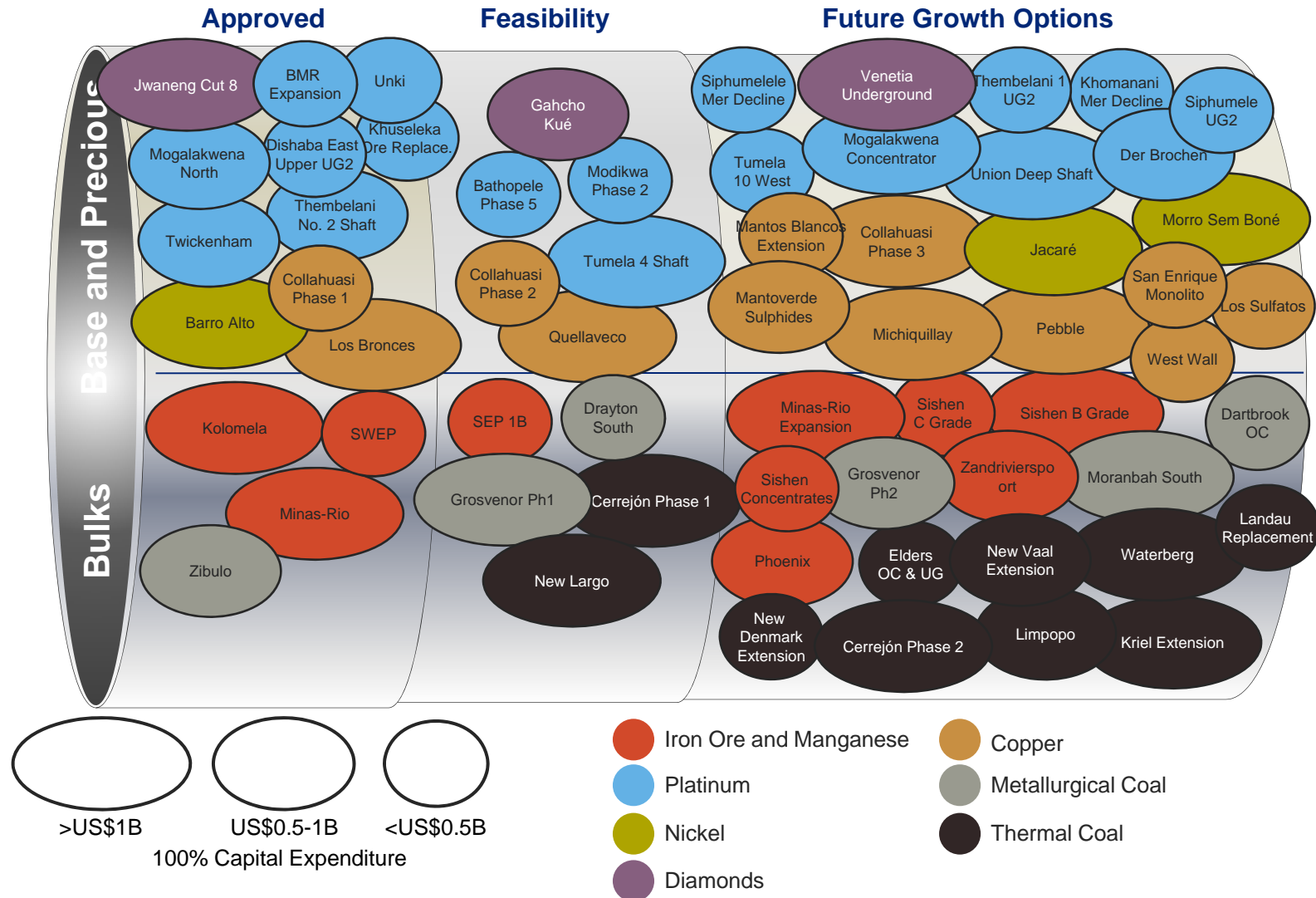


EQUIVALENT GROWTH PROFILE OF APPROVED PROJECTS (JPMORGAN CAZENOVE)



Source: JPMorgan Cazenove, 15 February 2011

WITH SIGNIFICANT FURTHER GROWTH OPTIONALITY FROM A WORLD CLASS PROJECT PIPELINE



DELIVERING NEAR-TERM GROWTH

Barro Alto, Brazil



- Barro Alto 36 ktpa nickel project on schedule for first production March 2011
- Open pit mining and proven processing technology – standard rotary kiln – electric furnace
- Life of mine 20 yrs; 47.5 Mt @ 1.68% Ni, with an Additional Measured and Indicated Mineral Resource of 19 Mt @ 1.35% Ni and Inferred Mineral Resource of 63 Mt @ 1.42% Ni
- Capex \$1.9bn, spend to date \$1.8bn
- Positioned in lower half of the cost curve, estimated cash costs \$4.09/lb
- Delivering an average of 41 ktpa of nickel for the first five years; 36 ktpa over 20 years

Note: Due to the uncertainty associated with Inferred Mineral resources it can not be assumed that all or part of an Inferred Mineral resource will necessarily upgrade to an Indicated or Measured Resource after continued exploration.

DELIVERING NEAR-TERM GROWTH

Los Bronces, Chile



- Los Bronces 278 ktpa copper expansion on schedule for first production Q4 2011
- Production at Los Bronces scheduled to increase to 490 ktpa over first 3 yrs, average 400 ktpa over first 10 yrs
- Positioned firmly in the lower half of the cost curve, estimated cash costs c. \$0.80/lb at full production
- At peak production the mine will be fifth largest producing copper mine
- Mine life over 34 years with further expansion potential
- Capex \$2.5bn¹, spend to date \$1.9bn
- Good progress on construction of the exploration tunnel at Los Sulfatos to define the very sizeable and high quality resource potential estimated to be between 4 and 5 billion tonnes at copper grades between 0.8% and 1% copper

¹ The February 2010 earthquake in Chile impacted the rate of progress and ultimate capital cost of the Los Bronces expansion project. Remedial actions have ensured the project remains on schedule for first production in Q4 2011. The cost impact remains under review.

DELIVERING NEAR-TERM GROWTH

Kolomela, South Africa



- Kolomela 9 Mtpa iron ore project on schedule for first production Q2 2012
- At full capacity the mine will deliver 9 Mtpa of high quality seaborne iron ore
- Reserves of 202.4Mt at an average grade of 64.3% Fe (cut-off at 48% Fe)
- Measured and Indicated Resources in addition to Ore Reserves of 69 Mt at 65.1% Fe (cut-off at 50%)
- Mine life of 28 years includes 35.1 Mt Inferred Resources in Mine Plan
- Expected to operate in the lower half of the cost curve
- Project 81% complete at the year end
- Capex \$1.1bn, spend to date \$679m

DELIVERY OF PROJECT PIPELINE

Minas-Rio, Brazil



- Significant progress made with licences and permits; Mining permit in August and LI part 2 in December
- LI part 2 is final primary installation licence, supports commencement of the civil works for beneficiation plant and tailings dam, expected to start in March 2011
- Expected to take between 27 & 30 months to construct and commission mine and plant to deliver FOOS
- Further licences and permits to be obtained during this period
- Pipeline ahead of schedule: pipe laying, welding and burying commenced in June and ended the year ahead of schedule with 92 km pipeline laid (versus target of 67 km). Land access at 87%, up from 54% in Jan
- Port tariff agreed with port partner c. \$5.15/t (net basis) for phase 1 of the project, expected 26.5 Mtpa
- Capex estimate \$5.0bn, spend to date \$1.6bn
- Expected to operate in Q1 of the cost curve

NEXT WAVE OF PROJECTS SET FOR APPROVAL

Quellaveco

Copper Project, Peru

- Average production of 225 ktpa over the first 10 years
- Feasibility study complete. Subject to Board approval in 2011 pending water permits
- First production estimated in 2015
- Capex estimated ~ \$3bn
- Targeted to operate in the lower half of the cost curve



Grosvenor

Metallurgical Coal Project, Queensland, Australia

- Production expected to reach 4.3 Mpta of premium HCC
- Currently in feasibility. Set for board approval Q2 2012
- Capex c. \$1.3bn
- First production 2013 from single longwall
- Targeted to operate in the lower half of the cost curve
- Potential expansion to dual longwall, doubling capacity, subject to regulatory approvals



SUMMARY

- Operational excellence is delivering significant bottom line enhancement
- Commodity positions moving down to the lower half of the cost curve
- Major volume growth underway one of the largest near term expansion profiles
 - with \$16bn approved in the next 3 years
 - 50% growth to 2015
- Strengthening balance sheet supported by major non-core disposal programme
- Robust economic growth in emerging economies to underpin demand for our commodities



Q&A