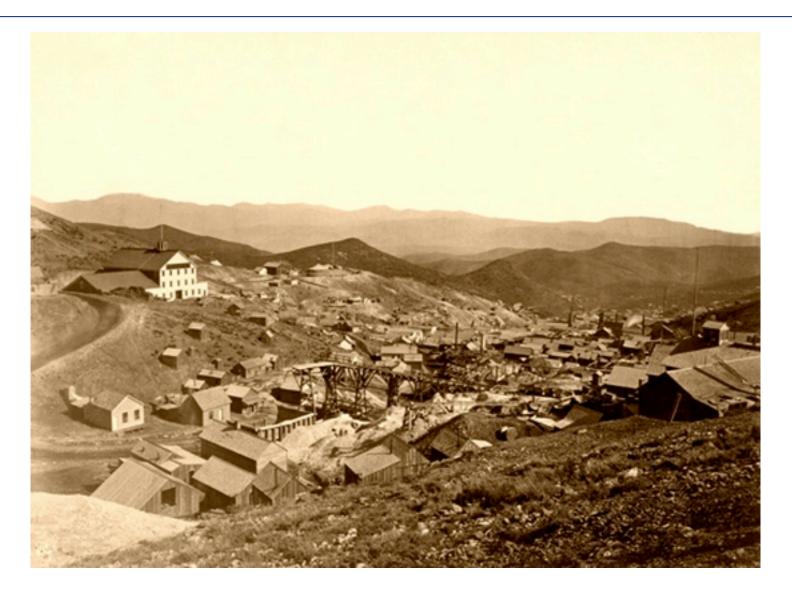


ON THE CUSP: GAME-CHANGING INNOVATION IN MINING

Tony O'Neill, Group Director, Technical and Sustainability, Anglo American plc

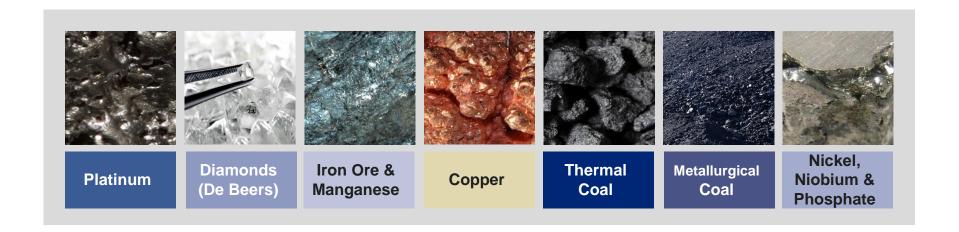


IT ALL STARTS HERE...



2

A KEY INDUSTRY TO WORLD DEVELOPMENT













Mining plays a part in all our lives

BUT MINING FACES MANY CRITICAL CHALLENGES...

- Declining ore grades
- Productivity on a steady decline
- Outdated technologies
- Inflation
- Resource nationalism and host country demands
- Capital overruns



INNOVATION IS THE KEY TO SOLVING THESE CHALLENGES

Mining needs to leap forward 20 years in the next five



RETHINKING OUR APPROACH TO INNOVATION



Collaboration



New approaches



Knowledge transfer



Local partnerships

Creating sustainable value

RETHINKING OUR APPROACH TO INNOVATION



FutureSmart[™]



SO THINGS ARE CHANGING AT ANGLO AMERICAN...

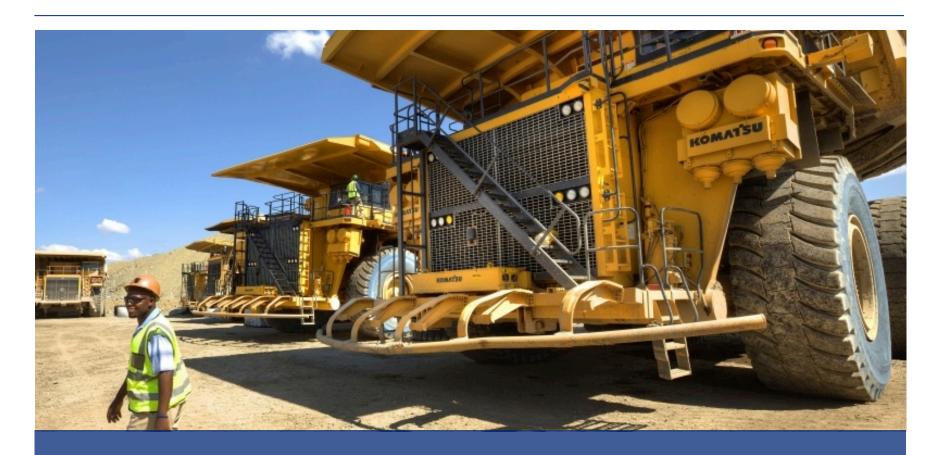


Innovation is everybody's business – not just those in our Technology group.

USING BEST IN CLASS TECHNOLOGIES



A FINAL WORD...



Innovation: Driving efficiencies, enhancing returns, and generating value that makes a real difference to real people around the world.



THANK YOU

FIND THIS PRESENTATION AND VIDEO...





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