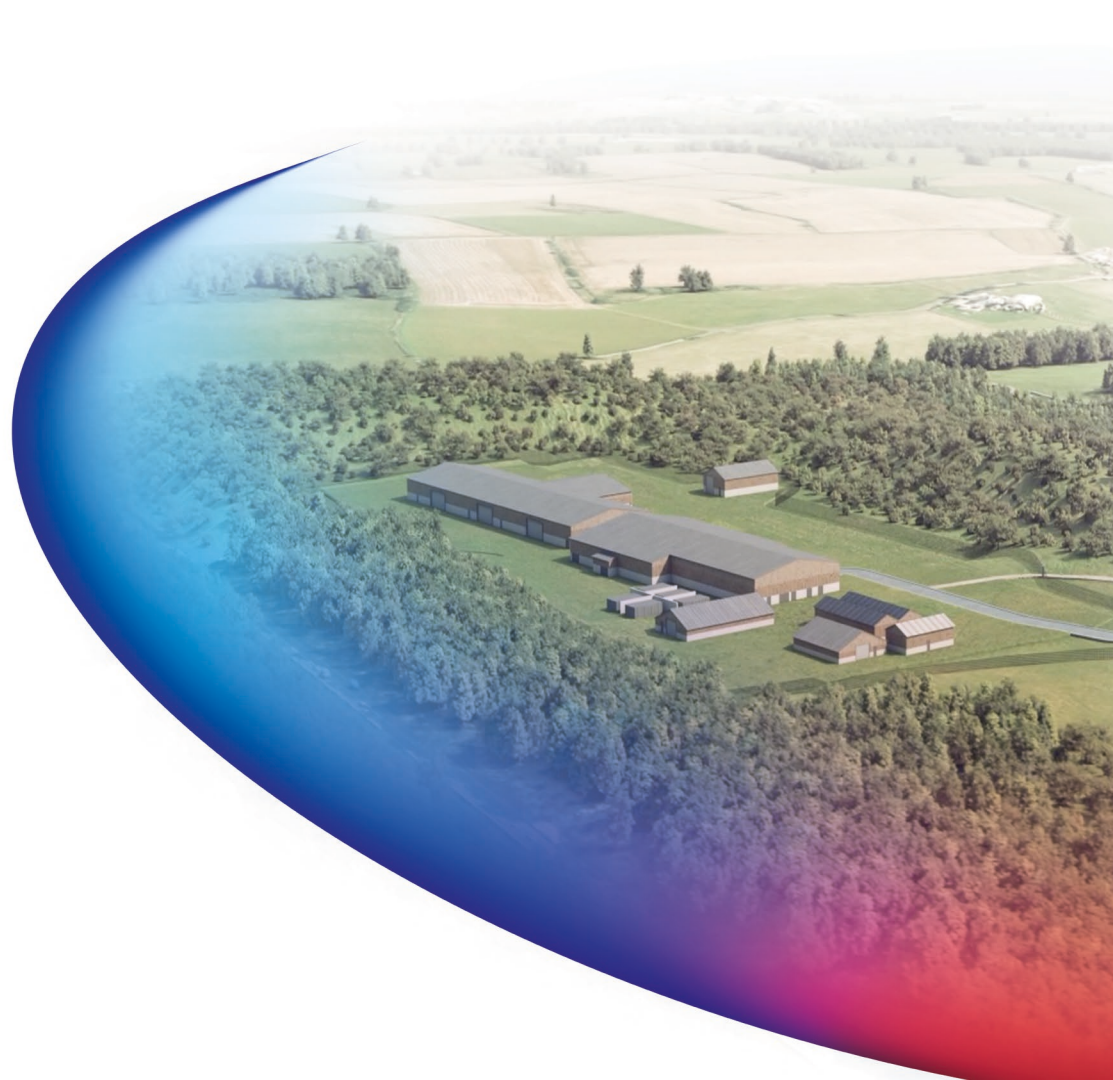




Woodsmith introduction

Duncan Wanblad

3 October 2023



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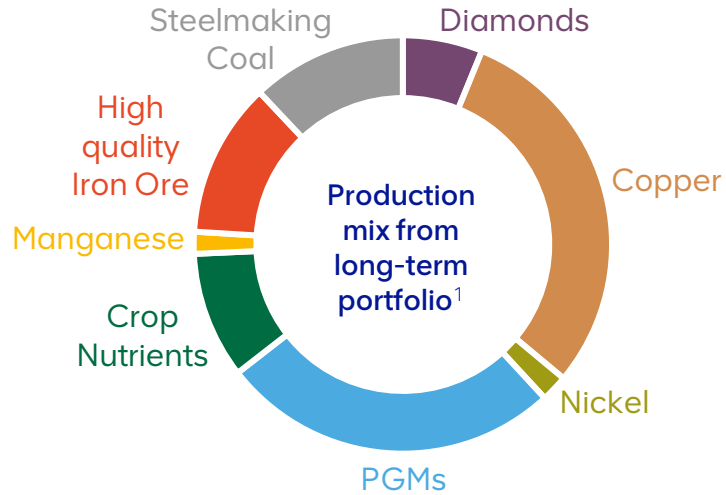
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Supplying the world's needs and wants



Decarbonisation

Improving living standards

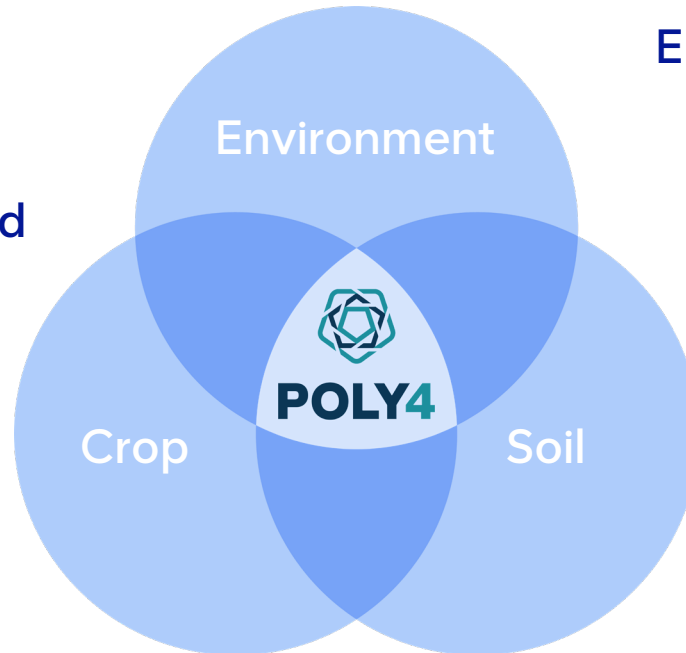
Food security



The agricultural industry faces significant pressure in being able to feed the growing global population

Increased food demand

- +2bn people by 2050
- Higher calorific demands
- Decreasing arable land



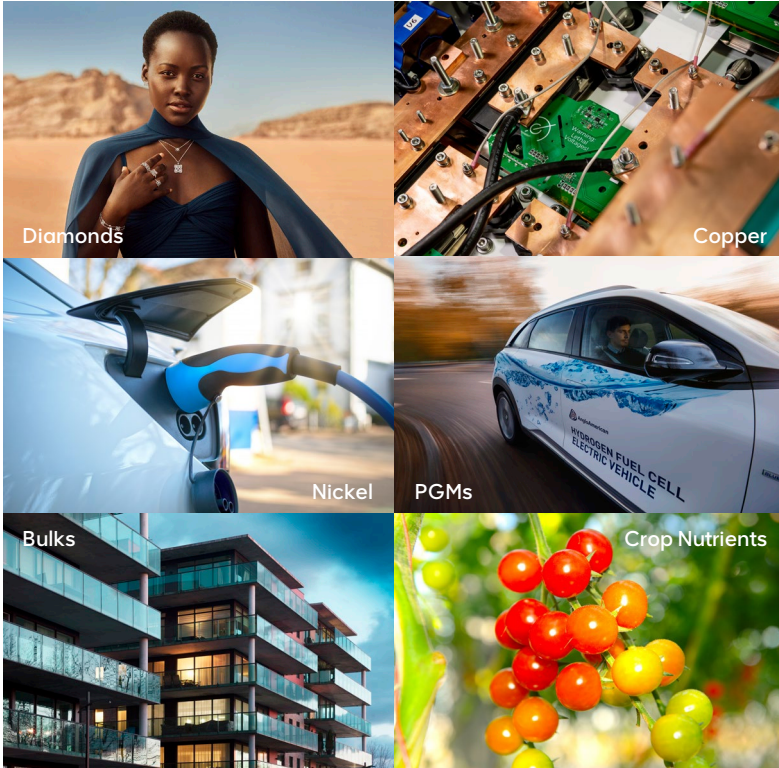
Environmental responsibility

- Existing fertilisers CO₂ intensive
- Minimising waste streams
- Organic product desirability

Deteriorating soil health

- Nutrient depletion
- Soil strength & structure

Diversified portfolio balancing returns & growth



Underpinned by a strong balance sheet from which we deliver sustainable returns for our stakeholders

40% payout

base, through the cycle dividend

~25% growth

over the next decade¹

Portfolio of attractive assets positioned for the future

Long life	Low cost
Expandable	Future-enabling
Capabilities	Sustainable



Track record of delivering growth: Quellaveco

+300kt

copper²

On time

& budget

~\$2bn

EBITDA³

in the middle of the pandemic

Woodsmith: a portfolio cornerstone for the future

>40 years⁴

+3-5% crop yields⁶

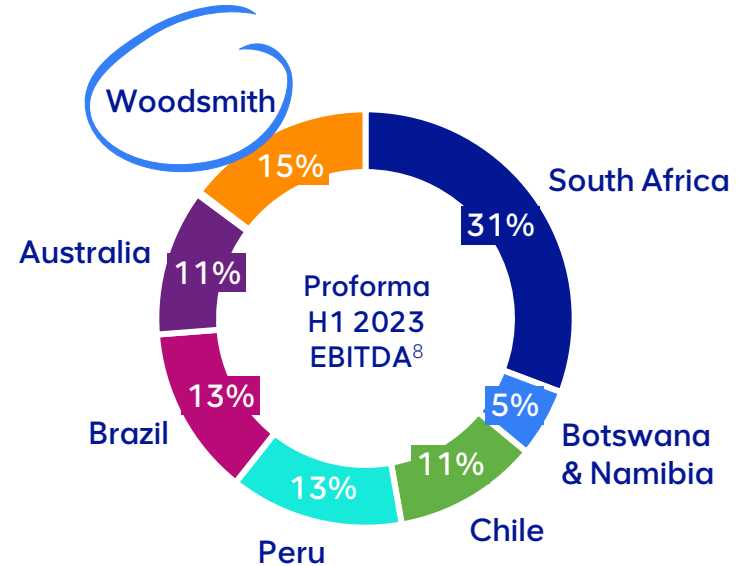
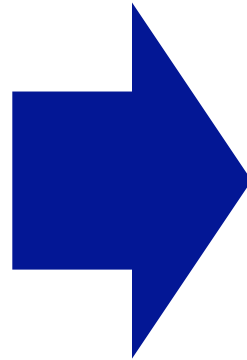
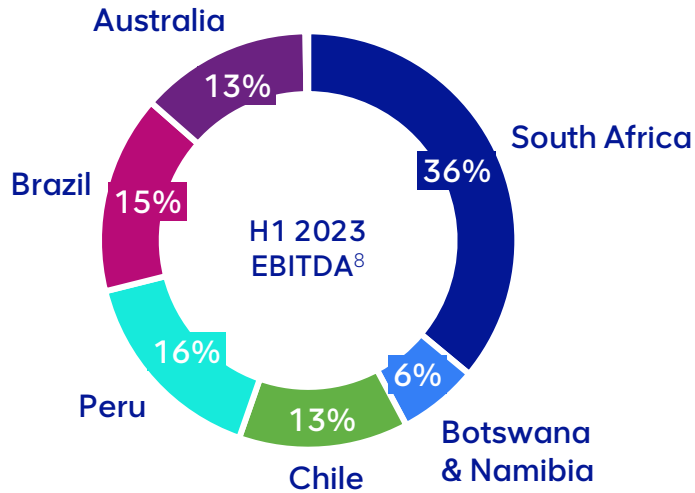
Low carbon⁷

13Mtpa⁵

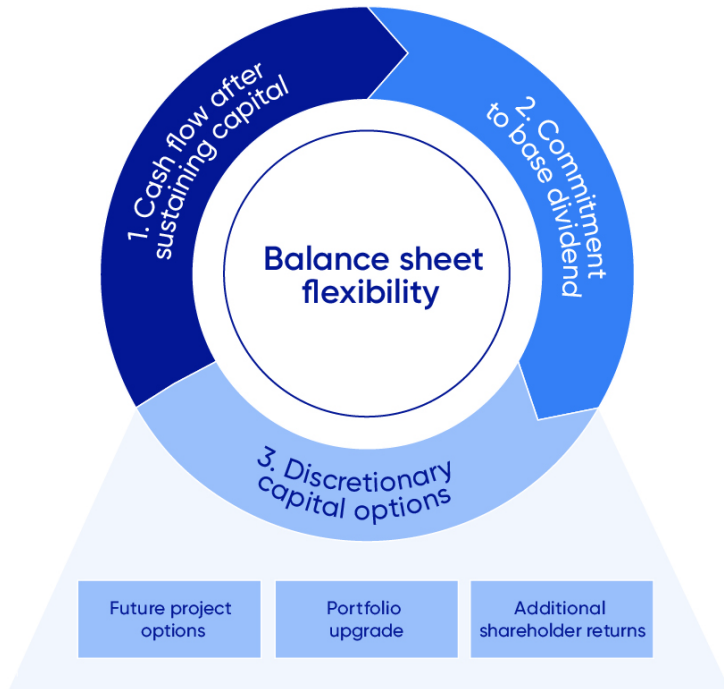
Q1 cost curve

Organic

Woodsmith brings attractive geographic diversification to our portfolio



Balanced capital allocation framework enabling sustainable value creation



Strong balance sheet

Sustainable shareholder returns

Attractive high-margin growth

FutureSmart Mining™ integrates innovative tech & sustainability to unlock resource potential

Technology

Sustainable Mining Plan

Delivering holistic sustainable outcomes



Footnotes

1. Copper equivalent production is calculated including the equity share of De Beers' production and using long-term consensus parameters. Future production levels are indicative and subject to further studies and final approval, see Cautionary Statement slide.
2. Expected average over first 10 years.
3. Highly indicative at spot price. Cost and volume information has been previously guided. See Cautionary Statement slide.
4. Life of Asset including Inferred Mineral Resources. Reserve Life is 27 years. Refer to the Anglo American plc Ore Reserves and Mineral Resources Report 2022 for more details.
5. Indicative, subject to further studies and Board approval.
6. Observed yield increase in studies compared to conventional fertilisation programme. Source: Anglo American Crop Nutrients Agronomy Database.
7. Relative to comparable fertiliser products.
8. H1 2023 underlying EBITDA by origin (realised prices), adjusted for indicative Woodsmith impact (long-term price), subject to further studies and Board approval.