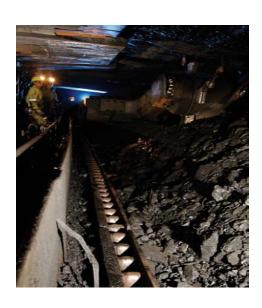


# ANGLO COAL

# Investor Presentation September 2005







# **Participants**



**Tony Redman** 

Chairman – Anglo Coal
Technical Director – Anglo American plc

John Wallington

**Chief Executive Officer Anglo Coal** 

**Norman Mbazima** 

**Chief Financial Officer Anglo Coal** 

### **Business Overview**



- ✓ Leading producer of thermal and metallurgical coal
- ✓ Geographic diversity
- ✓ Market spread
- ✓ Product offering
- ✓ Strong cashflow generator
- Competitive technical capacity
- Consistent contributor to AA plc's earnings
- ✓ Positive outlook

- ▶ 6<sup>th</sup> largest producer
- ▶ 4<sup>th</sup> largest global producer
- ► Australia 12.7 Mt (29%) for H1 2005 (attributable saleable tons)
- ► South Africa 26.6 Mt (60%) for H1 2005 (attributable saleable tons)
- ► South America 4.8 Mt (11%) for H1 2005 (attributable saleable tons)
- ▶ Domestic market 52% production
- ► Med-Atlantic market 31% production
- ► Indo-Pacific market 17% production
- ► Thermal coal 38,7 Mt (87%) for H1 2005
- ► Metallurgical coal 5.4 Mt (13%) for H1 2005
- ► EBITDA H1 2005: US\$476m; (EBITDA H1 2004: US\$286m)
- ► Total free cash generated 1999-2004: US\$1.8bn
- ► 32.2 Mt opencut production
- ▶ 11.9 Mt underground production
- ► H1 2005: 13% (H1 2004: 9%)
- ► Exciting mix of greenfield and brownfield projects

# **Interim Financial Review**



### **Financial synopsis**

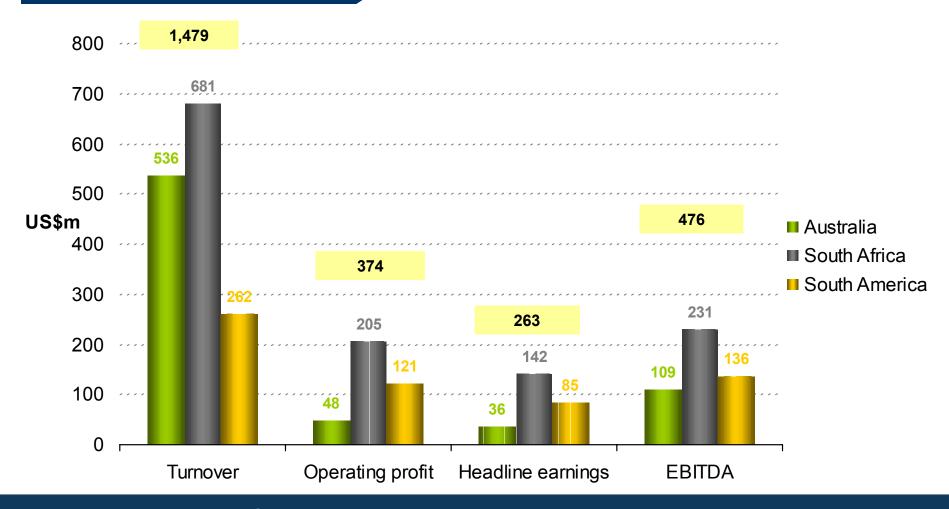
- ☐ Headline earnings of US\$263m in H1 2005, an increase of 78% over H1 2004
- ☐ Improved performance due to more favourable commodity prices and production efficiencies
- ☐ Australia impacted by operating difficulties at Dartbrook and carry over tonnage at Moranbah

	H1 2005	H1 2004	2004
Turnover (\$m)	1,479	1,040	2,382
EBITDA (\$m)	476	286	687
Operating profit (\$m)	374	201	497
Headline earnings (\$m)	263	148	357
Capital expenditure	126	64	218
Net operating assets	2,350	2,105	2,546
Share of group headline earnings	13%	9%	13%
Share of group net operating assets	6%	6%	6%

# **Interim Financial Review**



### Geographical synopsis (H1 2005)



### **Interim Financial Review**



#### Salient issues (H1 2005)

#### **Australia**

- Results negatively impacted by geological difficulties at Dartbrook thermal coal mine and the effect of carryover tonnage at Moranbah North metallurgical coal mine
- ▶ Operating profit of US\$48m includes Moranbah North insurance claim of US\$28m
- ▶ Net increase in production of 0.7mt to 12.7mt from H1:2004 (12.0mt)
- ► Longwall performance at Moranbah North progressing well (>2.1mt produced in H1: 2005)

#### **South Africa**

- ► Operating profit increased by 120% to US\$205m on the back of higher export prices (52%), and a 1% increase in sales volumes supported by a 3% improvement in production to 26.6mt
- ► Higher production includes 0.6mt from the Mafube mine mini-pit (Eyesizwe joint venture)

#### **South America**

- Attributable sales tonnage from Colombia increased by 4% to 4.3mt and attributable operating profit rose to US\$109m (H1 2004: US\$79m)
- Venezuelan sales increased by 1% to 0.8mt (attributable)

# **Topical Issues**



SA Mining Charter		
Ownership (Charter target 26% by 2014)	<ul> <li>► Facilitated establishment of Eyesizwe, Leeuw Mining &amp; Exploration, Imbani Coal, Mafube Colliery</li> <li>► 21% of Anglo Coal's potential production sold to BEE companies</li> </ul>	
Procurement	<ul> <li>► R471 m sourced from BEE companies in H1 2005</li> <li>► 27% of Anglo Coal's discretionary spend</li> </ul>	
Employment Equity (Charter target 40% by 2009)	▶ 28% of senior management HDSA's	
Other	<ul> <li>Mineral &amp; Petroleum Resources Development Act – mining rights conversion process underway – most applications for conversions have been submitted</li> <li>Human resource development</li> </ul>	
Australian Production		
Moranbah North	<ul> <li>Longwall performance has progressed well with production in excess of 2mt</li> <li>Carryover tonnage was significant but mitigation measures agreed</li> </ul>	
German Creek	► Fewer longwall moves planned for H2 2005 compared to H1	
Dartbrook	<ul> <li>▶ Longwall transition from Wynn to Kayuga Seam challenging</li> <li>▶ Longwall relocated to next panel and strategic review in progress</li> </ul>	
Ports	▶ Quota scheme introduced at DBCT	
China		
Shenhua	<ul> <li>Investment of slightly less than 1% of share capital</li> <li>Future potential co-operation and opportunities to participate in development projects</li> </ul>	

# **Market Overview**



#### **Key Factors**

Diverse sectors (thermal & met) with different drivers, structures and pricing mechanisms (term vs spot/index)

Varying levels of consolidation

- Met Coal highly consolidated
- Thermal very fragmented

Steady domestic markets underpin higher value, but more volatile, export sectors

Export Thermal sector – record prices and growth despite the Kyoto Protocol and carbon constraints

Export Metallurgical sector – record prices and structural tightness going forward

Carbon constraints a reality

#### **Anglo Coal Response**

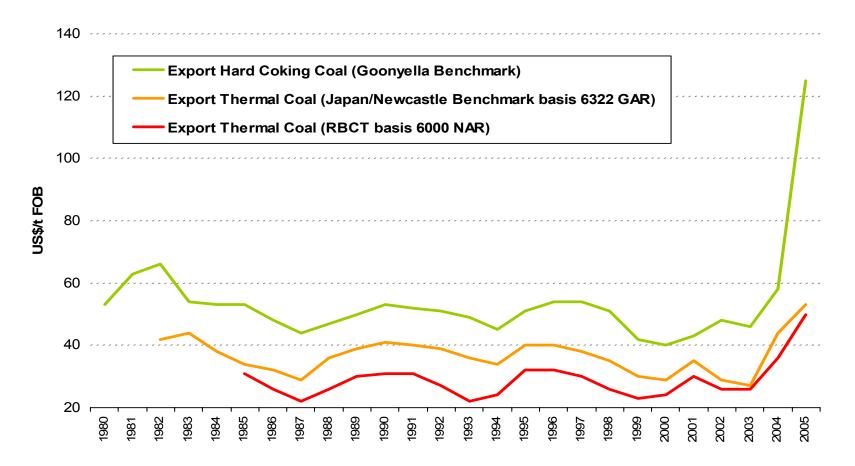
- Comprehensive product range being enhanced
- Sector specific marketing strategies
- Competitive share of both markets permits a "non-follower" approach
- Key shares in SA and Australian domestic markets
- Customer specific strategies (price, quality, carbon)
- Understanding volatility
- Wider product offering
- Technical support to customers

A considered, proactive, multi-faceted response

# **Price History**



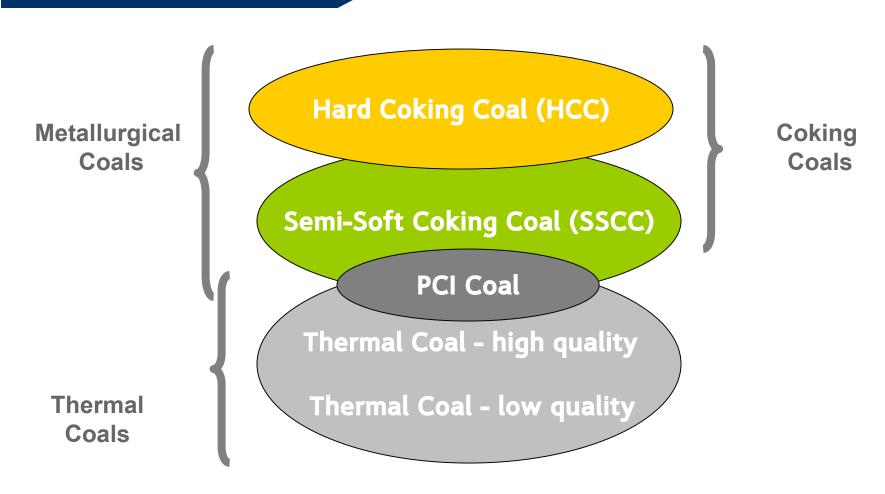
#### **Commodity price trends**



# Different quality coals

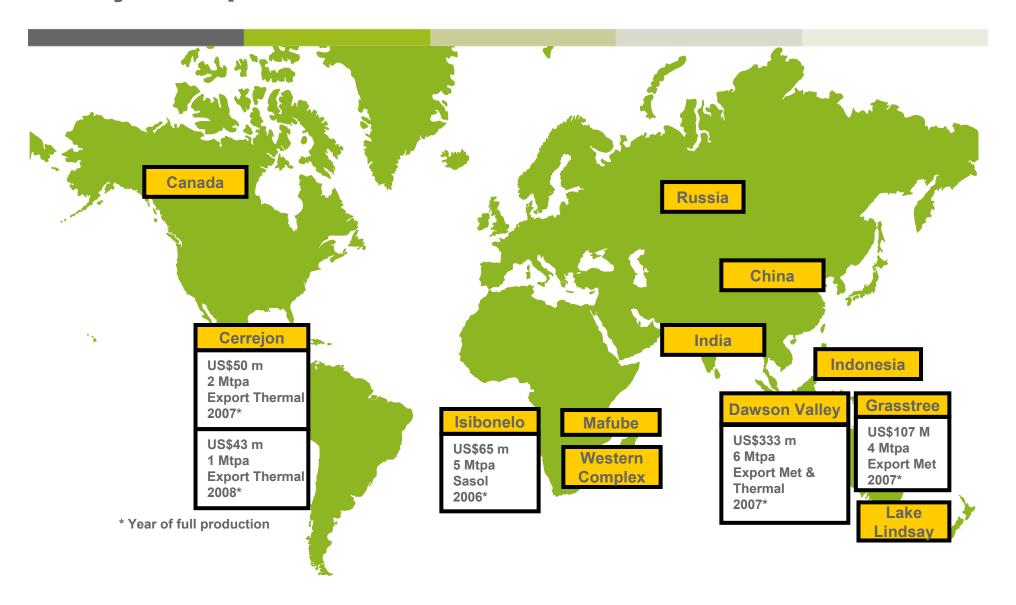


#### **Product portfolio**



# **Project Pipeline**





# **Adjacency Strategies (Horizon 3)**



### **Current initiatives**

#### **Coal bed/mine methane**

- ► Dawson (Australia)
- ► Waterberg (South Africa)
- ► German Creek (Australia)

### **Monash Energy**

- ► Power and low sulphur diesel
- Carbon capture and storage
- Government support

### **Coal gasification**

- ▶ China Xiwan
- ► Chemicals and power
- ► Emissions reduction

- √ Long lead time
- √ High capital cost
- ✓ New skill base
- √ High returns

# **Outlook and Conclusion**



- ► Thermal coal prices have remained close to the US\$50 level for some time, but have softened slightly of late. Expectations are for reasonable firmness through 2006
- Metallurgical prices are also expected to remain relatively firm
- Infrastructure constraints are still an issue
- Optimistic that conversion applications will be granted
- Number of new projects under consideration due to the strong domestic and international demand
- Strong organic growth forecast driven by projects in all major production centres
- Production outlook positive for H2
- ▶ Anglo Coal is well positioned to capitalise on sustained positive global economic environment