



# Sustainability Performance Update

29 October 2024



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## Alternative Performance Measures

Throughout this document a range of financial and non-financial measures are used to assess our performance, including a number of financial measures that are not defined or specified under IFRS (International Financial Reporting Standards), which are termed ‘Alternative Performance Measures’ (APMs). Management uses these measures to monitor the Group’s financial performance alongside IFRS measures to improve the comparability of information between reporting periods and the businesses. These APMs should be considered in addition to, and not as a substitute for, or as superior to, measures of financial performance, financial position or cash flows reported in accordance with IFRS. APMs are not uniformly defined by all companies, including those in the Group’s industry. Accordingly, it may not be comparable with similarly titled measures and disclosures by other companies.

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# Agenda

## Safety & introduction

Duncan Wanblad Chief Executive

## Integrated approach to sustainability

Helena Nonka Strategy & Sustainability Director

## Sustainability in our Copper business

Patricio Hidalgo CEO – Chile

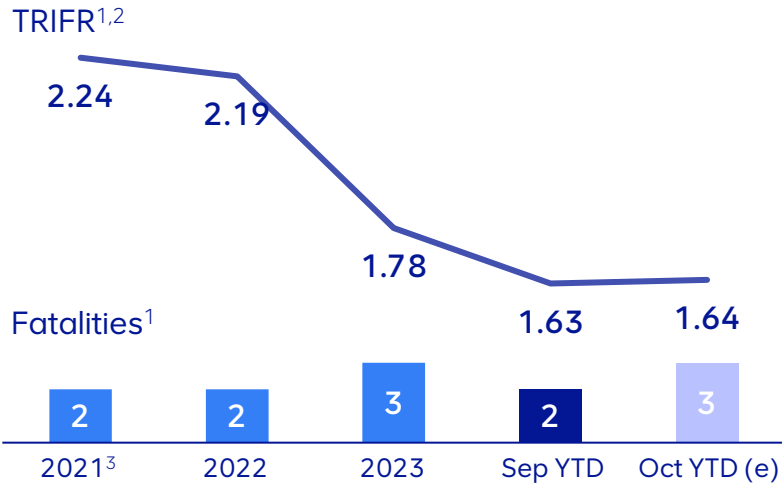
## Closing messages

Duncan Wanblad Chief Executive



# Safety is our most important value

Continuing to drive down injury rates but more work to be done to be fatality free

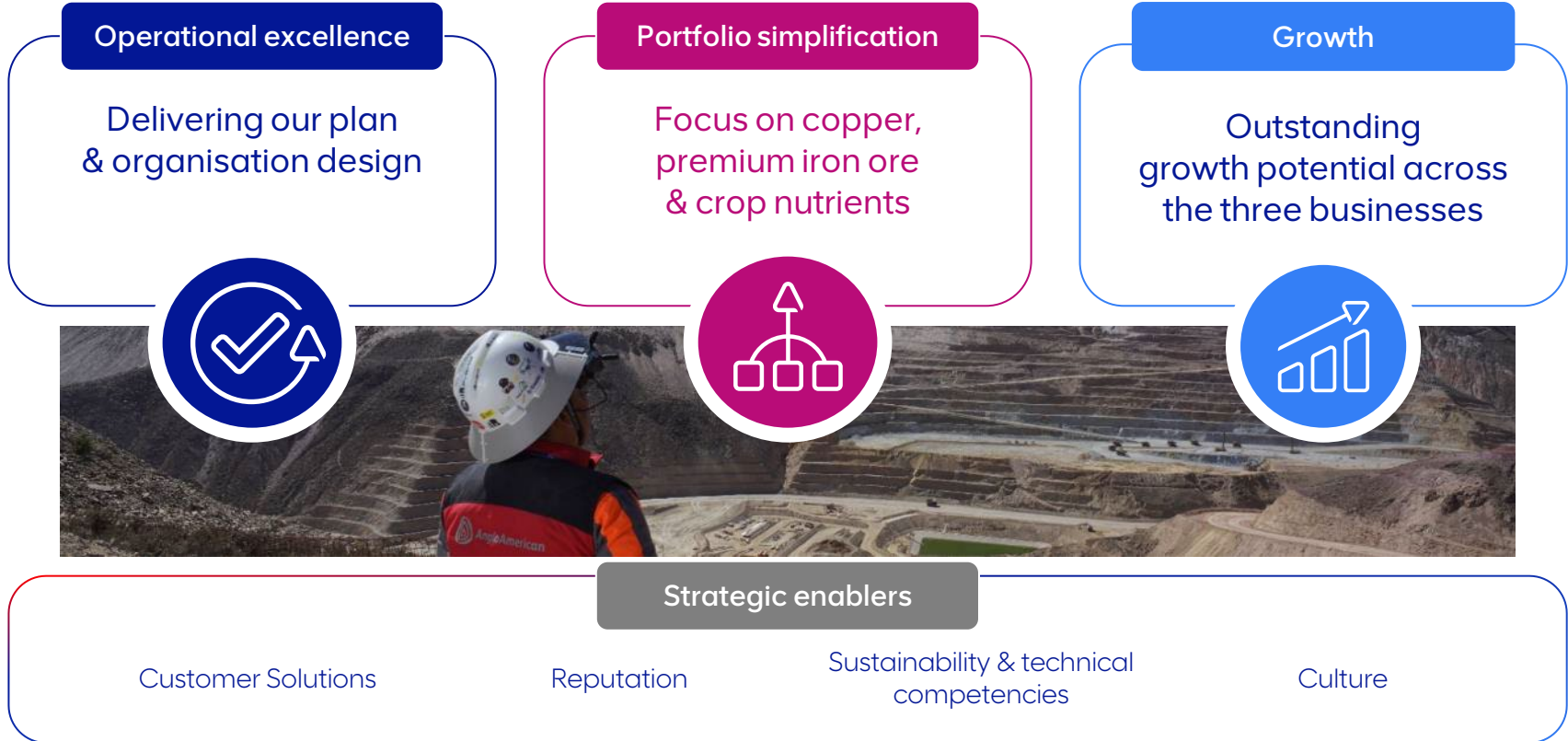


Leaders spending quality time in field through Visible Felt Leadership and the verification of safe work execution

Adherence to planned work through the Operating Model

Sustained focus on contractor safety oversight is supporting the reduction in injuries

# Delivering our strategy

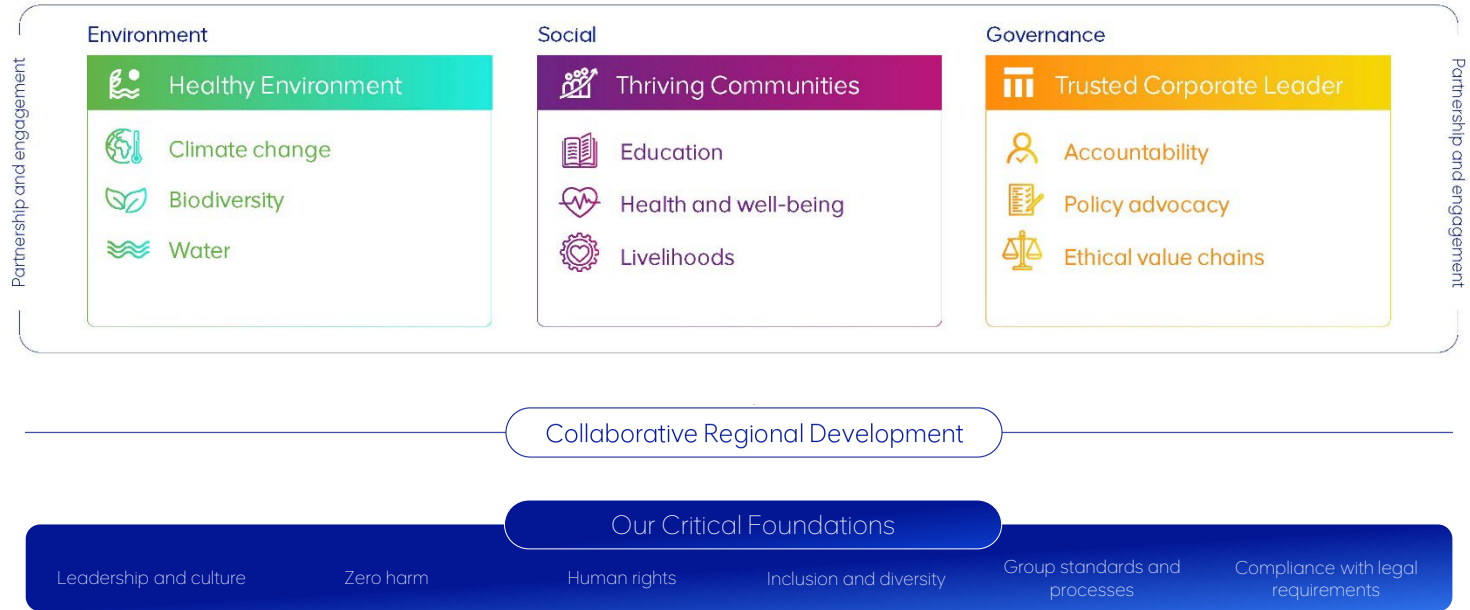


# Integrated approach to sustainability

Helena Nonka



# Our Sustainable Mining Plan at the heart of our strategy



# Building on strong sustainability foundations

Protecting and enabling  
**business value**

Tailoring to **local context**

Effective and efficient  
**delivery**



**Meaningful local impact, stakeholder and business value**, through **stretch but realistic goals** with **sustainable pathways**



# Robust demand outlook for copper with complex supply challenges



Decarbonisation



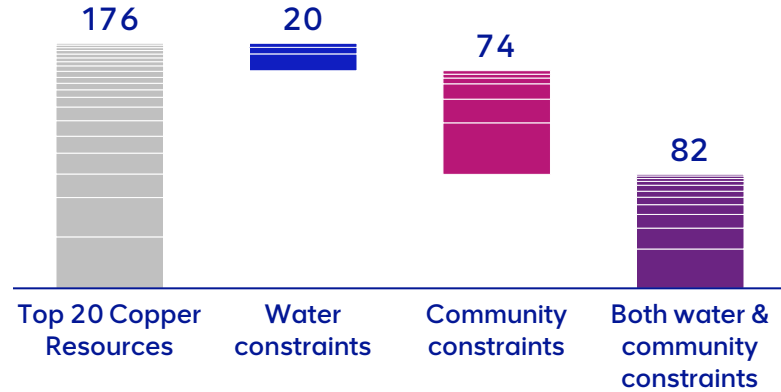
Population growth



Improving living standards

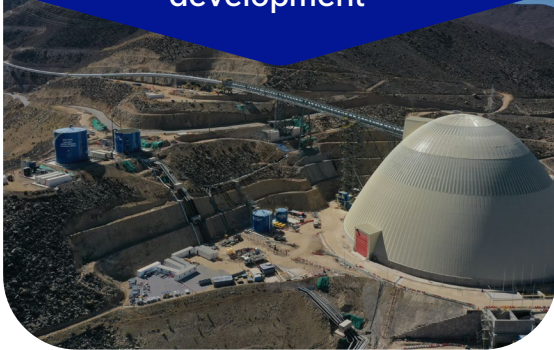
Constrained by complexity of permitting

Undeveloped copper resources (Mt)<sup>4</sup>



# Sustainability unlocks value of our copper portfolio

Innovative project development



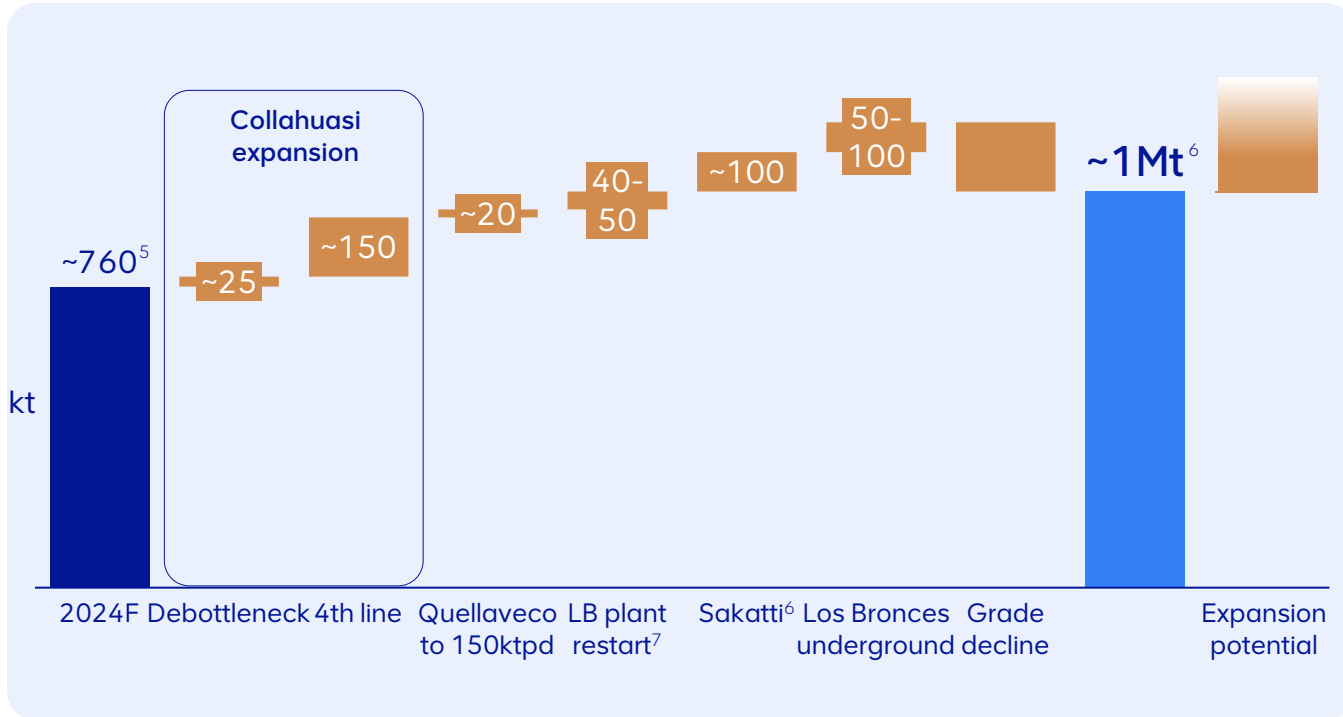
Sustainability embedded into operations



Working with our value chains



# Well-sequenced copper growth pathway to >1Mtpa



Track record of delivering production growth

Further expansion potential at Quellaveco being evaluated

Portfolio adjacencies provide additional value opportunities

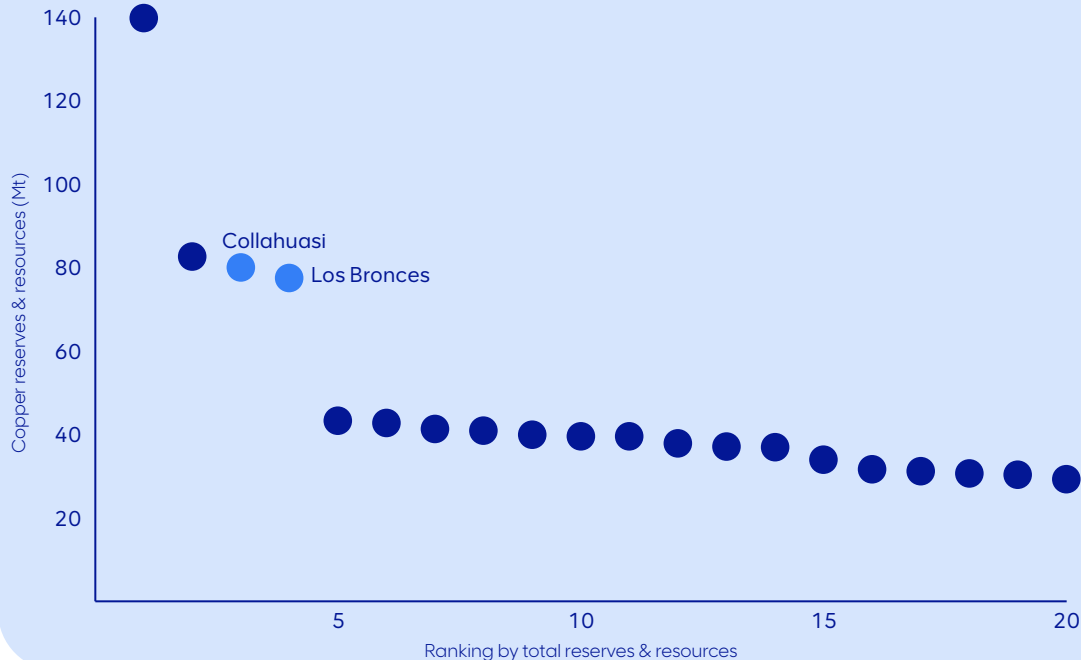
# Sustainability in our Copper business

## Patricio Hidalgo



# Over 40 years of experience in Chile

20 Largest Global Copper Reserves & Resources (Mt Cu)<sup>8</sup>



~5%<sup>8</sup> of global copper reserves & resources in Anglo American portfolio, with significant growth opportunities

Sustainability is a key enabler of value for commercial success and social licence

Licence to grow supported by our longstanding track record and reputation as a responsible mining company

# A range of global trends impacting Copper Chile



Climate change  
and the  
environment



Macroeconomic  
& demographic  
challenges



Societal  
expectations for  
improved living  
standards



Geopolitical  
complexity



Innovation and  
emerging  
technologies



# Responsible stewards of water

## Integrated Water Security Project (IWSP)



**Sustainable solution** for Los Bronces water supply using desalinated water from 2026

**>45%** water needs met in Phase 1; stop using fresh water by 2030

**~35,000** people benefit from access to clean water

## Complementary Water Source (CWS) Project



**Sustainable water supply** for Collahuasi to ensure operational continuity from 2026

**~60%** reduction in freshwater use after project implementation

**Desalination** plant and pipeline construction (+200 km)

## Hydraulic Dewatered Stacking (HDS)



**Reducing use of fresh water** in tailings

**~80%** water recovery at industrial scale pilot in El Soldado

Improved tailings footprint & stability Platform for rehabilitation

# Driving our decarbonisation and positive biodiversity outcomes



100% Renewable energy since 2021



Biodiversity preservation and enhancement



Supporting Chile's National Green Hydrogen Strategy



# Leadership in improving air quality for Santiago

Mitigating air pollution from Los Bronces  
future emissions



## ~150%

Offset of total dust emissions per year: our commitment made during the Los Bronces Underground permitting approval process

- ✓ Supporting Santiago to improve city air quality by replacing wood-heaters in people's homes
- ✓ Savings of \$290m in annual public health expenditure
- ✓ Brings forward the Metropolitan Region's compliance with the Decontamination Plan by 10 years

# Thriving communities: socio-economic value & innovation

Promoting both social and technological innovation in collaboration with partners

## Education Modelo Pionero



Transforming schools into **centres of educational innovation and research**

Students are agents of change within their own communities

## Health “Smiles for life”



Emphasizing the formation and maintenance of oral hygiene and healthy eating habits

Highlighted by the World Dental Federation as the **world’s most innovative community oral health initiative**

## Livelihoods “Emerge”



Capacity building and the promotion of business networks

Since 2006 has supported **> 5,000 entrepreneurs** in the communities neighbouring our operations

# Trust-based relationships are the foundation for navigating a changing environment together



Creation of a cross-sector,  
multi-stakeholder transparency forum

Strengthening accountability and trust  
through open dialogue and robust  
governance

Sharing value and navigating change  
with our host communities over the  
long term

# Closing messages

## Duncan Wanblad



# Delivering our strategy

## Operational excellence

Delivering our plan  
& organisation design



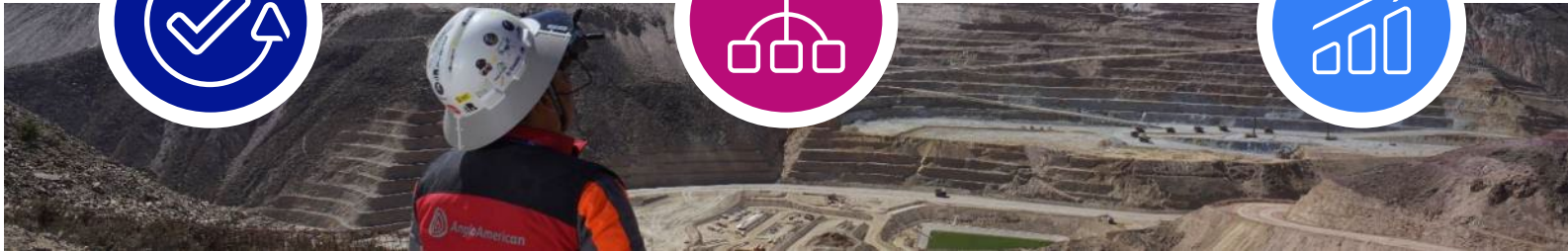
## Portfolio simplification

Focus on copper,  
premium iron ore  
& crop nutrients



## Growth

Outstanding  
growth potential across  
the three businesses



## Strategic enablers

Customer Solutions

Reputation

Sustainability & technical  
competencies

Culture



## Q&A

Standard international dial-in:  
+44 20 3481 4247

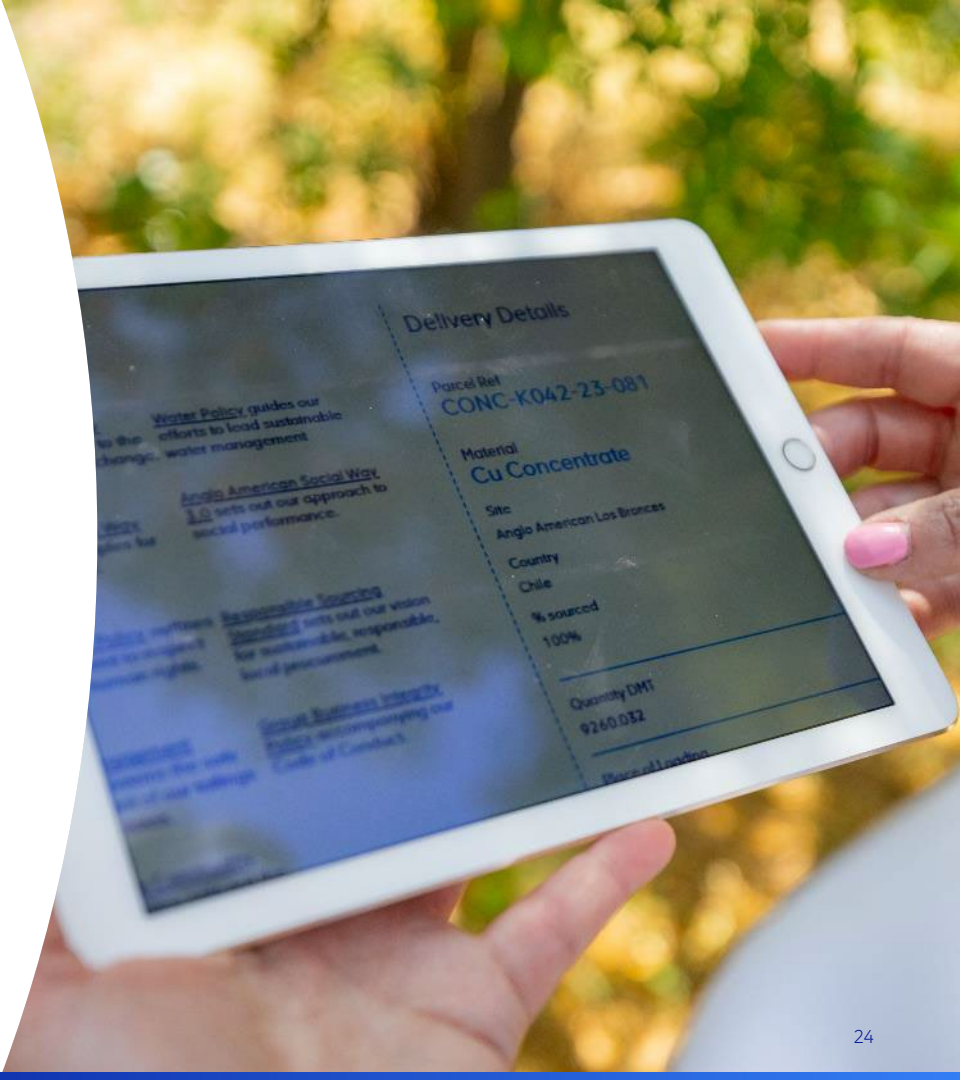
South Africa: +27 105 348 155  
United Kingdom: +44 20 3481 4247  
USA & Canada: +1 800 715 9871

Conference ID: 7174091

# Footnotes

1. Data relates to subsidiaries and joint operations over which Anglo American has management control. Data excludes results from De Beers' joint operations in Namibia and Botswana.
2. Total Recordable Injury Frequency Rate per million hours worked.
3. 2021 fatalities was previously restated as a colleague tragically passed away in 2022 following complications after an accident in 2021.
4. Sources: Anglo American analysis; "Re-thinking complex orebodies: Consequences for the future world supply of copper" (RK Valenta et al.); "Risks As Constraints to Future Metal Supply" (Éléonore Lèbre, et al.).
5. Mid-point of 2024 production guidance.
6. Indicative and subject to the progress of permitting and studies. Sakatti is a polymetallic resource and therefore, included in copper equivalent terms.
7. Average annual impact shown. Impact on variance vs 2024F will be lower than the 40-50ktpa shown as the plant was placed on care and maintenance from the end of July 2024.
8. Source: S&P Global 30 June 2024. Los Bronces includes Los Bronces operation, Los Bronces Underground and Los Bronces Sur. Refer to the Anglo American Ore Reserves and Mineral Resources Report 2023 for additional information.

# Appendix



# Sustainability summary

## Sustainability twice-yearly update presentations

→ For presentations and webinar replays, visit:  
[angloamerican.com/investors/investor-presentations](https://angloamerican.com/investors/investor-presentations)

## Our 2023 reporting suite

You can find the below reports and others, including the Tax and Economic Contribution Report and the Ore Reserves and Mineral Resources Report on our corporate website on the 4 March 2024

→ For more information, visit: [angloamerican.com/investors/annual-reporting/reports-library](https://angloamerican.com/investors/annual-reporting/reports-library)



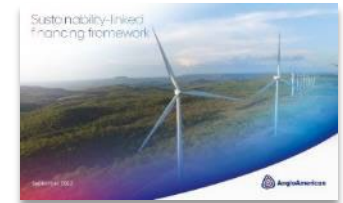
## FutureSmart Mining™

To deliver on our Purpose, we are changing the way we mine through smart innovation across technology, digitalization, and sustainability through our Sustainable Mining Plan

→ For more information, visit:  
[angloamerican.com/futuresmart/futuresmart-mining](https://angloamerican.com/futuresmart/futuresmart-mining)  
[angloamerican.com/sustainability/our-sustainable-mining-plan](https://angloamerican.com/sustainability/our-sustainable-mining-plan)

## Sustainability-linked financing framework

→ For more information, visit:  
[angloamerican.com/investors/fixed-income-investors/slb-investor-downloads](https://angloamerican.com/investors/fixed-income-investors/slb-investor-downloads)



## Other relevant sections of our website include

- ESG summary factsheets: [angloamerican.com/investors/esg-summary-factsheets](https://angloamerican.com/investors/esg-summary-factsheets)
- Sustainability: [angloamerican.com/sustainability](https://angloamerican.com/sustainability)
- Approach & policies: [angloamerican.com/sustainability/approach-and-policies](https://angloamerican.com/sustainability/approach-and-policies)
- Social Way: [socialway.angloamerican.com/en](https://socialway.angloamerican.com/en)
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- Inclusion & diversity: [angloamerican.com/sustainability/people/diversity-and-inclusion](https://angloamerican.com/sustainability/people/diversity-and-inclusion)

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