

Preliminary Results Year Ended 31 December 2009

Cynthia Carroll, Chief Executive
René Médori, Finance Director

19 February 2010



Cynthia Carroll



A Transforming Group Fit For Purpose

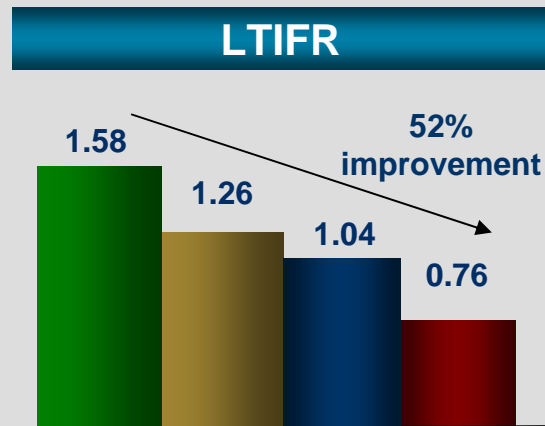
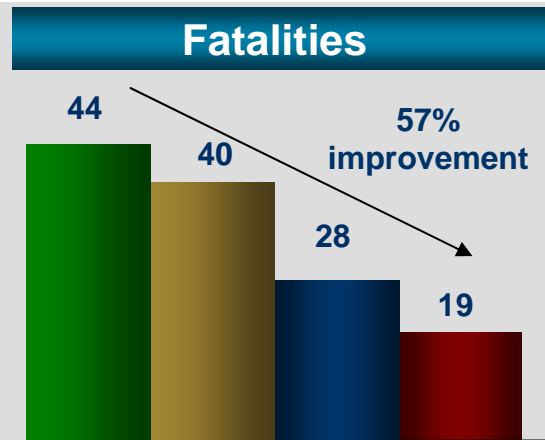
- Major Group reorganisation completed
- Strong operational performances across all Business Units
- Significant volume growth under way in line with our clear strategy

Strong Operational Performance in 2009



- Group operating profit of \$5.0bn; EBITDA \$6.9bn; EPS \$2.14
- Higher volumes for Copper, Iron Ore, Platinum and Nickel
- Significant restructuring achieved at Anglo Platinum
- Asset optimisation and procurement delivering ahead of schedule
- Headcount reduction of 23,400
- Significant cash cost decrease of \$712m (-5%)

A Step Change In Safety Performance



2006 2007 2008 2009

- 92% of our sites operated without fatalities
- Anglo Platinum achieved four consecutive fatality-free months for the first time
- Copper, Met Coal, Nickel and Exploration were fatality-free during 2009
- Anglo Platinum's Amandelbult mining operation, operated without a fatality in 2009, for the first time
- At Kumba Iron Ore, Thabazimbi mine achieved two years LTI-free in September
- Iron ore operations in Brazil have seen a 98% drop in LTIs since acquisition
- Thermal Coal's Isibonelo mine has been LTI-free for over two years

A Transforming Group Fit For Purpose



- **Major Group reorganisation completed**
- Strong operational performances across all Business Units
- Major volume growth under way

Moving Management Closer To The Business



Old structure



- 4 divisions
 - Base and Coal in London
 - Ferrous and Platinum in Johannesburg
- Functions distributed in businesses

New structure



- 7 business units
 - Copper, Nickel & Iron Ore Brazil in South America
 - Thermal Coal, Kumba & Platinum in South Africa
 - Met Coal in Australia
- Functions more consolidated
- Reducing corporate headcount by 25%

A Major Divestment Programme Under Way



- Aim to maximise value for Anglo American; substantial expressions of interest in all businesses so far
 - February 2010
 - Successful divestment of Tarmac European Aggregates and Polish Concrete Products
- => Proceeds c. \$400m

AngloGold Ashanti



Tongaat Hulett



Hulamin



Completed for \$2.4bn



Tarmac European
Aggregates and
Polish Concrete
Products



c. \$400m sales agreed



Catalão

Copebrás

Scaw Metals

Tarmac

Zinc

Met Coal Canada



2009

2010

Ongoing

A Transforming Group Fit For Purpose



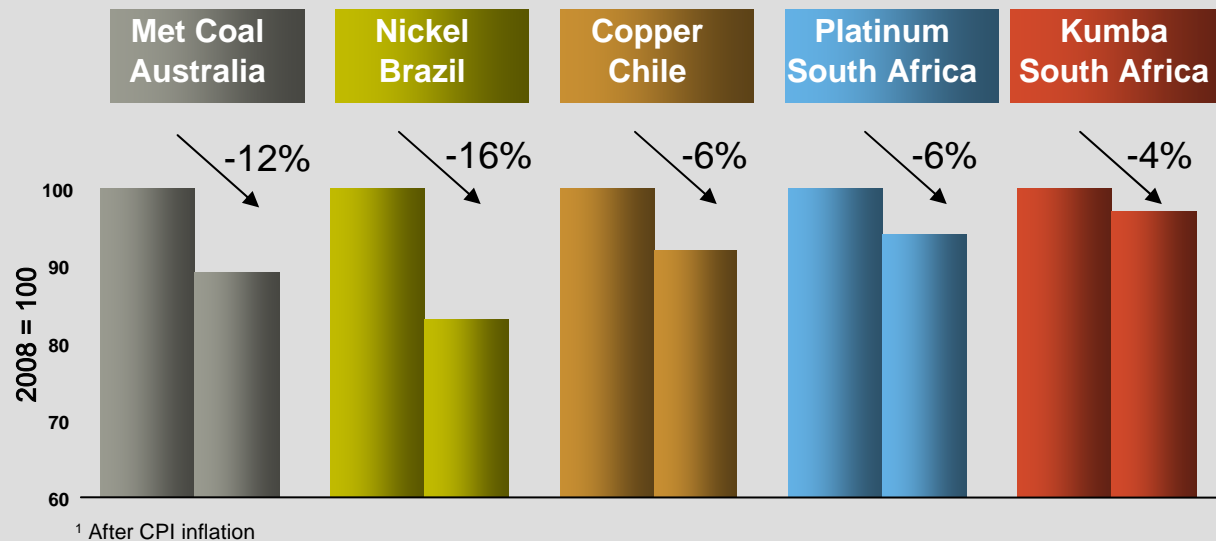
- Major Group reorganisation completed
- **Strong operational performances across all Business Units**
- Major volume growth underway

We Have Outperformed All Our Cost Reduction Targets



- Significant cost reductions of \$712m (5%) across the Group
- 23,400 reduction in headcount
- Major productivity gains across the Group
- Asset optimisation and procurement delivering ahead of schedule

Real Unit Costs¹ Down Across Our Businesses

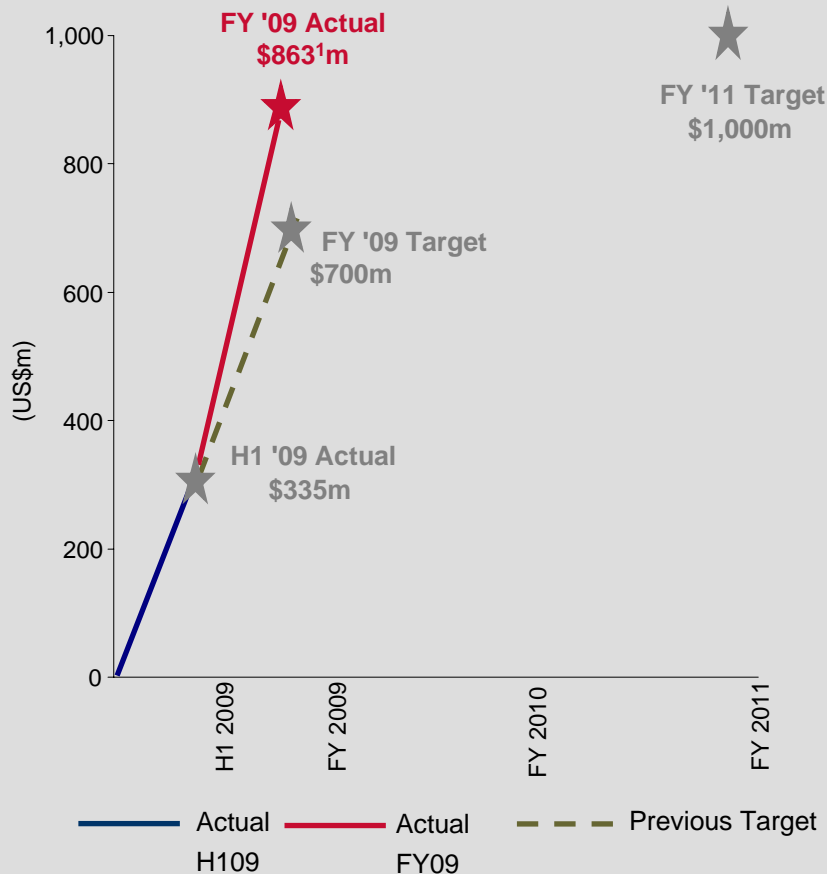


AO and Procurement: Delivering Ahead of Schedule \$2bn To Be Delivered From Core Businesses Only



Asset Optimisation

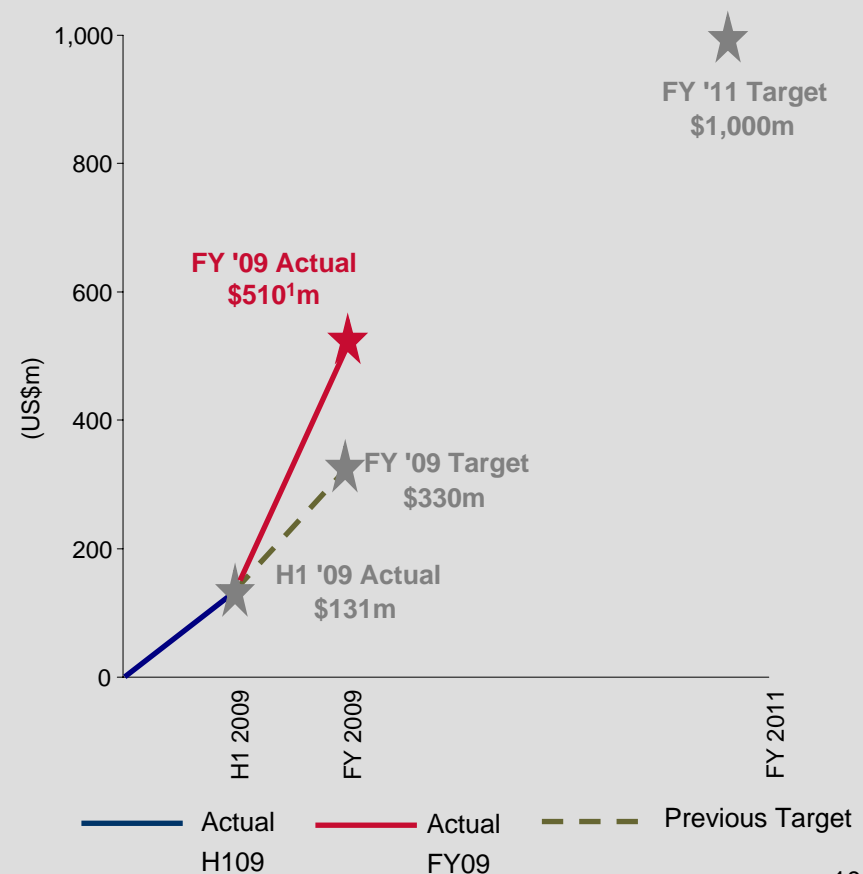
Operating Profit Improvements



¹ Excludes Tarmac benefit of \$86m and non-recurring benefits of \$209m

Procurement

Cost Savings (opex & capex)



¹ Excludes Tarmac benefit of \$16m

Platinum:

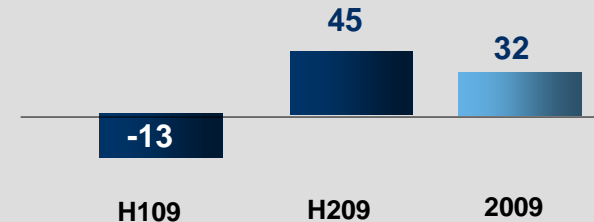
A Transforming Business Now Delivering Results



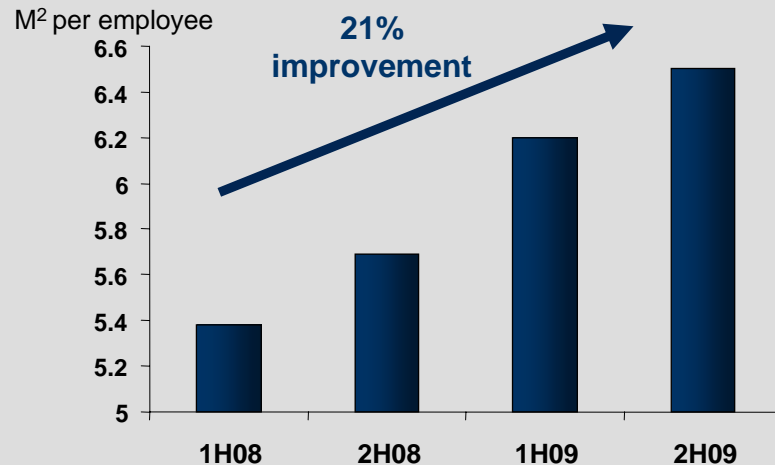
Platinum

- Continued progress in safety, 4 month fatality-free record
- Production of 2.4 m oz of platinum achieved
- 20% reduction in headcount year-on-year
- Cash operating costs kept flat despite inflationary pressures; 6% reduction in real terms
- Significant improvement in mining productivity, up 21%
- Clear strategy in place to move cost positions to lower half
- Strengthened balance sheet

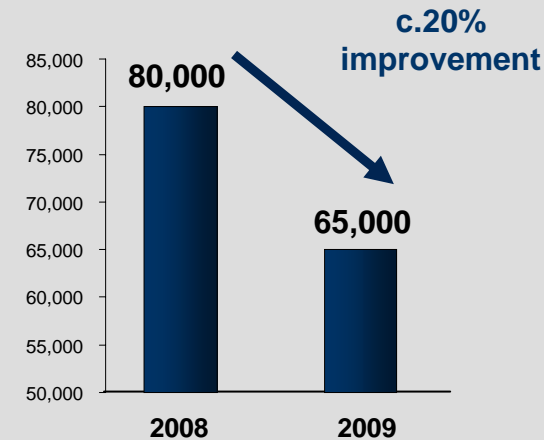
Operating Profit (\$m)



Productivity: Positive Results



Headcount: Significant Reductions

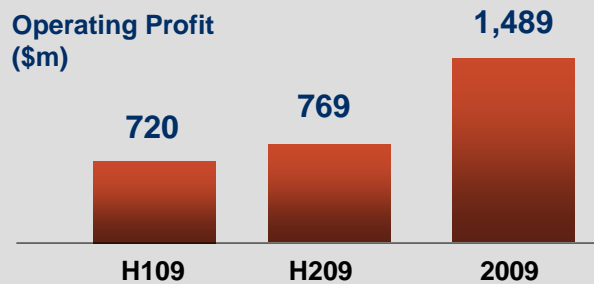


Iron Ore and Manganese, and Diamonds



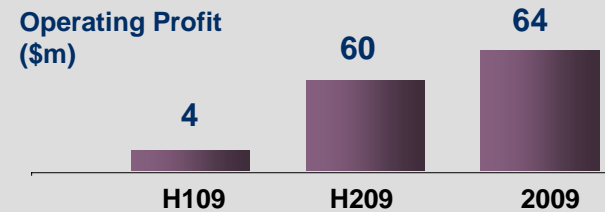
Iron Ore and Manganese

- Operating profit of \$1,489m
- Record production at Sishen up 16% to 39.4 Mt
- Sishen export sales increase by 37%
- Sishen mine costs down 4%
- Labour productivity up 8% at Kumba
- Delivering high-return low-cost growth projects



Diamonds

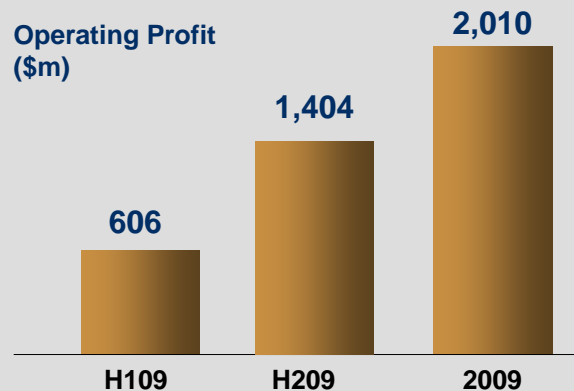
- Operating profit of \$64m
- Decisive action in exceptionally challenging trading environment
- Production cut by 49% in response to demand fall off
- Headcount reduced by 23%
- Operating costs reduced by more than 50%
- Improving trend in diamond sight sales and prices
- New capital structure to allow future financial and operating flexibility



Copper and Nickel

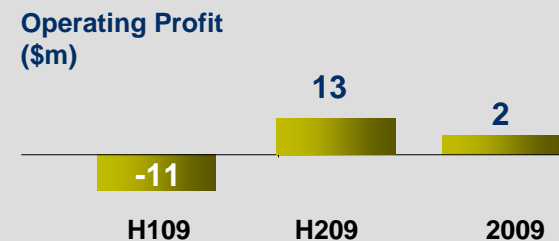
Copper

- Operating profit of \$2,010m
- Production up 5%
- Record production at Los Bronces and Collahuasi
- 6% reduction in unit costs (before by-products)
- Production to increase by over a third by 2012
- Resources (excluding reserves) increased by c. 50%



Nickel

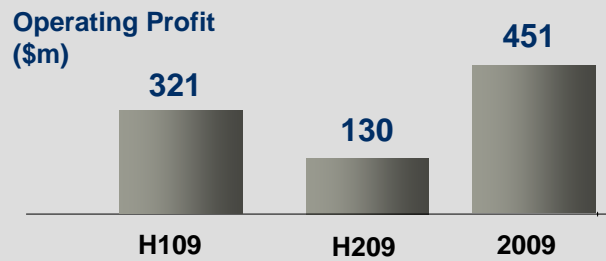
- Operating profit of \$2m due to a lower nickel price and adverse local inflationary pressures
- Production up 11% (incl. Platinum nickel production)
- Codemin cash costs reduced by 16%
- Barro Alto to triple Nickel business unit production in 2012
- Further growth potential with Jacaré and Morro Sem Bone unapproved projects



Coal

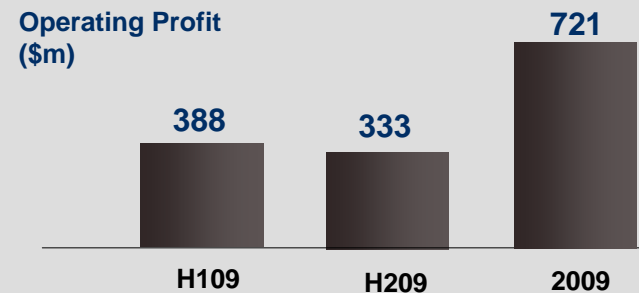
Metallurgical Coal

- Operating profit of \$451m
- Significant cost reduction and efficiency programme completed
- Headcount reduced by 20%; productivity increased by 24%
- Unit costs fall 12%; down 22% vs. H208
- Record saleable production in H2 despite pit closures



Thermal Coal

- Operating profit of \$721m
- 25% headcount reduction across all support service departments
- Mafube at full capacity, on time and on budget
- Cerrejón expansion to 32 Mtpa completed
- Production started at Zibulo (Zondagsfontein), on time and on budget for full production in 2012



Summary: A Year of Delivery and Outperformance

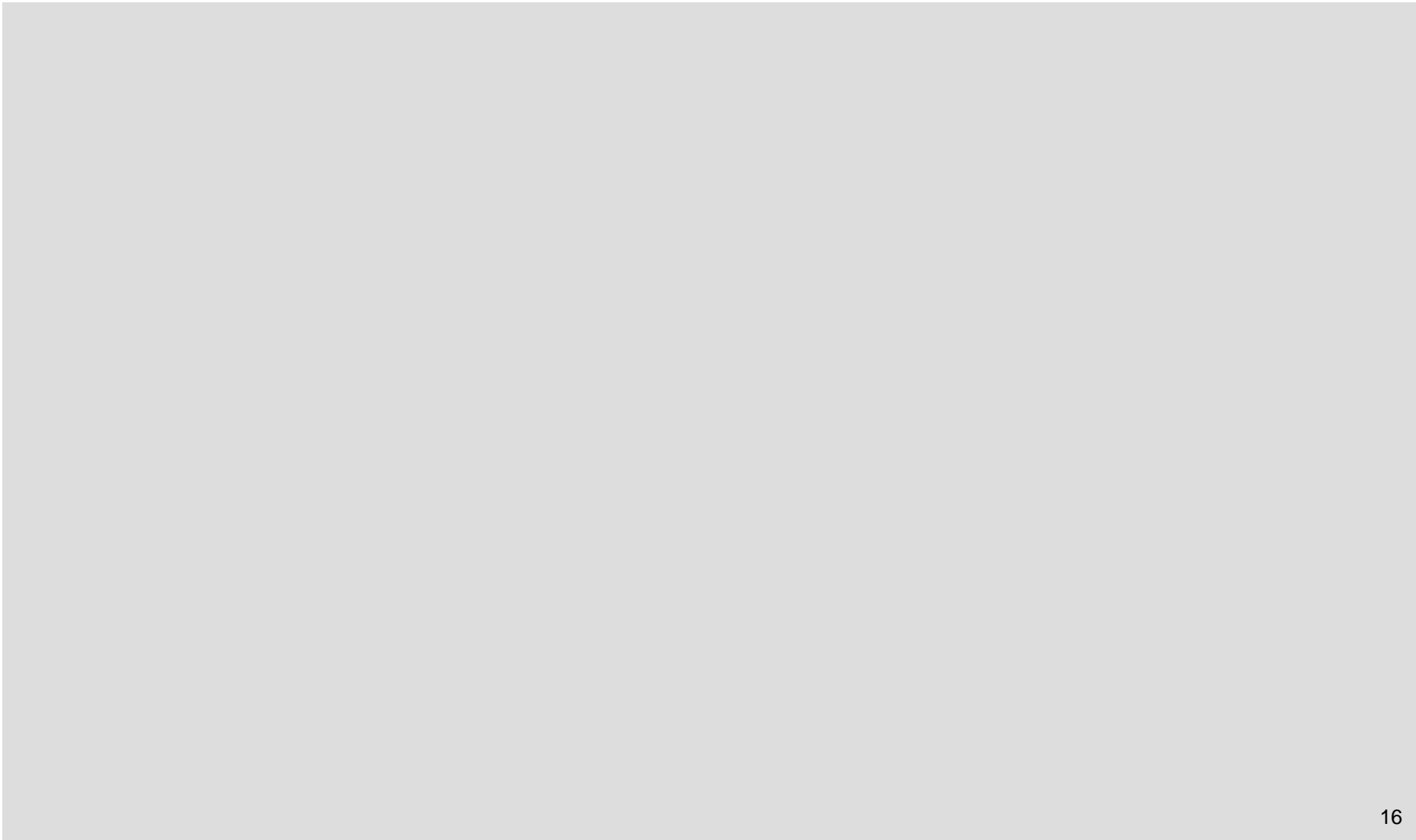


Start of 2009	End of 2009
Target: Reduced operating cost base the across Group	Achieved: 5% cost reduction across the Group ✓
Target: Major corporate reorganisation	Achieved: Geographically focused operating model ✓
Target: Significant headcount reduction	Achieved: 23,400 headcount reduction ✓
Target: AO & procurement \$1bn benefit	Achieved: >\$1.6bn benefit ✓
Target: Capex to be cut by 50%	Achieved: Capex of \$4.6bn ✓

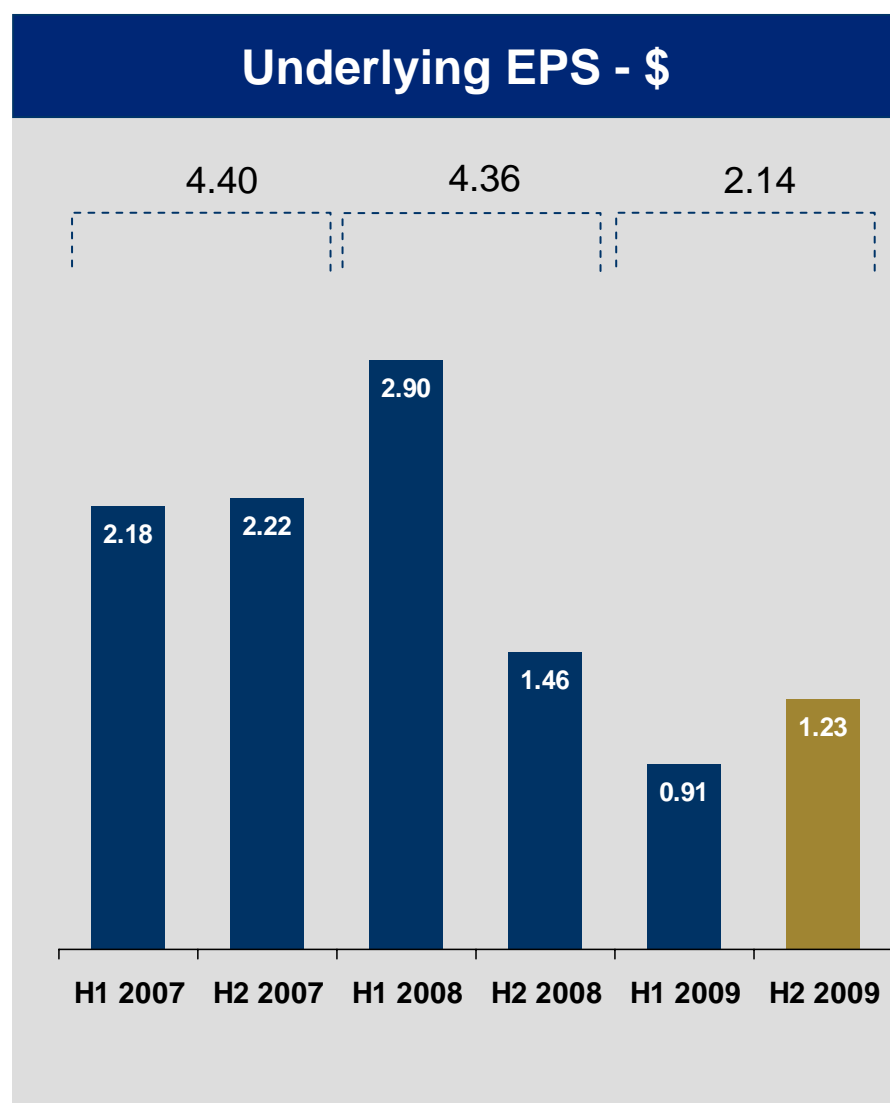


René Médori, Finance Director

Financial Results



Financial Overview



Key Financials

\$bn	2009	2008	change
Operating Profit – Core⁽¹⁾	4.5	9.0	▼ 51%
Operating profit	5.0	10.1	▼ 51%
Effective tax rate	33.1%	33.4%	
Underlying earnings	2.6	5.2	▼ 51%
Capex	4.6	5.1	▼ 10%
EBITDA	6.9	11.8	▼ 42%
Net Debt	11.0	11.0	

Results shown before special items & remeasurements and including share of associates.
Underlying earnings are stated after minority interests.
(1) Core operations exclude Tarmac, Tongaat Hulett & Hulamin, Scaw Metals, Zinc, Copebras, Catalao and Metallurgical Coal Canada.

Principal Special Items⁽¹⁾



Year Ended 31 December 2009

			\$ million
Net profit on disposals:			1,490
Including:			
<ul style="list-style-type: none"> • AngloGold Ashanti • Tongaat Hulett & Hulamín 	Total net proceeds \$2.4bn	\$1,102m \$20m	
			(1,990)
Impairments:			
Including:			
<ul style="list-style-type: none"> • Amapá • De Beers Canada⁽²⁾ 		(\$1,512m) (\$267m)	

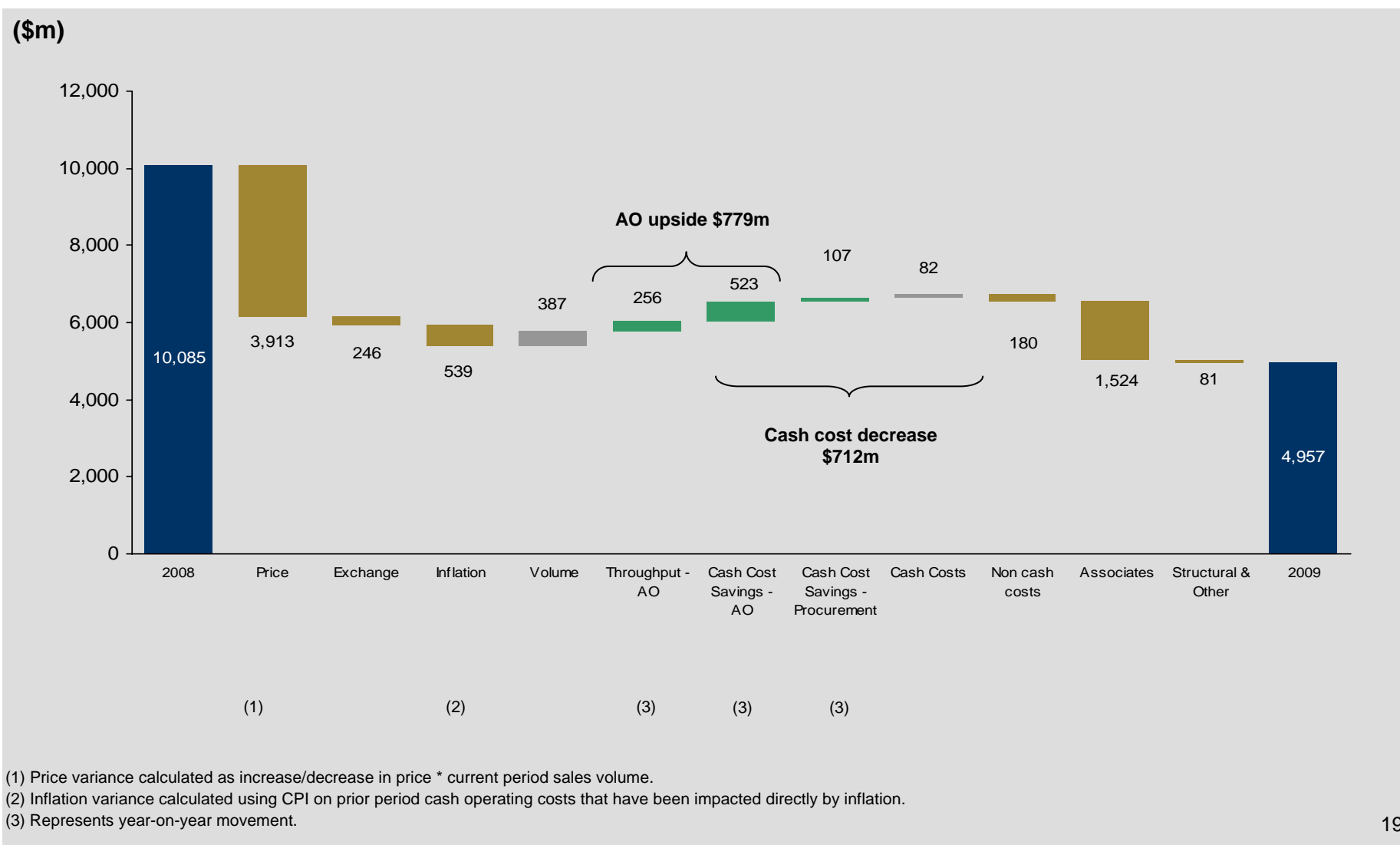
Amapá:

- Operating asset acquired as part of Minas Rio acquisition
- Significant operational challenges across mine and plant
- Focus has been on improving operating performance – limited exploration drilling

⁽¹⁾ After tax and minority interests. Includes associates.

⁽²⁾ De Beers has recorded an impairment of \$595 million (Anglo American's attributable share is \$267 million).

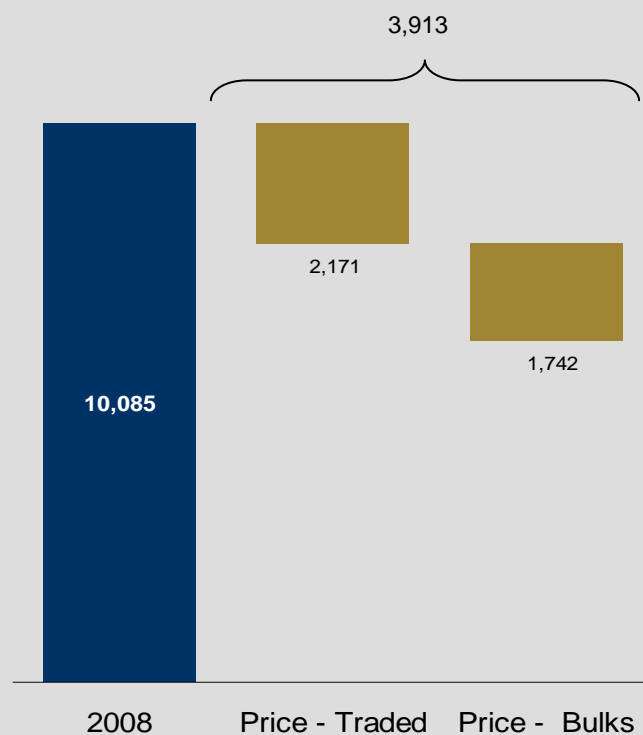
Full Year Operating Profit Variances Total Group



Operating Profit Variances: Price Total Group

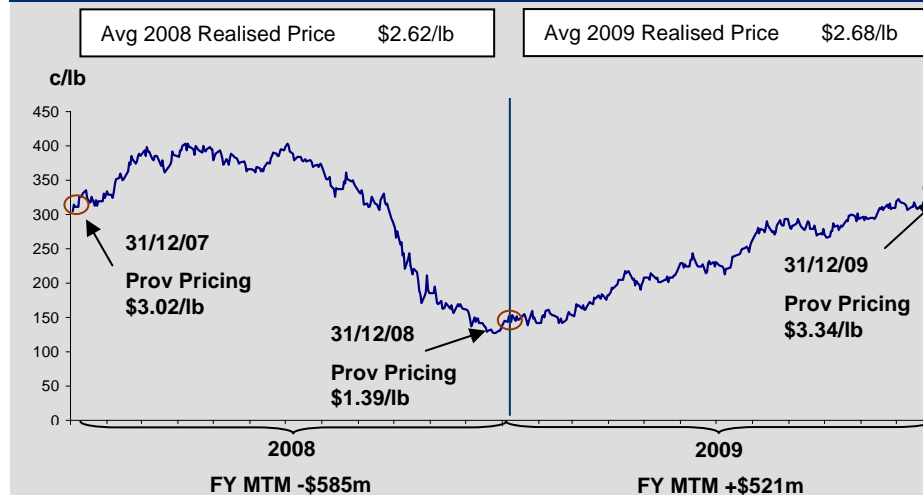


(\$m)



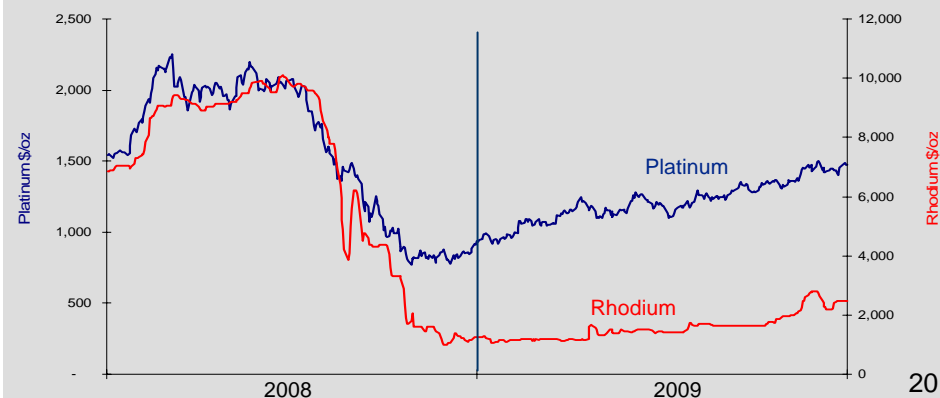
Excludes associates.

MTM Copper impact (2008 to 2009)

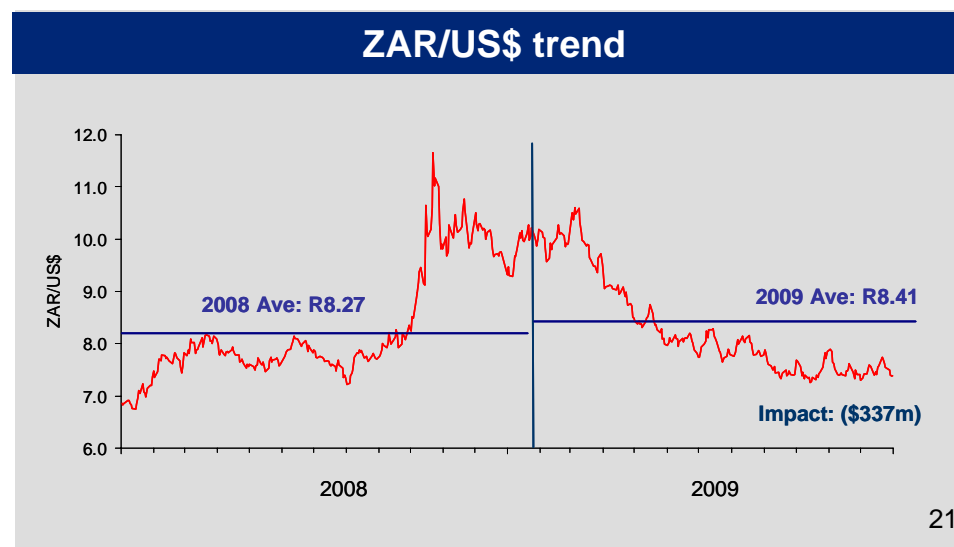
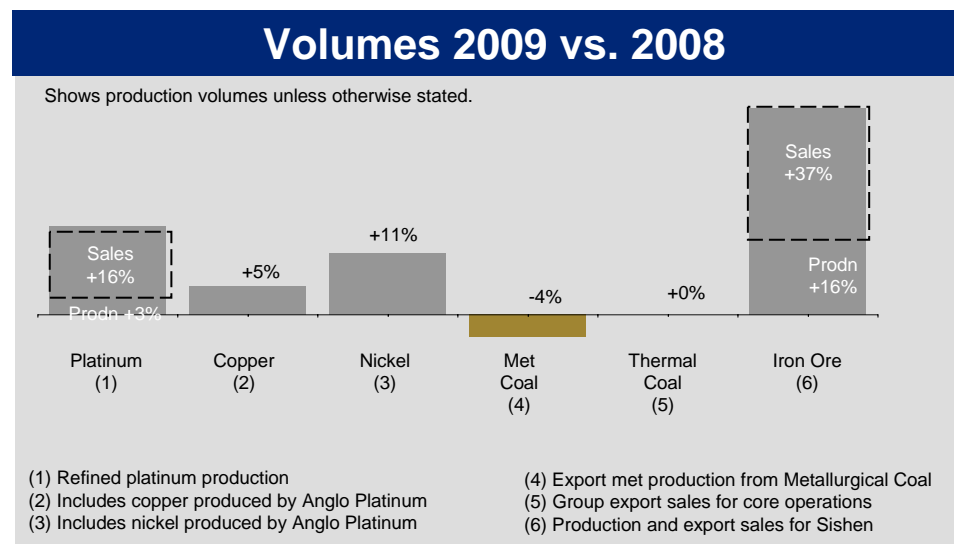
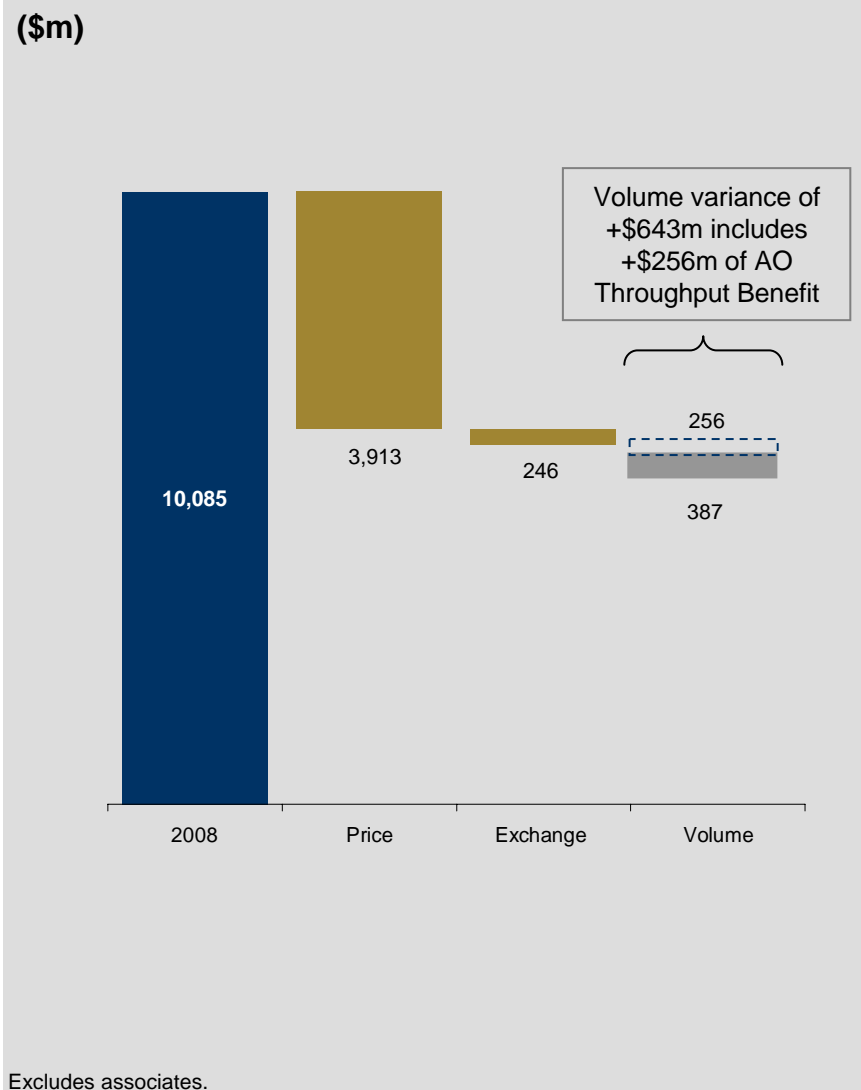


MTM includes mark to market and final liquidation adjustments.

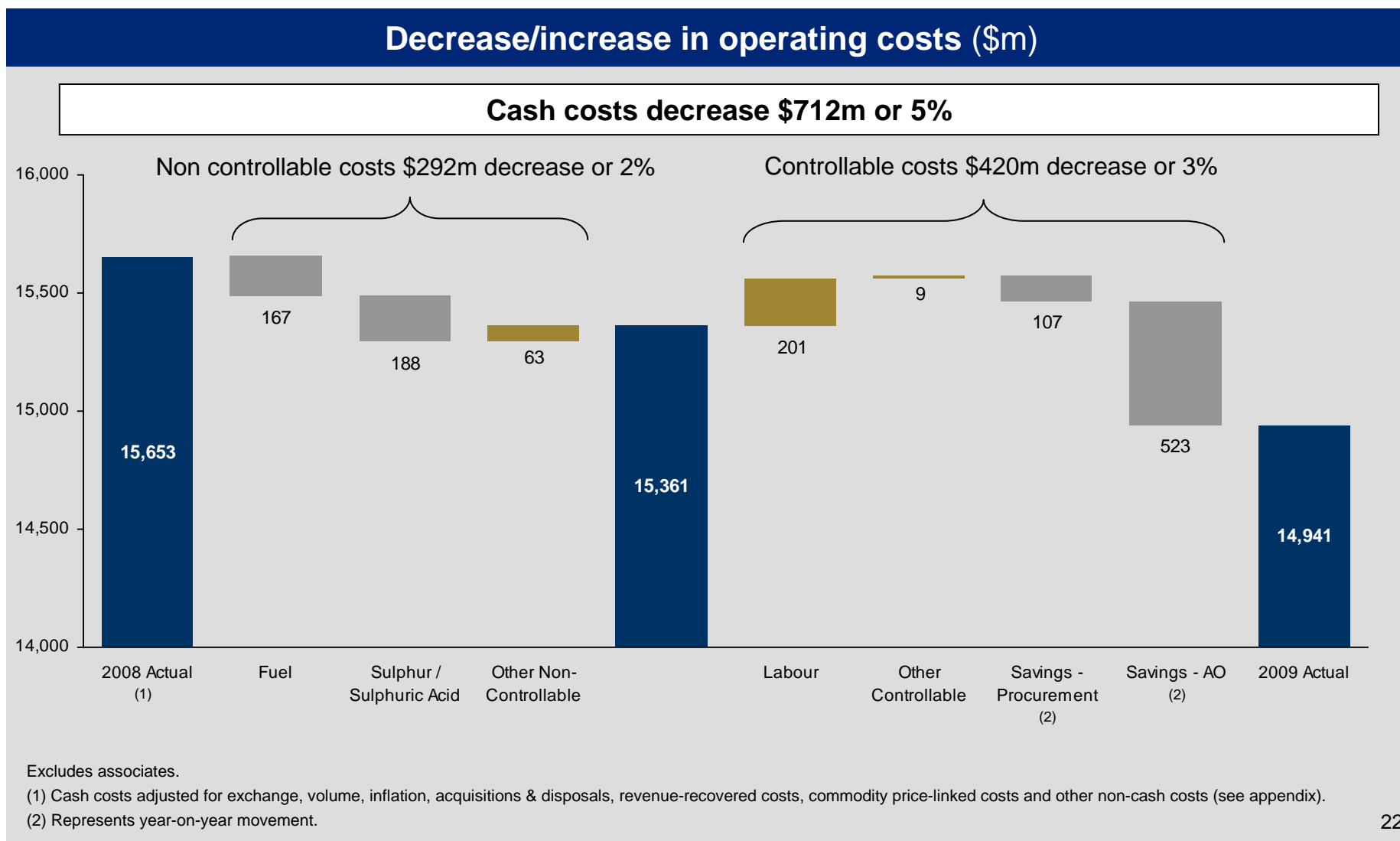
Price of Platinum Group Metals (2008 to 2009)



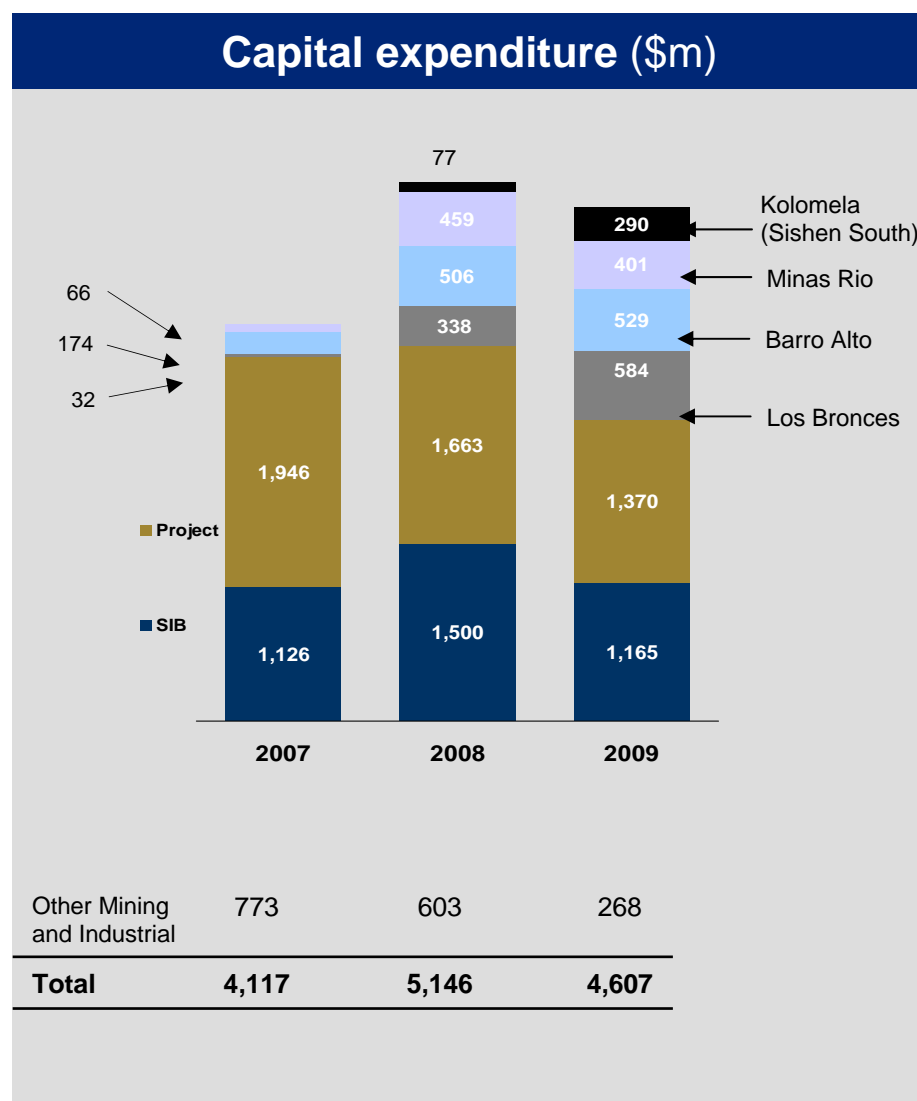
Operating Profit Variances: Volume / Exchange Total Group



Operating Profit Variances: Costs Total Group



Capital Expenditure & Cash Flow



Net debt (\$bn)

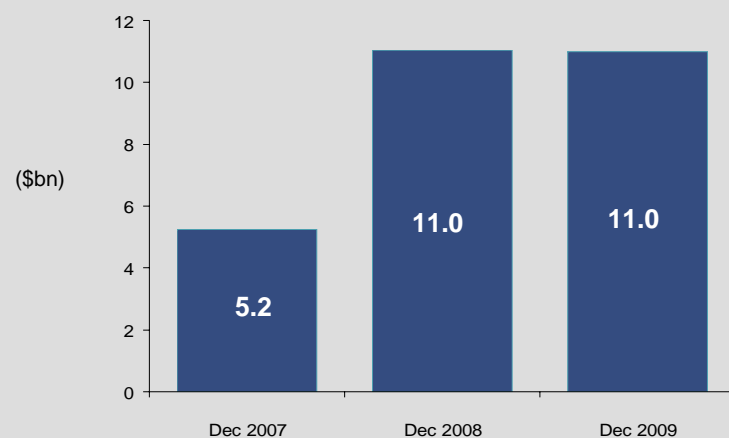
Opening net debt – 1 January 2009	11.0
Operating cash flows ⁽¹⁾	(5.8)
Working capital movement	0.9
Capital expenditure	4.6
Cash tax paid	1.5
AGA disposal	 (1.8)
Tongaat Hulett & Hulamin disposal	 (0.7)
Loan to De Beers	 0.2
Net interest paid	0.5
Net dividends received	(0.2)
Exchange impact	0.7
Other	0.1
Closing net debt – 31 December 2009	11.0

(1) Excluding working capital movement.

Debt Evolution & Gearing



Net Debt



Gearing ⁽¹⁾	20.0%	37.8%	30.8%
Net Debt / EBITDA ⁽²⁾	0.5x	1.2x	1.8x

(1) Gearing is calculated as net debt divided by net assets excluding net debt, less investments in associates.

(2) EBITDA excluding associates.

Undrawn committed facilities and cash

At 31 December 2009, the Group had over \$12 billion undrawn committed facilities and cash.

In addition, the Group has a \$1.4 billion dedicated, committed financing facility for Minas Rio, subject to certain disbursement conditions and the granting of the remaining Installation Licence.

De Beers

	Dec 08	Dec 09
External net debt	\$3.6bn	\$3.2bn
Shareholder loans	<u>\$0.2bn</u>	<u>\$0.8bn</u>
Net debt	\$3.8bn	\$4.0bn

De Beers and Anglo Platinum

Strengthening the balance sheets of key
Group companies



- \$1bn rights issue. Anglo American to subscribe for shares in proportion to its shareholding (\$450m)
- Will be used to repay existing debt facilities

- ZAR12.5bn rights issue. Anglo American committed to following its pro-rata rights (79.7%) and has underwritten minorities
- Due to full consolidation of Anglo Platinum balance sheet impact of minority take up expected to reduce Anglo American's net debt by c.\$0.3bn

Cynthia Carroll



A Transforming Group Fit For Purpose

- Major Group reorganisation completed
- Strong operational performances across all Business Units
- **Major volume growth under way**

Our clear strategy is to focus on growth in the most attractive commodities

- Structurally the most attractive commodities
- Where the Group owns or is developing the most value accretive assets
- Where the Group has a competitive advantage

Portfolio Choices

Grow & Maintain

- | | | |
|----------------------|----------------|-------------|
| • Copper | • Nickel | • Diamonds |
| • Iron Ore | • PGMs | • Manganese |
| • Metallurgical Coal | • Thermal Coal | |

Divest

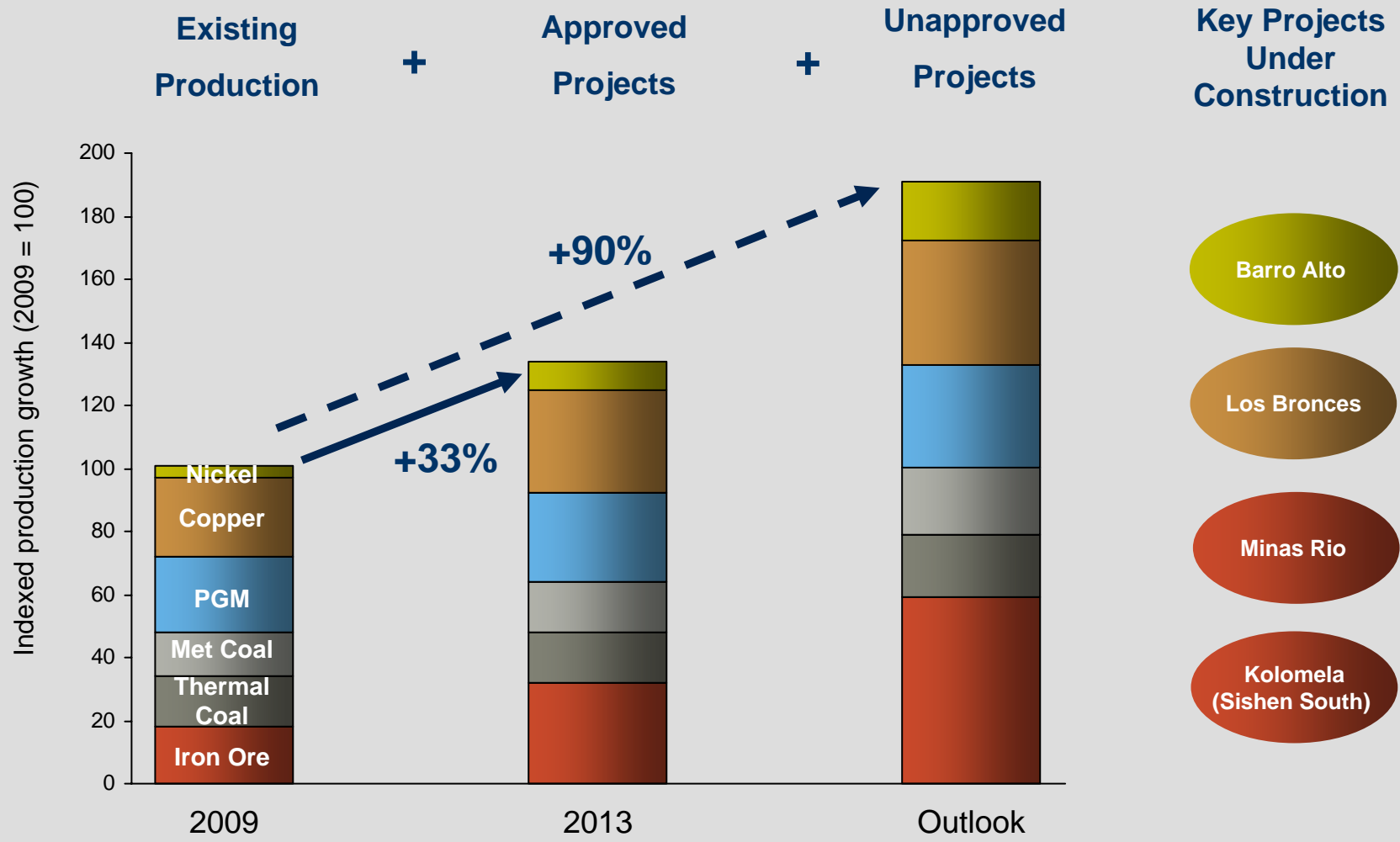
- Catalão
- Copebrás
- Scaw Metals
- Tarmac
- Zinc
- Met Coal Canada



Implications

- | | |
|---|--|
| <ul style="list-style-type: none"> • Focus of resource allocation and management attention • Current source of growth and competitiveness | <ul style="list-style-type: none"> • Manage for cash • Optimise valuation and explore exit/monetisation options as market conditions improve |
|---|--|

Projects Will Increase Production By Over 33% By 2013



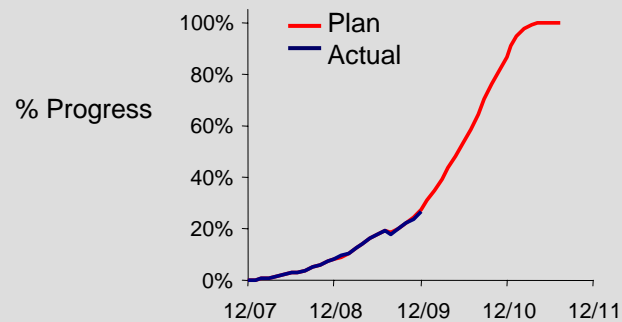
Approved Copper Growth of 33% by 2013



Los Bronces

Copper Brownfield Expansion Chile

- Project 27% complete with start up on track for Q4 2011
- Capex \$2.3bn - \$2.5bn, spend to date \$1.0bn
- Positioned in the lower half of the cost curve
- Will become 5th largest copper mine in the world
- Expansion delivers 278ktpa contained Cu over first 3 years, 200ktpa averaged over first 10 years



Plan	27%
Achieved Dec 09	27%

Major new resources confirmed

- San Enrique Monolito
- Los Sulfatos

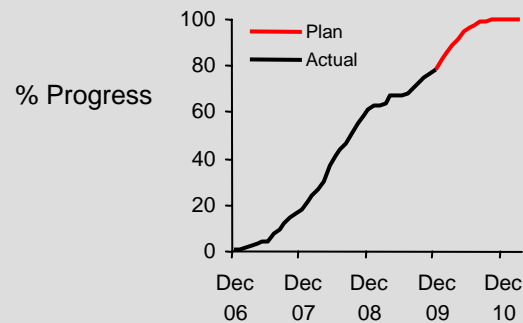
Approved Nickel production to triple by 2012



Barro Alto

Nickel Project Brazil

- Project well advanced with start up on track for Q1 2011
- Capex \$1.8bn - \$1.9bn, spend to date \$1.2bn
- Positioned in the lower half of the cost curve
- Average operating costs \$3.30/lb (\$3.17/lb first 5 yrs)
- Delivering an average of 41ktpa of nickel for the first 5 yrs; 36ktpa over 26 years
- Further potential from extensive resource base
- Using proven technology, with experience gained of ore body from processing at existing Codemin operations



Plan	79%
Achieved Dec 09	78%

Construction work 78% complete



Approved Iron Ore Projects to Double Production



Minas Rio

Iron Ore Project Brazil

- First production in 2012 with full ramp-up to 26.5 Mtpa in 2013
- Revised attributable capex of \$3.8bn announced due to scope changes at the pipeline, port, mine and the stronger Brazilian Real
- First part of the installation licence granted for mine and beneficiation plant in December 2009; the second is expected during the early part of 2010
- 72% of excavation completed along > 500km pipeline route in the state of Rio de Janeiro
- Port construction on schedule, main trestle of jetty over 90% complete
- Resources increased fourfold since 2007 to almost 5 billion tonnes (including 843 Mt of inferred resources)
- Studies for the expansion of the project to 80 Mtpa continued during 2009



**Pump
Station 2**

**Pipeline
Earthworks**



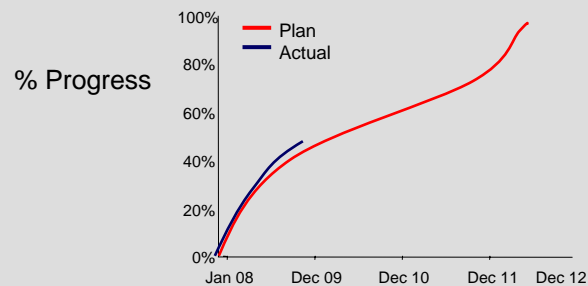
Kumba Iron Ore Production To Grow by 20%



Kolomela (Sishen South)

Iron Ore Project South Africa

- Project 45% complete with start up on track for Q2 2012, full production 2013
- Capex \$1.02bn; spend to date \$367m.
- Delivering 9 Mtpa of iron ore
- Construction commenced September 2008
- Project on time and on budget
- LOM of 20 years with possible extension phase



Plan	41%
Achieved Dec 09	45%

Kolomela on schedule to start production H1 2012



2010: Further Growth Options Under Consideration



Quellaveco set for first approval stage in 2010

Copper Project, Peru

- Capex range estimated \$2,500 - \$3,000m
- Currently in feasibility with approval scheduled for H2 2010
- EIS and water process licence progressing
- First ore to concentrator Q4 2014
- Average production of 225ktpa over the first 10 years
- Targeted to operate in the lower half of the cost curve



Grosvenor set for feasibility approval in 2010

Met Coal Project, Queensland, Australia

- Capex c. US\$975m
- Expected to enter feasibility study phase 2010
- Early works construction in 2011
- First production 2013 from single longwall
- Production expected to reach 4.3 Mpta of HCC
- Targeted to operate in lower half of the cost curve
- Potential to expand to dual longwall, doubling capacity

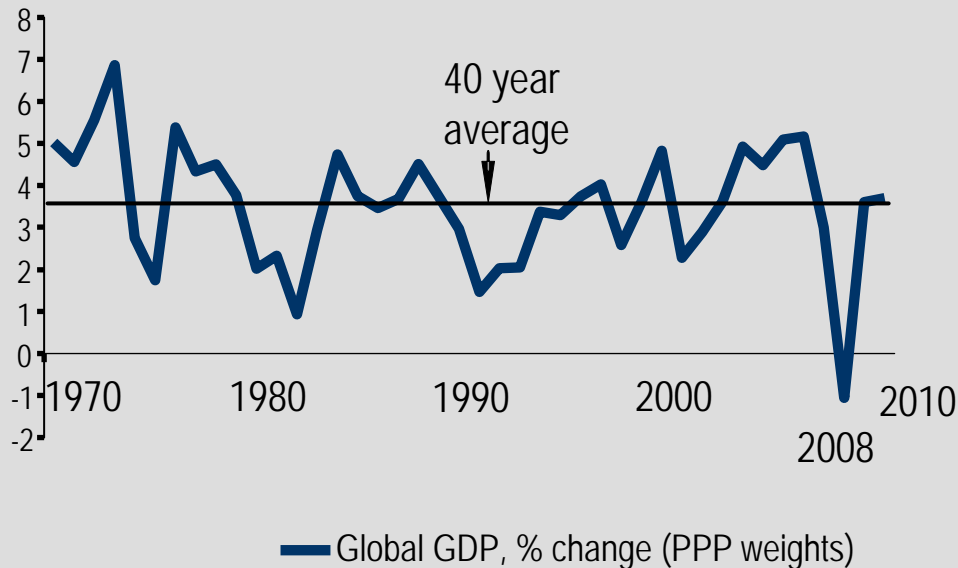


Medium and Long Term Outlook Remains Strong

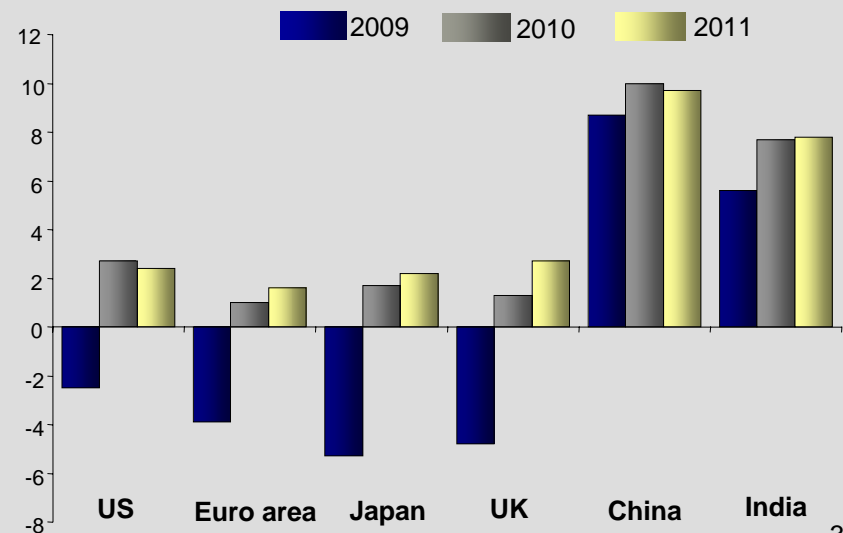


- Medium and long term outlook remains strong
- Demand for key metals to remain robust, driven by developing economies
- China domestic infrastructure to remain a key driver for demand
- OECD countries' slower growth in the near term

Global GDP growth (%) – returning to long term average



Real GDP growth
% change on a year



A Transforming Group Fit For Purpose



- Major Group reorganisation completed
- Strong operational performances across all Business Units
- Major volume growth in our target commodities

A clear strategy in place to deliver shareholder value

Cautionary Statement



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Such forward-looking statements are based on numerous assumptions regarding Anglo American’s present and future business strategies and the environment in which Anglo American will operate in the future. Important factors that could cause Anglo American’s actual results, performance or achievements to differ materially from those in the forward-looking statements include, among others, levels of actual production during any period, levels of global demand and commodity market prices, mineral resource exploration and development capabilities, recovery rates and other operational capabilities, the availability of mining and processing equipment, the ability to produce and transport products profitably, the impact of foreign currency exchange rates on market prices and operating costs, the availability of sufficient credit, the effects of inflation, political uncertainty and economic conditions in relevant areas of the world, the actions of competitors, activities by governmental authorities such as changes in taxation or safety, health, environmental or other types of regulation in the countries where Anglo American operates, conflicts over land and resource ownership rights and such other risk factors identified in Anglo American’s most recent Annual Report. Forward-looking statements should, therefore, be construed in light of such risk factors and undue reliance should not be placed on forward-looking statements. These forward-looking statements speak only as of the date of this presentation. Anglo American expressly disclaims any obligation or undertaking (except as required by applicable law, the City Code on Takeovers and Mergers (the “Takeover Code”), the UK Listing Rules, the Disclosure and Transparency Rules of the Financial Services Authority, the Listings Requirements of the securities exchange of the JSE Limited in South Africa, the SWX Swiss Exchange, the Botswana Stock Exchange and the Namibian Stock Exchange and any other applicable regulations) to release publicly any updates or revisions to any forward-looking statement contained herein to reflect any change in Anglo American’s expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based.

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Appendix



Analysis of Operating Profit



\$m	2009		2008
Platinum	32	▼	2,169
Diamonds	64	▼	508
Copper	2,010	▲	1,892
Nickel	2	▼	123
Iron Ore and Manganese	1,489	▼	2,554
Metallurgical Coal	451	▼	1,110
Thermal Coal	721	▼	1,078
Exploration	(172)	▲	(212)
Corporate Activities and Unallocated Costs	(146)	▲	(219)
Core	4,451		9,003
Other Mining and Industrial	506	▼	1,082
Total Operating Profit	4,957		10,085

Analysis of Underlying Earnings



\$m	2009		2008
Platinum	44	▼	1,256
Diamonds	(90)	▼	256
Copper	1,201	▲	1,044
Nickel	(13)	▲	(35)
Iron Ore and Manganese	571	▼	1,150
Metallurgical Coal	322	▼	764
Thermal Coal	517	▼	754
Exploration	(167)	▲	(200)
Corporate Activities and Unallocated Costs	(219)	▲	(486)
Core	2,166		4,503
Other Mining and Industrial	403	▼	734
Total Underlying Earnings	2,569		5,237

Market Prices



Average Price	2009		2008
Platinum - \$/oz	1,211	▼	1,585
Palladium - \$/oz	266	▼	355
Rhodium - \$/oz	1,592	▼	6,564
Copper – cents/lb	234	▼	315
Copper achieved – cents/lb	268	▼	262
Nickel – cents/lb	667	▼	953
Zinc – cents/lb	75	▼	85

Underlying Earnings Sensitivities



10% change in:		\$m
Platinum	±	137
Palladium	±	17
Metallurgical Coal	±	103
Thermal Coal	±	147
Copper	±	222
Nickel	±	39
Zinc	±	55
Iron ore	±	80
ZAR / USD	±	293
AUD / USD	±	110
CLP / USD	±	29

Reflects +/- 10% change on actual results for the year ended 31 December 2009.

Regional Analysis

Operating Profit



\$m	2009		2008
South Africa	2,023	▼	5,107
Other Africa	78	▼	467
Europe	(54)	▲	(183)
Americas	2,290	▼	2,956
Australia & Asia	620	▼	1,738
Operating profit	4,957		10,085

Capital Expenditure



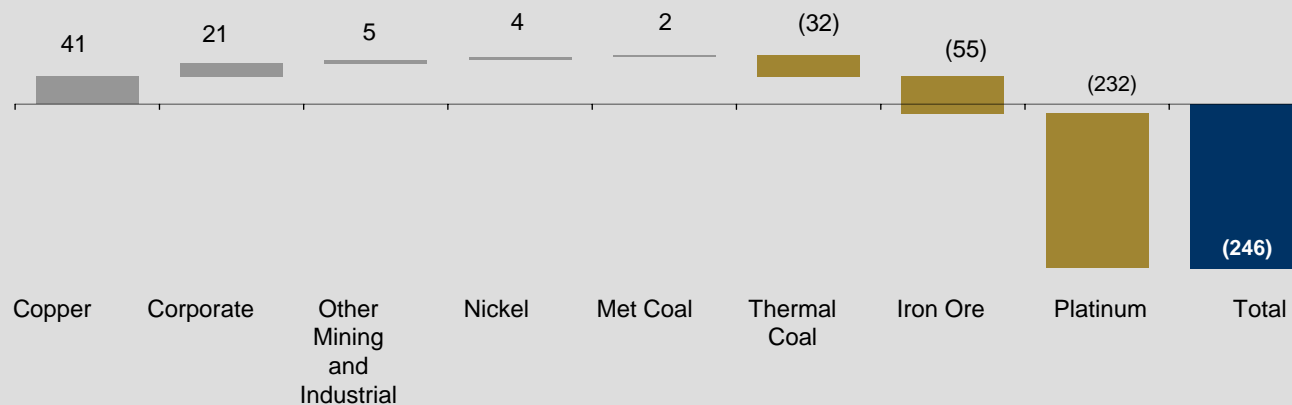
\$m	2009	2008
Platinum	1,150	1,563
Copper	1,068	808
Nickel	554	530
Iron Ore and Manganese	1,044	783
Metallurgical Coal	96	467
Thermal Coal	400	365
Exploration	-	1
Corporate Activities and Unallocated Costs	27	26
Core	4,339	4,543
Other Mining and Industrial	268	603
Total Capital Expenditure	4,607	5,146

Operating Profit Variance: Exchange Total Group



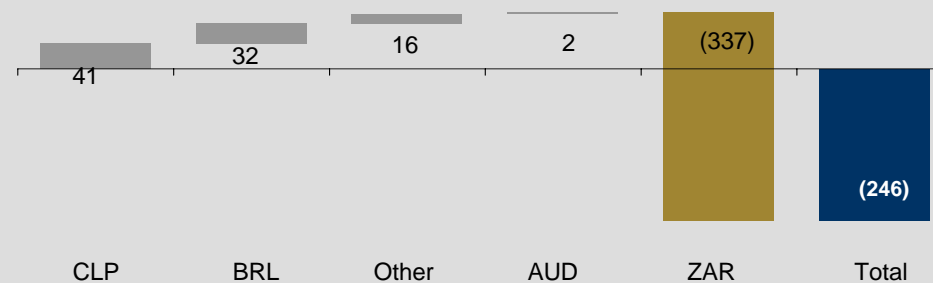
\$m

By Business Unit



\$m

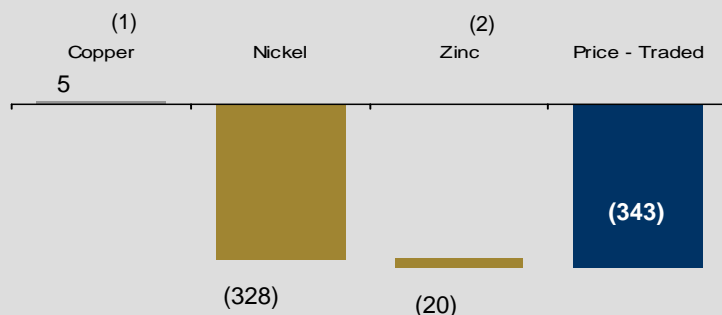
By Currency



Operating Profit Variance: Price Total Group

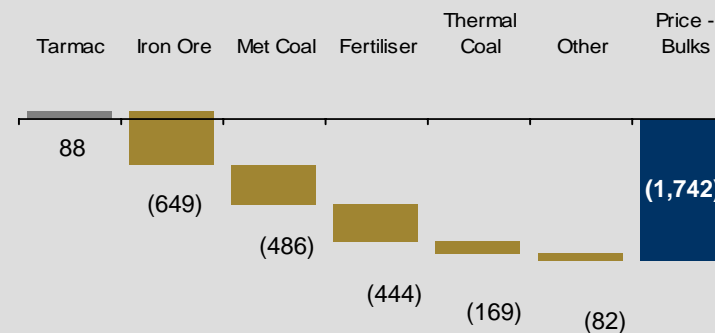


Traded Metals

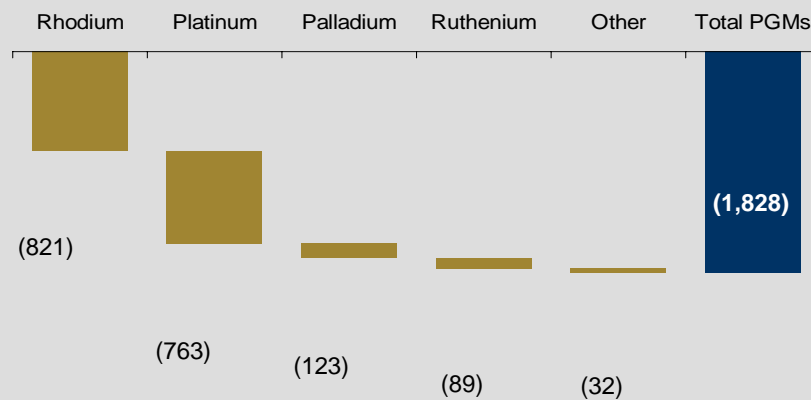


- (1) Includes price impact of molybdenum and other by-products.
- (2) Includes price impact of lead.

Bulks

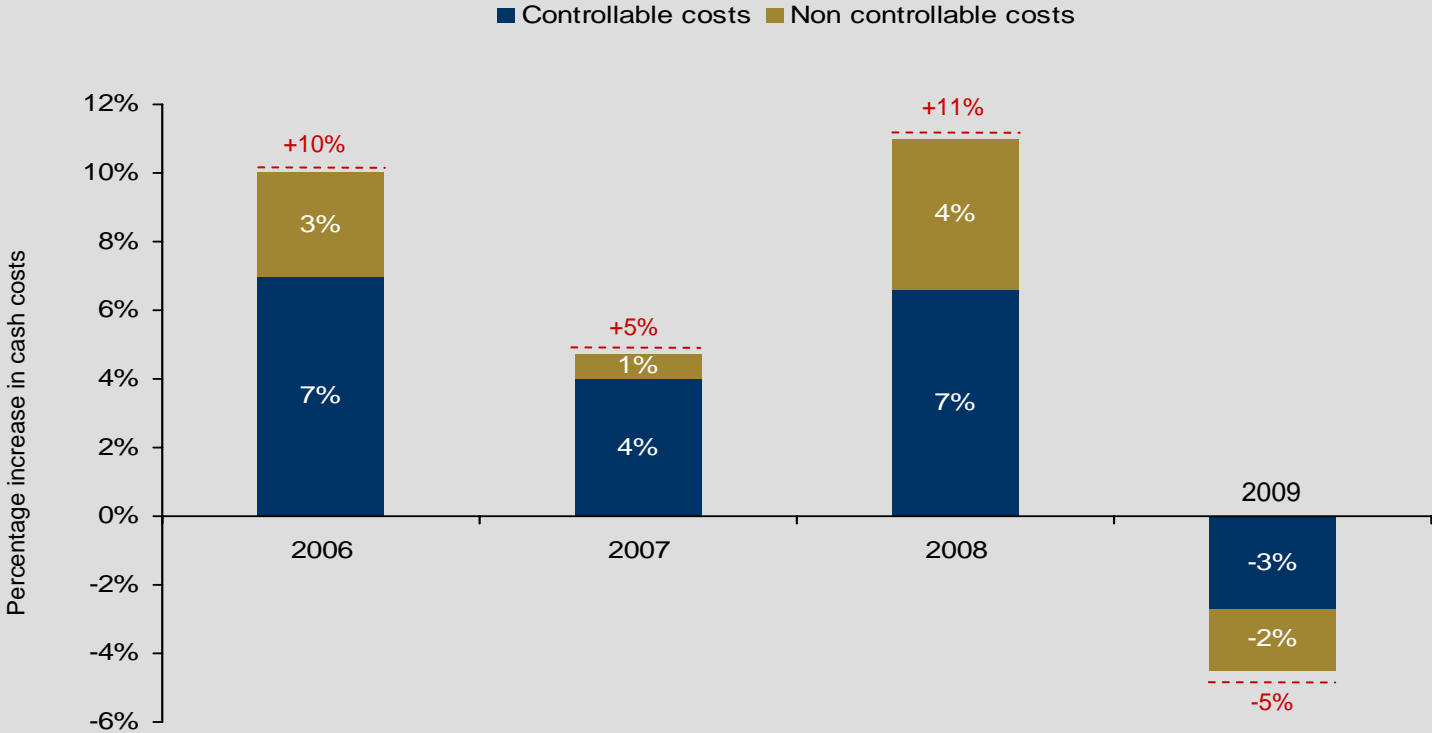


PGMs



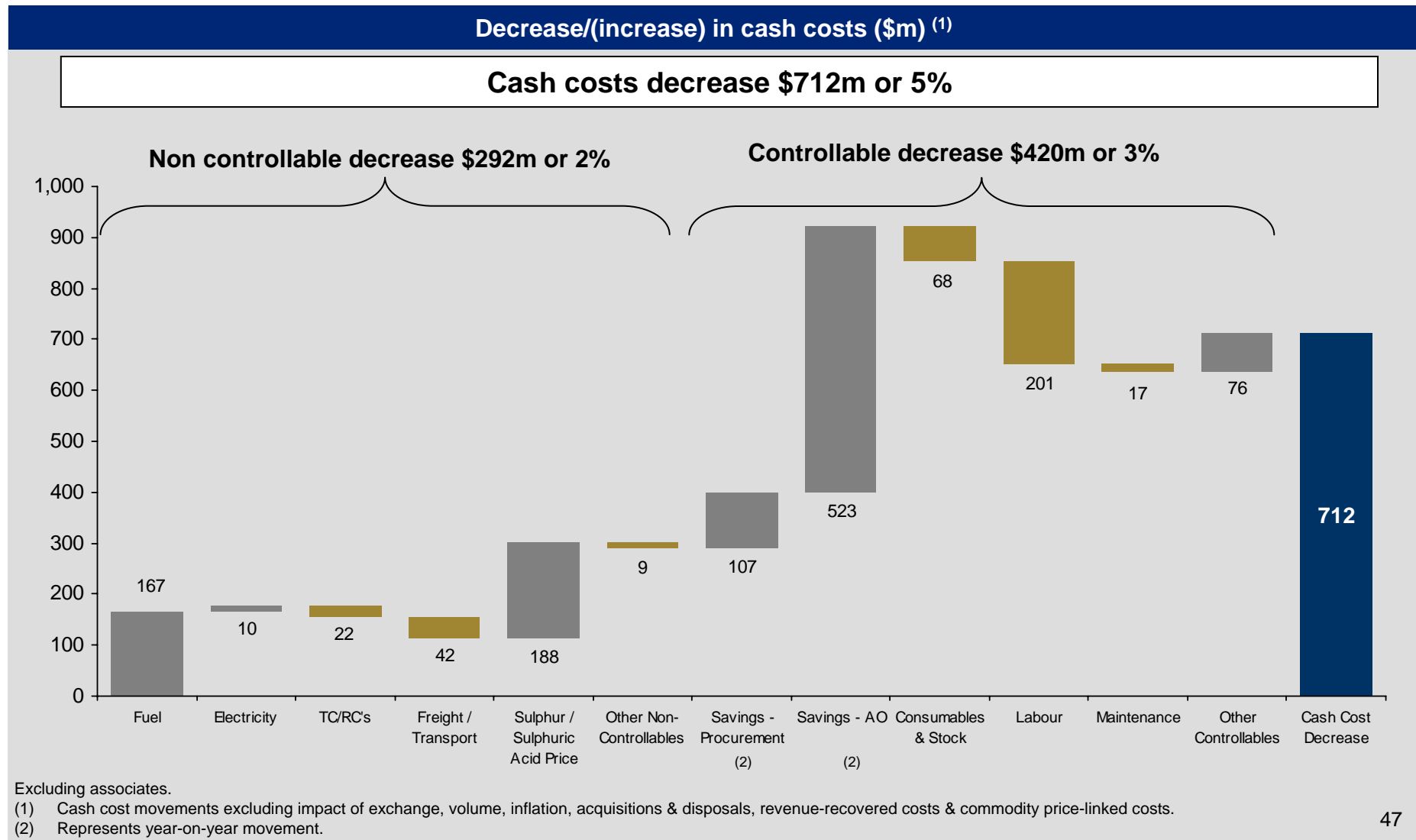
Excluding associates.

Cash Cost Movements 2006 - 2009

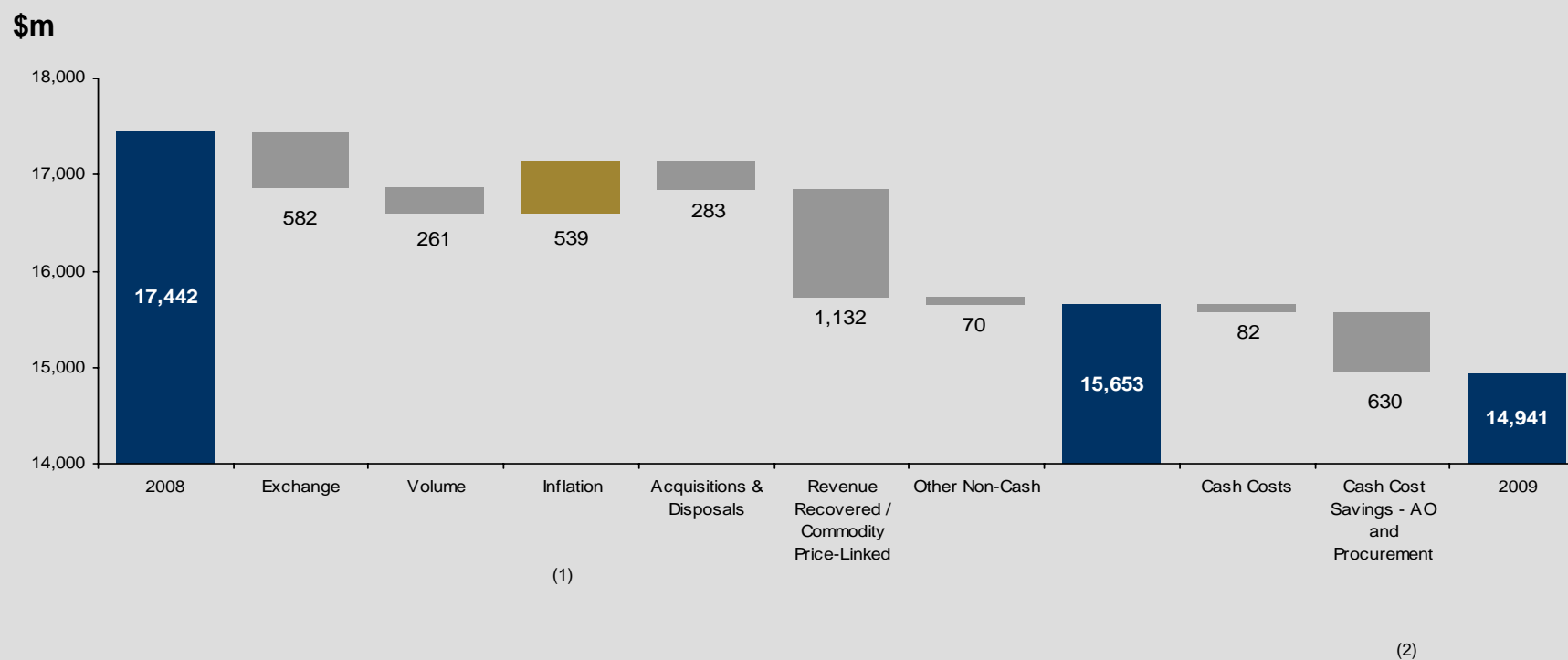


Shown on a Total Group basis excluding operations disposed of.

Operating Profit Variance: Detailed Cost Reconciliation Total Group



Operating Cost Reconciliation Total Group

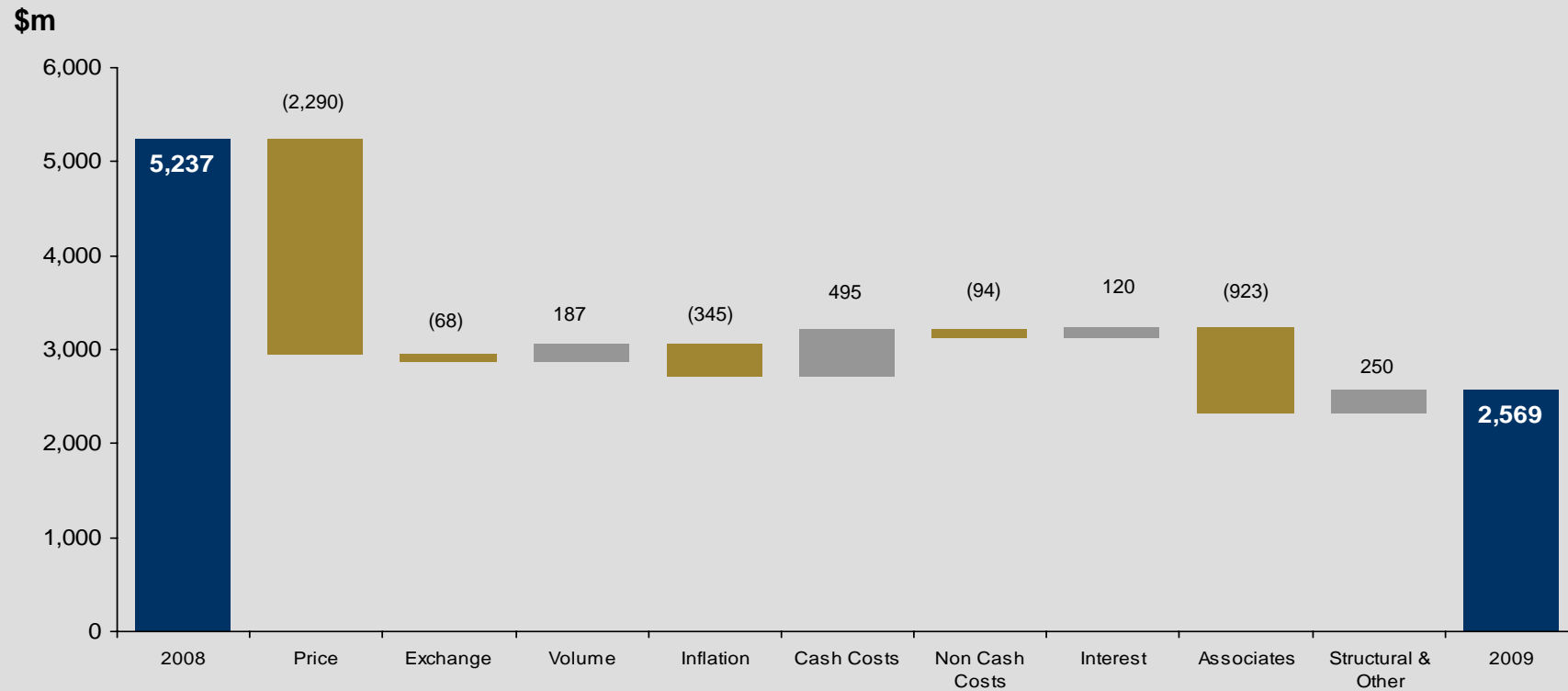


Excluding associates.

(1) Inflation variance calculated using CPI on prior period cash operating costs that have been impacted directly by inflation.

(2) Represents year-on-year movement.

Underlying Earnings Variance Total Group



Overview of Committed Financing



Summary of the Group's bonds and committed bank facilities

Description	Facility amount	Utilisation at 31 Dec 09	Maturity
GBP 300m Bond	\$0.5bn	\$0.5bn	2010
EUR 750m Bond	\$1.1bn	\$1.1bn	2013
USD 1,250m Bond	\$1.2bn	\$1.2bn	2014
USD 1,700m Convertible ¹	\$1.4bn	\$1.4bn	2014
EUR 1,000m Bond	\$1.5bn	\$1.5bn	2015
EUR 750m Bond	\$1.1bn	\$1.1bn	2016
GBP 400m Bond	\$0.7bn	\$0.7bn	2018
USD 750m Bond	\$0.7bn	\$0.7bn	2019
Other Bonds	\$0.1bn	\$0.1bn	2010-2012
Total Bonds	\$8.3bn	\$8.3bn	
AA plc bank facilities			
Core facility	\$2.5bn	\$0.0bn	2012
Acquisition facility	\$4.5bn	\$2.3bn	2011
AA South Africa Bank Facilities ²	\$2.7bn	\$0.3bn	2010-2014
Other committed facilities	\$4.1bn	\$2.0bn	2010-2020
BNDES ³	\$0.8bn	\$0.6bn	2017 ⁴
Total committed facilities	\$14.6bn	\$5.2bn	
Total bonds & committed facilities	\$22.9bn	\$13.5bn	

¹Under IAS32, the Convertible is a compound financial instrument, with debt and equity components. At 31 December 2009, the reported debt and equity elements were \$1,369m and \$355m respectively

²Adjusted to provide back-up for outstanding South African Commercial Paper of \$0.1bn

³Dedicated Barro Alto financing

⁴Amortising profile



Committed bank facilities:
 \$1.5 billion (due March 2010)
 \$1.5 billion (due 2012 and beyond)

- Discussions to renew the \$3bn facilities are being finalised.
- The shareholders have agreed to subscribe for additional equity of \$1bn in proportion to their existing shareholdings.
- This will enable a reduction in overall debt and will strengthen the De Beers Group balance sheet.