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SUSTAINABLE GROWTH

USING CHALLENGES AS MOTIVATION

NICKEL
REPORT TO SOCIETY 2012

Cover photo

Fazenda Horto Aranha
Reforestation: renewable energy
along 30 years in Codemin

01 Erica Cardoso de Melo and José
Borges Pinheiro during local
biodiversity monitoring activities
in Niquelândia

This edition is a reduced version of Anglo American Nickel
Business Unit "Report to Society 2012". The complete version
verified by PricewaterhouseCoopers Consultancy is available at:
<http://relatoriosociedade.angloamerican.com.br/2012>

INTRODUCTION

From geological survey through mine structuring to ore extraction, processing and distribution, the ferronickel lifecycle interacts with and contributes in many ways to the environment and daily activities of the communities where we operate and in the vicinity, as well as to government and to the market. Our report will provide a detailed overview on how the lives of the people who are part of the operation of the Anglo American Nickel Business Unit in Brazil cross and intermingle with each social, environmental and economic initiative developed by the Company.

01



SUMMARY

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MESSAGE FROM THE CEO



Walter De Simoni

In 2012, we celebrated 30 years of operation in Niquelândia (GO). With the completion of the project Codemin III we have ensured a cycle of over 30 years for the undertaking. Thanks to the people we work with, who are capable of reinventing a company, we could achieve that. With the spirit of responsibility and innovation of the team that work at the Anglo American Nickel Business Unit we could deliver effective benefits to society in the use of mineral resources.

Everything we have learned in these three decades was applied

in our latest operation in the municipality of Barro Alto, also in Goiás. The proof that we are establishing in Barro Alto a new parameter of sustainability for the mining sector in the world came with the award Empresa Sustentável do Ano (Sustainable Company of the Year) granted by the Exame magazine to the Anglo American Nickel Business Unit. In our opinion, the value of this award goes beyond what it represents as the most important recognition in terms of sustainability received by the Company in Brazil. For us, it is something extraordinary, particularly because we operate in mining, a sector with a strong stigma for the failures of the past. Nowadays, we have learned to transform the potential for impact of our activity into positive results.

In a tough year such as 2012 – for the world economy and Anglo American –, we have maintained the scheduled investments in our socio-environmental work, most of them consisting in long-term planning. We work with the

perspective that 2013 will also be a year full of challenges.

However, this year what we regret the most is the loss of a life in our Barro Alto operation. All technical and legal resources were provided for a thorough investigation of the causes of the accident, an unacceptable fact and from which we will learn the lessons. On behalf of Anglo American, I would like to express my condolences and solidarity with the family of our employee.

The challenges of 2012 showed once again the strength and capacity of innovation of the whole team of the Nickel Business Unit. This (2013) will be a year of a lot of work, but we will face the challenges as we always do: as a motivation and drive to produce and grow in our activity.

Walter De Simoni

CEO - Anglo American Nickel Business Unit



OBJECTIVES AND GOALS

ECONOMICAL AND FINANCIAL

• Investment in feasibility studies of projects

Jacaré pre-feasibility phase approved by "Project Review". Process routes defined. Goal partially achieved due decision to extend feasibility period. For 2013 plans to obtain environmental permit and maintain social license.

• Investments in localities in which Anglo American Nickel Business Unit operates

Implement new Corporate Guidelines for social investment. Plans of extension for Niquelândia's programs and expansion of partnerships with private sector.

SAFETY

• Fatalities

Fatality in Barro Alto is under investigation. Zero harm remains the focus for 2013.

• Lost-time accident (LTI)

Zero accident goal achieved. New record in Codemin for days without accidents.

• Safety Culture –Visible Felt Leadership (VFL)

Update terms of reference of SSD Corporate Committee. Improve VFL in all disciplines and reporting of the Leading Indicators. For 2013, improve and give more consistency to both works.

• "Fatal Risk Standards" and Safety Risk Management

Assessment of audit results and establishment of targets for controls effectiveness. The 2012 goal of 62% was achieved (established with the global area of the company). For 2013, the target is 81%.

HEALTH

• Anglo American Occupational Health Guidelines

Deepen Occupational Health map. Implement fatigue, aerosols and noise standards. For 2013, Global Technical Standards (GTS) will be integrated to other Standards and addressed in Management Systems.

• Promotion of Health

In 2012, the support to public health management qualification had to be postponed until acquisition of resources by local administration. For 2013, an enhanced engagement with new administration elected in Barro Alto and Niquelândia is being developed.

ORGANIZATION CLIMATE

• Development

Manage People Development Way, implement PerForme for Individual Plans and promote the standard job descriptions. An extension of this management is planned for 2013.

• Communication

Social media implemented and shared among Business Units in Brazil.

GOOD CITIZENSHIP AND BUSINESS PRINCIPLES

• Stakeholders / Communities

PEC (Community Engagement Plan) actions and continue programs in Goiás. Give feedback in Pará and start the local PEC.

• Stakeholders / Communities

Conduct Level A + report until May 2012. In 2013, report until April.

OBJECTIVES AND GOALS



ENVIRONMENT

• Use of natural resources

WETT and ECO2MAN goals monitored – achieved for Codemin. Water achieved for Barro Alto. Energy and CO2 not achieved due to ramp up slower than expected. Monitoring will continue in 2013.

• Use of natural resources

Increase initiatives for renewable energy sources. Studies consisted on new project and biomass pilot for Codemin. Consolidate and expand new projects of renewable energy sources in 2013.

• Climate Changes

With an Active participation in GHG Program, the company had his inventory published and externally checked (Gold category). For 2013, the goals are maintain EPC participation (Companies for the Clima), assess participation in Carbon Disclosure Project initiative and start planning adaptation actions.

• Waste management

With an Active participation in GHG Program, the company had his inventory published and checked (Gold category). For 2013, the goals are maintain EPC participation (Companies for the Clima), assess participation in Carbon Disclosure Project initiative and start planning adaptation actions.

• Biodiversity

Advance in BAP (Biodiversity Action Plan) actions and conduct self-assessment; develop methodology to consider biodiversity in mining plans. Work continues in 2013, with focus on partnerships with NGOs and Academy for integration of new tools and methodologies to management.

• Biodiversity

Qualify internal professionals and partners; strengthen ecosystem services strategic programs. Strategic management of ecosystem services in projects and operations in 2013.

SOCIOECONOMIC

• Local development

Successful cycles of support to infrastructure were completed via Fundesba and partnerships with NGOs CARE Brasil, Agenda Pública and Reprolatina. Extend partnership works from Barro Alto to Niquelândia and implement local follow-up of Millennium Development Goals.

• Local development

Regional sector-specific partnership started. Active support to mapping and qualification of regional offer.

MANAGEMENT SYSTEMS AND INTERNATIONAL STANDARDS

• Safety, Health and Environment

Recertification in the standards ISO 9001, ISO 14001 and OHSAS 18001.

• Alignment with Anglo Ways

Include Barro Alto plant into System certificate. Certification body internal and external audits integrate global standards.

• Anglo Social Way (ASoW) and NBR 16001

Aim NBR 16001 certification and consolidate ASoW, implementing a global Social Investment Way. The goals for 2013 are retrain auditors, audit internally and externally for NBR 16001 and disseminate the Anglo Social Way.

PROFILE

WHO WE ARE

Founded in 1917, Anglo American is one of the largest mining groups in the world. The Company operates in 18 countries distributed in all continents, organized into Business Units that create more than 100,000 job positions. The Company is also the world's leading producer of platinum and diamonds. Anglo

American operates in Brazil through three Business Units: Iron Ore, Nickel and Other Mining and Industrial Businesses (Phosphates and Niobium). The Nickel Business Unit is headed by the Brazilian headquarters in São Paulo (SP) and operates two production plants: Codemin and Barro Alto, both in the State of Goiás.



OPEN CHANNELS WITH OUR STAKEHOLDERS

The stakeholders of the Nickel Unit consist of employees, communities, suppliers, customers, non-governmental organizations, public institutions, investors, financial market analysts and media. The company maintains a set of mechanisms of communication and information permanently available to its stakeholders and the society. The company's guidelines of relationship with its stakeholders are provided by the policy 'Good Citizenship: Business Principles', which is focused on compliance

- 01 Codemin employee in Niquelândia
- 02 Women are present in many areas in the company
- 03 Field studies and impact assessment are part of Anglo American business



SPEAK UP - CONTACT

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SPEAK UP

faleconosco@angloamerican.com

with obligations such as respect for human rights and appreciation of employees and their families. The company also makes available an exclusive channel of communication – Speak Up –, which ensures confidentiality or anonymity in case of accusations and complaints.



@ Access the document at
<http://www.angloamerican.com/development/approach-and-policies/transparency-and-ethics/transparency>



01

VISION

To be the world's leading mining company and recognized as the investment, the partner and the employer of choice with full attention to safety, transparency and accountability in all transactions and relationships.



@ For further information on our values, please go to http://www.angloamerican.com/about/guiding_values

HOW WE OPERATE

Anglo American activities, as well as management of impacts caused by its operations, are subject to a wide and detailed structure of standards, procedures, principles and operation & management models, unified in the Integrated Management System (valid worldwide). The documents cover ethics and citizenship principles, relations with stakeholders, code of conduct, supply chain management, and health, safety & environment policy. In 2012, the company started a stricter work of compliance with technical and management standards.



02

01 Keilla Aparecida dos Santos
Codemin employee,
in Niquelândia

02 Trainee program is one of the initiatives for Personal Development in Anglo American. Picture shows trainees in Nickel headquarter office in São Paulo

DISTRIBUTION OF WEALTH 2012 (million)

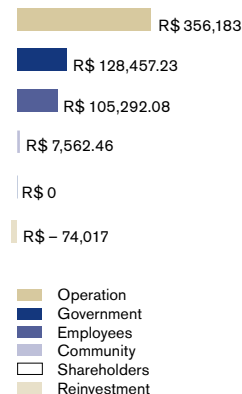
R\$ 512,176
(0.8% below the figures of 2011)

The certification processes at the business units are supplemented by internal documents – the Anglo American Ways -, which expand on the guidelines and orientations of the certification systems.



For further information on the documents, please go to <http://www.angloamerican.com/development/approach-and-policies> and access the item Approaches and Policies

Economic value generated



REPORTING CYCLE

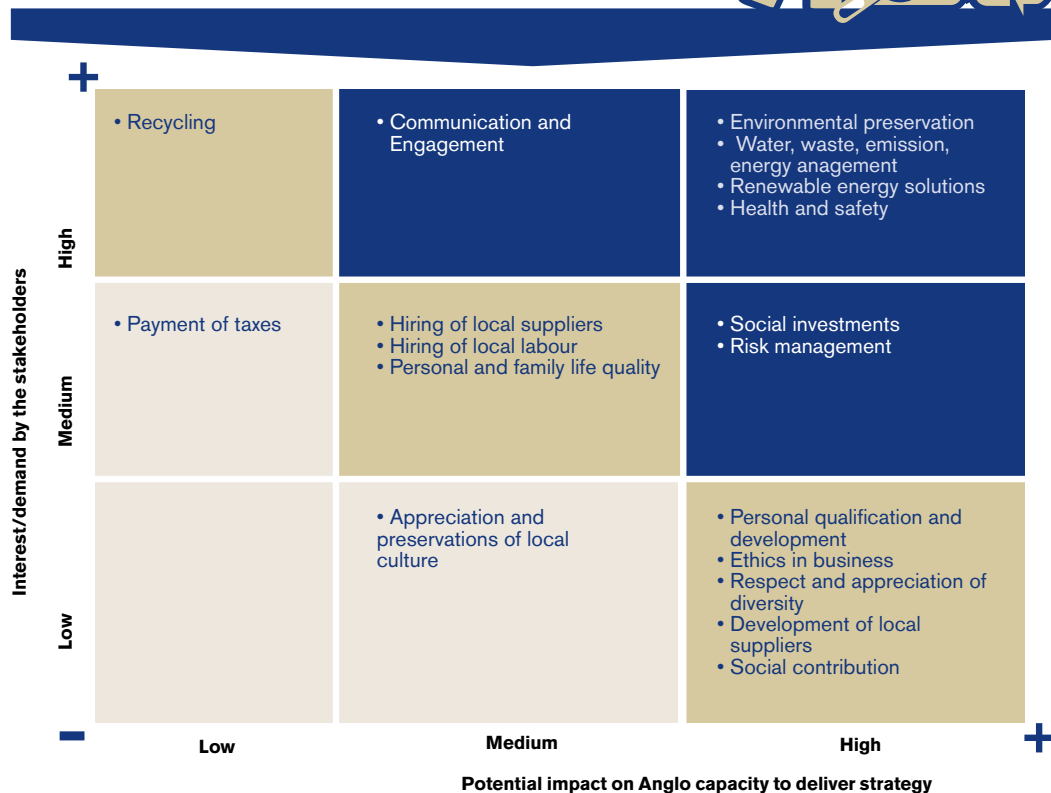


OUR TARGETS IN 2013

Every year, Anglo American conducts a study to address issues of interest to its stakeholders. The first step is to create a list of topics with the help of mining and sustainability experts. The next step is to approach suppliers, clients, communities and internal stakeholders. Finally, the company verifies the most recurring issues on the list, which obviously affect more people.

These themes were cross-referenced with Anglo American strategic priorities in order to obtain a matrix of priority issues, which shall be crucial for 2012 and reinforce the company management processes.

In the following matrix, the topics are identified according to their recurrence, indicating the importance given to them by the stakeholders.



Full version (PDF)

Web version

Not a priority



DISCOVERY AND CONNECTION

"I have been working in Niquelândia for 15 years. I seized the opportunities offered by Anglo American and now a team of 17 people are under my responsibility in the furnace area. I am taking a course in Environmental Management and intend to do graduate work in the area. Through the course, I had the opportunity to know environmental projects sponsored by Anglo American and other companies, which helps me a lot in my work."

Nilo Cesar, production supervisor



R\$ 45 MILLION WERE SAVED IN 10 YEARS WITH THE USE OF RENEWABLE ENERGY.

ENVIRONMENTAL MANAGEMENT

The objective of the Anglo American Group is to be a world reference in eco-efficiency and environmental performance for the mining sector. At the Nickel Unit, we developed an integrated quality and environment management structure. Anglo American has been a pioneer in the group with regard to the ISO certification of its activities, from survey and production to distribution. Internally, the company gives priority to environmental education actions and each department is focused on maintaining maximum environmental quality or minimum environmental damage.

BIODIVERSITY

Anglo American follows a global biodiversity strategy for its operations, integrated to the company Management System. The main purpose of the company is to maintain a harmonious interaction with the biodiversity of the regions where it operates, and its commitment to the preservation or rehabilitation of the fauna and flora of such locations, always in compliance with the applicable

environmental legislation. The scope of the program comprises the early phase of exploration of new mining areas to the post-closure of mines.

A The company takes actions of awareness of local communities in order for them to prevent negative impacts such as forest fires. The acquired knowledge on *Cerrado* biodiversity is showcased in the collection of publications *A biodiversidade vai à escola* (Biodiversity goes to school), used as educational material at 33 schools of Goiás.

In 2012, the company continued the program for revegetation of the mine site in Niquelândia. The stages of vegetation recovery of mined areas follow the cycle below:

- 1 Removal and proper storage of the soil organic blanket.
- 2 Removal and storage of nutrient-poor topsoil for topographic recovery.
- 3 Mining of nickel ore for processing.
- 4 Topographic recomposition of the terrain with the stored nutrient-poor topsoil.
- 5 Replacement of the soil organic blanket and its revegetation with native species.

**INVESTMENTS AND EXPENSES
WITH ENVIRONMENTAL
PROTECTION (2012)**
Total
R\$ 2,361,448.58
**PROTECTED OR REHABILITATED
HABITATS**
Codemin and Barro Alto
158 sq km
**PRESERVATION OF
CONSERVATION UNITS
Barro Alto and Niquelândia**
Resources allocated in 2012*
R\$ 35 million

*In compliance with the environmental
compensation legislation

**ENERGY AND
CLIMATE CHANGES**

Every year, the Nickel Business Unit conducts the inventory of GreenHouse Gas emissions. Data are regularly revised and published in the public platform of the GHG Protocol. In 2012, inventories started to be submitted to independent verification and the 2010 and 2011 editions received the Gold classification of the Program.

The risks and opportunities of the business unit related to climate change are constantly analysed and are an integral part of the regular agenda of discussions of the company's global Executive Committee. At Codemin, renewable energy from hydroelectricity and woodchips from eucalyptus planted forest accounted in 2012 for two thirds of the total energy consumed in the processing furnaces.

@ GHG Protocol
inventories can be found
on www.registropublico.deemissoes.com.br/



01

**CONTINUOUS
INNOVATION –
CODEMIN IN 2012**

Use of woodchips fines as a replacement for fossil fuel (16%). From the beginning of the use of woodchips cost reduction in 10 years totals R\$ 45 million

**2/3 of energy consumed
at Codemin come from
renewable sources**

DIRECT ENERGY CONSUMPTION
(million Gigajoules - 2012)

Total
9.518

Twice that of 2011, accompanying the production increase in Barro Alto

ELECTRIC POWER CONSUMPTION
(million Gigajoules - 2012)

Total
4.924

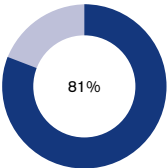
80% above that of 2011 accompanying the increase in activities in Barro Alto

**REDUCTION OF COMPANY
EMISSIONS**
(in tons of CO₂ - 2012)
Total
16,322

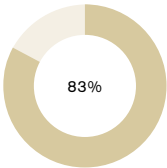
01 Rodrigo de Padua Arantes
inspecting woodchips at
furnace feed

AVERAGE INDEX OF WATER REUSE (2012)

Codemin



Barro Alto



WATER USE

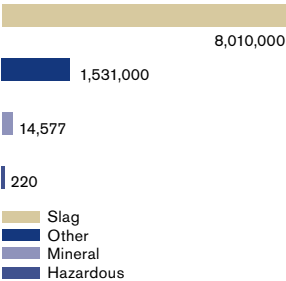
Due to the fact that water is a key element in mining activity, the use of water resources follows strict corporate guidelines and targets for reduction. The production plants of Niquelândia and Barro Alto have a closed water circuit for ore cooling in the production process, with no risk of generating effluent to waterways in the surrounding area. The plants have their own water treatment system for consumption and facilities supply.

WASTE

Studies in progress look for new ways to use slag, an inert material from ore processing. Usually, slag is disposed of on waste piles which are subsequently integrated into the landscape and reforested. The results of surveys indicate possible use of slag as building material and fertilizer.



INVENTORY OF WASTE GENERATED IN 2012 (Tons)



01



02

01 Environmental engineers Hamanda Jansen and Anita Marques monitoring water dam at Barro Alto plant

02 Slag deposit rehabilitated slope in Barro Alto



"I grew up seeing Anglo American through my father's eyes, Dulcídio Nunes Arantes. In his 32 years of Codemin he took all the opportunities given by the company to learn and grow professionally. When I was a boy I decided to become an engineer and build my career at the company. Today, I am responsible for a team of 30 people. I had the opportunity to work in projects with significant challenges that enhanced my evolution. Anglo American values people."

Reysser Basílio Arantes, electrical engineer and electrical maintenance coordinator in Niquelândia



51% OF THE WORKFORCE EMPLOYED IN THE OPERATIONS HAS BEEN HIRED IN THE CITIES OF BARRO ALTO, GOIANÉSIA AND URUACU

EMPLOYER OF CHOICE

Anglo American believes in fair, ethical and safe working practices in its daily activities and in a career that is not limited by discrimination or other unfair or arbitrary actions. For Anglo American, Safety and Health are as important as the company's sustainable economic performance and an integral part of its strategic planning. Anglo American actions in this sector are based on the Zero Harm vision, which is primarily focused on having all company employees returning to their homes safely at the end of their shift.

Within the same line of principles adopted in relation to safety, the Occupational Health sector focuses on prevention, through continuous monitoring and a constant search for improvement. Employees, their family members and local communities benefit from this broad vision of health, expressed in campaigns for vaccinations, disease prevention and control, as well as accident prevention. The company has a continuing prevention program for HIV/AIDS and other sexually transmitted diseases.

Origin of Employees

Origin of employees in the new Barro Alto operation



Barro Alto 36%
Goianésia and Uruacu 15%
Not local 49%

HIRINGS IN 2012

136 new employees.
Increase in the number of employees (8%)



01

INVESTMENTS IN TRAINING AND EDUCATION

(2012)

Total

R\$ 5,373,274.95

01 Codemin trainees in Niquelândia

02 Production Supervisor Waldir Catarino de Lima and production coordinator Ariane Salvador, in Barro Alto

TRAINING

The company invests in training and employee preparation at all levels of the organization to ensure that everyone develops his/her skills and abilities and can reach all the stages of the career they wish. The company offers a broad range of educational and training resources for its employees, which include scholarships of 90% of tuition for basic education, university level study, graduate work, language classes and technical courses, which are awarded in accordance with pre-determined criteria. Among in-house programs, we highlight the initiatives to prepare and qualify leaders at all levels, for which Anglo American has a structured investment policy, such as the course for supervisors started in 2012.



02

PERFORMANCE AND CAREER DEVELOPMENT MANAGEMENT

All company employees are considered in the new global Performance Management and Personnel Development Model. This new evaluation model defines performance objectives and goals for improvement in employee qualification and education. Working in continuation of the performance management process, the purpose of the Talent Evaluation program is to identify those professionals with excellent performance and talent for purposes of reassignment at the company.

The system for valuation of internal resources at Anglo American establishes a policy of filling vacancies, from technical to managerial levels, based on an internal selection process. This system has contributed to the retention of talents and to create an environment of trust that helps in the development of lasting careers at the company, and many children are encouraged to follow in their parents' footsteps.

COMPLEMENTARY SOCIAL SECURITY

All employees of Anglo American participate in the benefits and retirement plan of Fundambras. The company contributes fully to the basic plan. In the supplementary plan, employees opt to make contributions of 3%, 4% or 5% of their salary and the company contributes with 50% of the amount invested.

DIVERSITY

The increased share of women in the Company's staff has become a global policy of Anglo American. In Brazil, the Nickel Business Unit maintains a definition of quantitative inclusion goals - set at 17% until 2014 -, with full equality of compensation and rights, practically achieved in 2012 (16.8%).

The company adopts an innovative strategy to integrate people with special needs onto the company's staff, reconciling social programs designed to encourage sports and professional inclusion (Wheelchair Basketball Federation of Goiás) with the prospecting of employees at the actual communities, through an intensive work developed by partner institutions (such as SENAI). At the company, such professionals mainly work in administrative areas.



WOMEN IN THE COMPANY'S STAFF (2012)

Hired

91 women
among which 1 Chief
Financial Officer

Machine operators in the mines

8 women



Unit	Employees (Direct)		Contractors	Trainees	
	M	W		M	W
Codemin	447	47	194	2	2
Barro Alto	820	119	552	2	7
São Paulo	99	112	21	8	12
Project Office (BH)	22	3	135	—	—
Total	1,388	281	902	12	21

01 Carlos Donizete Mizael, production technician in Niquelândia

02 Support to basketball practice for wheelchair users in Niquelândia

Rates of work-related injuries and deaths

		Codemin			Barro Alto Project		Barro Alto - mine		Barro Alto Operation		São Paulo		
		2010	2011	2012	2010	2011	2011	2012	2011	2012	2010	2011	2012
Rate of incidents with lost time (frequency) ¹	Employees	0.219	—	—	—	—	—	—	—	—	—	—	—
	Contractors	—	—	—	0.027	0.06	—	—	—	—	—	6.139	—
	Total	0.48	—	—	0.027	0.059	—	—	—	—	—	0.634	—
Rate of incidents without lost time (frequency) ²	Employees	3.72	4.163	2.453	1.469	7.053	0.929	0.756	0.593	2.321	—	0.707	—
	Contractors	2.308	2.327	1.903	1.018	1.26	—	0.757	0.44	1.412	—	6.139	—
	Total	3.266	3.641	2.277	1.022	1.357	0.369	0.757	0.545	1.864	—	1.268	—
Number of deaths	Employees	—	—	—	—	—	—	—	—	1	—	—	—
	Contractors	—	—	—	—	—	—	—	—	—	—	—	—
	Total	—	—	—	—	—	—	—	—	1	—	—	—

¹ The lost time injury frequency rate (LTIFR) is calculated by multiplying the number of accidents by 200 thousand hours divided by total hours worked during the period and includes lost time injuries.

² The rate of incidents without lost time is based on medical treatment cases without lost time.



01 Employee monitors and conserves biomes in the regions where it operates

02 Group of employees at operational area at Codemin



"I am one of the machine operators at the Barro Alto mine. I took advantage of the special program that Anglo American opened to hire and train female workers. I received training to operate any type of machinery. I want to grow professionally and the company gives me the opportunity to do this. I am now in the first year at college, majoring in Business Administration."

Daiane Santana Hilário, machine operator at Barro Alto



THE INDEX OF CASES OF PREGNANCY OF ADOLESCENTS IN BARRO ALTO DROPPED FROM 40% IN 2010 TO 16% IN 2012

COMMUNITY

Anglo American is clearly aware of the positive and negative aspects of its influence on the communities where it operates, and seeks to identify, deal with and follow up these impacts, minimizing those that are negative and maximizing the positive effects of this activity. One of the company's guidelines is to not occupy the space that should be the responsibility of the local government. All the actions taken seek to strengthen the social and economic autonomy of the community in relation to Anglo American.

The objectives of the social investment strategy are to promote economic diversification, improvements to health, education, infrastructure and social inclusion. Projects are selected and funded on the basis of the criterion of interest to local society, and they are managed by independent entities such as organized social groups and non-governmental organizations. The funds invested in these projects come from a percentage of operating revenues and from tax incentives authorized by the legislation.

Anglo American uses a set of tools for socioeconomic evaluation, also known by its abbreviation in English, the SEAT (Socioeconomic Assessment Toolbox). This methodology helps analyze the positive social contributions and negative impacts of the company and periodically reevaluates the plans on the basis of stakeholders' opinions and expectations.

This analysis served as the basis for preparation of Community Engagement Plans (PECs), from which a commitment is taken on by the company and community for a three-year period. PEC budgets are reviewed annually and PECs are audited during the community forums held every year in both municipalities where Anglo American operates in Goiás.



@ Go to
www.angloamerican.com.br/sustainable-development/social/envolvimento-com-a-comunidade.aspx to consult the methodology

CONSULTATIONS 2011, PEC IMPLEMENTED FROM 2012 TO 2014

SOCIAL INVESTMENT IN 2012:

R\$ 7,652,462* with
22% in infrastructure and the
remaining in social programs

*Considering staff time

@ Learn more about
the process in the Anglo
American Social
Management Reports at
www.angloamerican.com.br



ENTREPRENEURSHIP

The partnership with Care Brasil intends to promote the social and economic development of Niquelândia and Barro Alto, with focus on training of entrepreneurs, diversification and growth of local economy.

01 Student of the Guitar
Camerata project, in
Barro Alto

02 Training by Reprolatina
in Barro Alto

CITIZENSHIP

Through the NGO Agenda Pública, the company supports the implementation of structured public policies in Barro Alto. Among the actions developed in the municipality are the creation of the Government and Civic Involvement School, as well as strengthening of municipal councils, such as Councils for the Elderly, Youth, Health, Safety and Education.



Reprolatina, for the purpose of reducing vulnerabilities identified in the community such as teenage pregnancy. NGO specialized in human health and prevention of AIDS, Barong maintains an agenda of events and campaigns on this topic to guide the employees of Anglo American and the population in general.

CULTURE AND SPORTS

The projects supported by Anglo American in the cultural area consist of Camerata de Violões, a Percussion Band and workshops on visual arts and theatre. Among the activities of socialization and sporting projects, the company sponsors the projects Atleta do Futuro (Athlete of the Future) and Bola na Rede, Golaço Social (Goal Scoring, a Social Goal).

HEALTH

Matters related to health, awareness and quality of life are the focus of the projects of

	Niquelândia	Barro Alto
Infrastructure		R\$ 1,672,144.18
Support to social initiatives	R\$ 1,059,623.8	R\$ 4,388,931.23
TOTAL	R\$ 1,059,623.8	R\$ 6,061,075.41



"2012 was a tough year for us, with the international crisis that impacted and brought down the price of commodities and the Barro Alto operation undergoing an adjustment phase. Now, as the operation became steadier, hiring and training of local staff is the number 1 priority. We realize that this is a decision that will be more sustainable, as commitment tends to increase when locals are involved."

Anilson Martins Alves, operator, who has been working for 25 years with Anglo, currently at Barro Alto



32,200 TONS – TOTAL PRODUCTION OF NICKEL CONTAINED IN FERRONICKEL.



01 View of the industrial plant at Barro Alto

MARKET

The principles that guide the relationship between Anglo American and market players (clients and suppliers) are provided in the documents "Good Citizenship: Business Principles" and "Business Integrity Policy". As a rule, Anglo American only selects suppliers who are committed to guidelines set for environmental, labour and human rights issues, as well as income generation. By using this set of policies, the company's suppliers may also influence their own supply chains with

regard to the fulfilment of such principles and values.

Anglo American provides ferronickel to the country's and the world's greatest stainless steel producers through the Barro Alto and Codemin plants. With the start-up of the Barro Alto plant, the company has become a major ferronickel exporter to the international market. A new operational and customer service structure has been implemented to operate at the commercial offices in São Paulo, London and Singapore.

To learn more, access www.abinox.org.br and www.nickelinstitute.org



FROM THE MINE TO THE MARKET

How Anglo American works on growing its operations without leaving aside the protection of the environment and communities development.

DISCOVERY AND CONNECTION
From feasibility study to impacts in the region, the concerns for preservation of environment.



DISCOVERY AND CONNECTION

R\$ 45 million

WERE SAVED IN 10 YEARS
WITH THE USE OF
RENEWABLE ENERGY

158sq km

OF HABITATS PROTECTED
OR RESTORED

3,000 native

NATIVE SEEDLINGS PLANTED
IN 2012



ACHIEVEMENT

32.200 tons

TOTAL PRODUCTION OF NICKEL
CONTAINED IN FERRONICKEL

MARKET

MAJOR SPECIAL STEEL
PRODUCERS

Intern and Extern

MARKETS: BRASIL, EUROPE,
ASIA AND THE UNITED STATES

ACHIEVEMENT
Maturity and consolidation of the product. The principles that guide the company in dealing with customers and suppliers.

TRANSFORMATION
Relationship and actions of the company at the communities where it operates and how it brings several changes.



TRANSFORMATION

51%

OF THE WORKFORCE
EMPLOYED IN THE
OPERATIONS HAS BEEN
HIRED IN THE CITIES OF
BARRO ALTO, GOJANESIA E
URUAÇU.

32

TRAINEES STARTED THEIR
CAREER AT ANGLO AMERICAN
IN 2012.

46

APPRENTICES WERE HIRED
BY ANGLO AMERICAN TO
RECEIVE PROFESSIONAL
EDUCATION AT SESI/SENAI
FROM BARRO ALTO AND
NIQUELÂNDIA.



EQUILIBRIUM

16%

THE INDEX OF CASES OF
PREGNANCY OF
ADOLESCENTS IN BARRO
ALTO DROPPED FROM 40%
IN 2010 TO 16% IN 2012

1,625 people

IN THREE YEARS, 1,625 PEOPLE
PARTICIPATED IN THE ACTIONS
TAKEN BY THE NGO AGENDA
PUBLICA IN BARRO ALTO.

2 operations

OPERATIONS AND TWO
PROJECTS AT THE STAGE
OF PRE-FEASIBILITY STUDY
IN BRAZIL COMPLETED THE
ANGLO AMERICAN'S
ENVIRONMENTAL IMPACT
ASSESSMENT

EQUILIBRIUM
The company inserted and integrated into the life of the community, with the intention of bringing a lasting and continuous contribution.

EXPEDIENT

COORDINATION

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COLLABORATION

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