

Our 2024 Full Year Results



Financial performance

Underlying EBITDA*

\$8.5bn

2023  \$10.0bn
2024  \$8.5bn

Net debt

\$10.6bn

Leverage steady at 1.3x

EBITDA margin*

30%

2023  31%
2024  30%

Group attributable ROCE*

12%

2023  16%
2024  12%

Shareholder returns



Final dividend

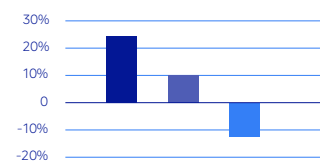
\$0.22

Interim dividend

\$0.42

Consistent with our 40% payout policy

2024 total shareholder returns



- Anglo American **24%**
- FTSE 100 **10%**
- FTSE 350 Mining Index **-12%**

Strategy



Cost reduction

\$1.3bn removed

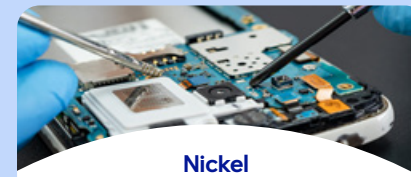
With a further \$0.5bn to come by the end of 2025

Portfolio simplification progress



Steelmaking Coal

Sale agreed: up to \$4.8bn gross cash proceeds



Nickel

Sale agreed: up to \$500mn cash consideration



Anglo American Platinum

On track for June demerger



De Beers

Action taken to strengthen cash flow. Separation to follow at right moment

A message from the Chief Executive

Strong operational and cost performance – portfolio simplification and growth progress on track

“We are fast transforming Anglo American into a far higher margin and more valuable mining company focused on exceptional copper, premium iron ore and crop nutrients assets and significant growth optionality.”

Duncan Wanblad,
Chief Executive

